

EXHIBIT 5

From: [Smith, Brad M. EOP/DOGE](#)
To: [Memoli, Matthew \(NIH/OD\) \[E\]](#)
Subject: [EXTERNAL] RE: NOFOs
Date: Saturday, February 22, 2025 4:34:04 PM

Matt,

Thanks for the update. We are all very grateful for your leadership.

Best,
Brad

From: Memoli, Matthew (NIH/OD) [E] <matthew.memoli@nih.gov>
Sent: Saturday, February 22, 2025 12:05 PM
To: Smith, Brad M. EOP/DOGE <Brad.M.Smith@doge.eop.gov>
Subject: Re: NOFOs

Hi Brad,

After my review these all need to come down. Some of the projects may be able to be modified to properly address our current priorities, but in their current form they are not in line with what NIH would like to be doing right now. I have instructed OER to take them all down.

Thanks,
Matt

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From: Smith, Brad M. EOP/DOGE <Brad.M.Smith@doge.eop.gov>
Date: Saturday, February 22, 2025 at 11:36 AM
To: Memoli, Matthew (NIH/OD) [E] <matthew.memoli@nih.gov>
Subject: [EXTERNAL] NOFOs

Matt,

Thanks so much for your time yesterday. Per our conversation, below are a number of NOFOs that it may be worth your team reviewing to make sure they align with your directive and priorities. We 100% defer to your team on whether each of these align with your directive, but I thought you might find this list helpful as you consider where to focus your review:

<https://grants.nih.gov/grants/guide/pa-files/PAR-23-112.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-22-145.html>

<https://grants.nih.gov/grants/guide/pa-files/PAR-23-309.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-23-292.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-24-077.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-24-109.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-24-157.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-24-158.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-25-098.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-25-201.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-25-237.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-25-240.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-25-241.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-25-317.html>
<https://grants.nih.gov/grants/guide/pa-files/PAR-26-001.html>
<https://grants.nih.gov/grants/guide/rfa-files/RFA-MD-24-003.html>
<https://grants.nih.gov/grants/guide/rfa-files/RFA-NR-25-004.html>
<https://grants.nih.gov/grants/guide/rfa-files/RFA-MD-24-005.html>

Best,
Brad

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