



**Compilation of Privacy, Civil Rights, and Civil Liberties (P/CRCL)
Functions Drawn from 8 Primary Sources of Guidance**

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¹ GLOBAL JUSTICE INFO. SHARING INITIATIVE, DEP'T OF JUSTICE & DEP'T OF HOMELAND SEC., FUSION CENTER GUIDELINES: DEVELOPING AND SHARING INFORMATION AND INTELLIGENCE IN A NEW ERA 5 (2006) [hereinafter FUSION CENTER GUIDELINES].

² FED. EMERGENCY MGMT. AGENCY, FY 2012 HOMELAND SEC. GRANT PROGRAM 32 (2012).

³ GLOBAL JUSTICE INFO. SHARING INITIATIVE, DEP'T OF JUSTICE & DEP'T OF HOMELAND SEC., BASELINE CAPABILITIES FOR STATE AND MAJOR URBAN AREA FUSION CENTERS 27 (2008) [hereinafter BASELINE CAPABILITIES].

⁴ BASELINE CAPABILITIES, *supra* note 3, at 26.

⁵ FUSION CENTER GUIDELINES, *supra* note 1, at 5; GLOBAL JUSTICE INFO. SHARING INITIATIVE INTELLIGENCE WORKING GROUP (GIWG), DEP'T OF JUSTICE, THE NATIONAL CRIMINAL INTELLIGENCE SHARING PLAN 33 (2003) [hereinafter NCISP].

⁶ FUSION CENTER GUIDELINES, *supra* note 1, at 5; NCISP, *supra* note 5, at 25.

⁷ BASELINE CAPABILITIES, *supra* note 3, at 28.

⁸ PROGRAM MANAGER FOR THE INFO. SHARING ENVIRONMENT, GUIDELINES TO ENSURE THAT THE INFORMATION PRIVACY AND OTHER LEGAL RIGHTS OF AMERICANS ARE PROTECTED IN THE DEVELOPMENT AND USE OF THE INFORMATION SHARING ENVIRONMENT 4 (2006) [hereinafter ISE PRIVACY GUIDELINES].

⁹ *Id.* at 23.

¹⁰ FUSION CENTER PRIVACY, CIVIL RIGHTS, AND CIVIL LIBERTIES POLICY DEVELOPMENT TEMPLATE 9 (2019) [hereinafter TEMPLATE].

¹¹ BASELINE CAPABILITIES, *supra* note 3, at 28.

¹² ISE PRIVACY GUIDELINES, *supra* note 8, at 1.

¹³ BASELINE CAPABILITIES, *supra* note 3, at 16.

¹⁴ TEMPLATE, *supra* note 10, at 29.

¹⁵ *Id.* at 23.

¹⁶ BASELINE CAPABILITIES, *supra* note 3, at 28.

¹⁷ *Id.*

¹⁸ *Id.* at 29.

¹⁹ ISE PRIVACY GUIDELINES, *supra* note 8, at 2.

²⁰ *Id.* at 4.

²¹ TEMPLATE, *supra* note 10, at 54-57.



P/CRCL Guidance for Fusion Centers - 10 Key Functions

²² GLOBAL JUSTICE INFO. SHARING INITIATIVE, DEP'T OF JUSTICE & DEP'T OF HOMELAND SEC., ESTABLISHING A PRIVACY OFFICER FUNCTION WITHIN A JUSTICE ENTITY 4 (forthcoming 2013) [hereinafter ESTABLISHING A PRIVACY OFFICER]; TEMPLATE, *supra* note 10, at 19; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 6.

²³ TEMPLATE, *supra* note 10, at 32.

²⁴ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 6.

²⁵ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 4; BASELINE CAPABILITIES, *supra* note 3, at 27.

²⁶ ISE PRIVACY GUIDELINES, *supra* note 8, at 3.

²⁷ TEMPLATE, *supra* note 10, at 9.

²⁸ FUSION CENTER GUIDELINES, *supra* note 1, at 6.

²⁹ BASELINE CAPABILITIES, *supra* note 3, at 40.

³⁰ *Id.* at 20.

³¹ BASELINE CAPABILITIES, *supra* note 3, at 28.

³² *Id.*

³³ TEMPLATE, *supra* note 10, at 11-14.

³⁴ *Id.* at 14-15.

³⁵ *Id.* at 24-29.

³⁶ *Id.* at 21-22.

³⁷ *Id.* at 11.

³⁸ *Id.* at 29-30. *See also*, 28 C.F.R. § 83.

³⁹ FUSION CENTER GUIDELINES, *supra* note 1, at 5.

⁴⁰ TEMPLATE, *supra* note 10, at 15-16.

⁴¹ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 4; TEMPLATE, *supra* note 10, at 9; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 5.

⁴² ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 5.

⁴³ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 5.

⁴⁴ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5.

⁴⁵ BASELINE CAPABILITIES, *supra* note 3, at 28.

⁴⁶ ISE PRIVACY GUIDELINES, *supra* note 8, at 6.

⁴⁷ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 4.

⁴⁸ FUSION CENTER GUIDELINES, *supra* note 1, at 6.

⁴⁹ TEMPLATE, *supra* note 10, at 17.

⁵⁰ *Id.*

⁵¹ *Id.* at 19-20.

⁵² FUSION CENTER GUIDELINES, *supra* note 1, at 5; NCISP, *supra* note 5, at 25.

⁵³ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5.

⁵⁴ *Id.* at 4.

⁵⁵ *Id.* at 5.

⁵⁶ FUSION CENTER GUIDELINES, *supra* note 1, at 6.

⁵⁷ BASELINE CAPABILITIES, *supra* note 3, at 27.

⁵⁸ TEMPLATE, *supra* note 10, at 11-14.

⁵⁹ *Id.* at 15.

⁶⁰ *Id.* at 10-11.

⁶¹ *Id.* at 27-29.

⁶² *Id.* at 27.

⁶³ *Id.*

⁶⁴ *Id.* at 27-29.

⁶⁵ BASELINE CAPABILITIES, *supra* note 3, at 24.

⁶⁶ *Id.* at 27-28.

⁶⁷ *Id.* at 28.

⁶⁸ *Id.* at 28-29; TEMPLATE, *supra* note 10, at 26.

⁶⁹ *Id.* at 29.



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⁷⁰ TEMPLATE, *supra* note 10, at 18.

⁷¹ *Id.* at 17-18.

⁷² *Id.* at 13-14.

⁷³ ISE PRIVACY GUIDELINES, *supra* note 8, at 4.

⁷⁴ *Id.* at 6.

⁷⁵ BASELINE CAPABILITIES, *supra* note 3, at 27.

⁷⁶ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 4.

⁷⁷ BASELINE CAPABILITIES, *supra* note 3, at 16.

⁷⁸ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5.

⁷⁹ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9-10.

⁸⁰ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9.

⁸¹ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9, 35; BASELINE CAPABILITIES, *supra* note 3, at 29; ISE PRIVACY GUIDELINES, *supra* note 8, at 4-5.

⁸² ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9, 35; BASELINE CAPABILITIES, *supra* note 3, at 29; ISE PRIVACY GUIDELINES, *supra* note 8, at 4-5.

⁸³ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5.

⁸⁴ FUSION CENTER GUIDELINES, *supra* note 1, at 21; NCISP, *supra* note 5, at 16.

⁸⁵ BASELINE CAPABILITIES, *supra* note 3, at 29.

⁸⁶ *Id.*

⁸⁷ FED. EMERGENCY MGMT. AGENCY, FY 2012 HOMELAND SEC. GRANT PROGRAM 32 (2012); GLOBAL JUSTICE INFO. SHARING INITIATIVE, DEP'T OF JUSTICE & DEP'T OF HOMELAND SEC., PRIVACY, CIVIL RIGHTS, AND CIVIL LIBERTIES COMPLIANCE VERIFICATION FOR THE INTELLIGENCE ENTERPRISE 4 (2010).

⁸⁸ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 31; ISE PRIVACY GUIDELINES, *supra* note 8, at 9.

⁸⁹ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 31; ISE PRIVACY GUIDELINES, *supra* note 8, at 9.

⁹⁰ TEMPLATE, *supra* note 10, at 18.

⁹¹ ISE PRIVACY GUIDELINES, *supra* note 8, at 5.

⁹² TEMPLATE, *supra* note 10, at 23-24.

⁹³ BASELINE CAPABILITIES, *supra* note 3, at 29.

⁹⁴ TEMPLATE, *supra* note 10, at 18.

⁹⁵ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 24-25.

⁹⁶ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9, 24, 31.

⁹⁷ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9, 24, 31.

⁹⁸ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9, 24, 31.

⁹⁹ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9, 24, 31.

¹⁰⁰ FUSION CENTER GUIDELINES, *supra* note 1, at 21; NCISP, *supra* note 5, at 12.

¹⁰¹ ISE PRIVACY GUIDELINES, *supra* note 8, at 5.

¹⁰² *Id.* at 7.

¹⁰³ FUSION CENTER GUIDELINES, *supra* note 1, at 41.

¹⁰⁴ BASELINE CAPABILITIES, *supra* note 3, at 29.

¹⁰⁵ TEMPLATE, *supra* note 10, at 31-32.

¹⁰⁶ BASELINE CAPABILITIES, *supra* note 3, at 31-32.

¹⁰⁷ FUSION CENTER GUIDELINES, *supra* note 1, at 21; NCISP, *supra* note 5, at 12.

¹⁰⁸ BASELINE CAPABILITIES, *supra* note 3, at 40.

¹⁰⁹ *Id.* at 29.

¹¹⁰ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; BASELINE CAPABILITIES, *supra* note 3, at 27.

¹¹¹ ISE PRIVACY GUIDELINES, *supra* note 8, at 7.

¹¹² *Id.*

¹¹³ BASELINE CAPABILITIES, *supra* note 3, at 28.

¹¹⁴ *Id.*

¹¹⁵ TEMPLATE, *supra* note 10, at 18.

¹¹⁶ ISE PRIVACY GUIDELINES, *supra* note 8, at 6.

¹¹⁷ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 6.



- ¹¹⁸ BASELINE CAPABILITIES, *supra* note 3, at 28.
¹¹⁹ ISE PRIVACY GUIDELINES, *supra* note 8, at 1.
¹²⁰ BASELINE CAPABILITIES, *supra* note 3, at 29.
¹²¹ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 5; TEMPLATE, *supra* note 10, at 9.
¹²² BASELINE CAPABILITIES, *supra* note 3, at 19.
¹²³ *Id.*
¹²⁴ FUSION CENTER GUIDELINES, *supra* note 1, at 7.
¹²⁵ TEMPLATE, *supra* note 10, at 33.
¹²⁶ *Id.* at 33-34.
¹²⁷ FED. EMERGENCY MGMT. AGENCY, FY 2012 HOMELAND SEC. GRANT PROGRAM 32 (2012); ISE PRIVACY GUIDELINES, *supra* note 8, at 4.
¹²⁸ *Id.*
¹²⁹ FUSION CENTER GUIDELINES, *supra* note 1, at 7.
¹³⁰ TEMPLATE, *supra* note 10, at 19
¹³¹ *Id.* at 16.
¹³² FED. EMERGENCY MGMT. AGENCY, FY 2012 HOMELAND SEC. GRANT PROGRAM 32 (2012).
¹³³ FUSION CENTER GUIDELINES, *supra* note 1, at 19; NCISP, *supra* note 5, at 16.
¹³⁴ BASELINE CAPABILITIES, *supra* note 3, at 29.
¹³⁵ FUSION CENTER GUIDELINES, *supra* note 1, at 19; NCISP, *supra* note 5, at 15.
¹³⁶ TEMPLATE, *supra* note 10, at 34.
¹³⁷ FUSION CENTER GUIDELINES, *supra* note 1, at 5.
¹³⁸ BASELINE CAPABILITIES, *supra* note 3, at 26.
¹³⁹ FUSION CENTER GUIDELINES, *supra* note 1, at 5; NCISP, *supra* note 5, at 33.
¹⁴⁰ BASELINE CAPABILITIES, *supra* note 3, at 28.
¹⁴¹ *Id.* at 23.
¹⁴² TEMPLATE, *supra* note 10, at 9.
¹⁴³ ESTABLISHING A PRIVACY OFFICER, *supra* note 19, at 4; TEMPLATE, *supra* note 10, at 9; BASELINE CAPABILITIES, *supra* note 3, at 27; ISE PRIVACY GUIDELINES, *supra* note 8, at 6.
¹⁴⁴ BASELINE CAPABILITIES, *supra* note 3, at 28.
¹⁴⁵ ISE PRIVACY GUIDELINES, *supra* note 8, at 1.