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County of Marico	ора		Maricopa County Justice Systems Planning				
Address (city, state,	and zip code)					f the pers	on to be contacted on matters involving
301 W Jefferson St				this application			
10th Floor Phoenix, Arizona				Alice Bustill			
85003-2148				(602) 372-70	59		
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Number: 16.80-				Maricopa Cour	ity 2009 Local.	Justice As	ssistance Grant (Recovery)
CFDA Title: 16.804 - Recovery Act - Justice Assistance Grants - Localities							
12. AREAS AFFEC	CTED BY PROJECT		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~				
Maricopa County	, Arizona						
13. PROPOSED PR	OJECT	14, 1	CONGRESSIONA	 L DISTRICT(S) OI			
Start Date:	Ending Date				h Design		
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03/01/2009		1.2				AZ04, AZ03, AZ06, AZ07	

15. ESTIMATED F	UNDING			16. IS APPL	CATION SUB	JECT TO	REVIEW BY STATE
a. Federal	\$10,536,695				EXECUTIVE ORDER 12372 PROCESS?		
b. Applicant	\$0						
c. State	\$0		-1	Program is n	ot covered by E	i.O. 12372	2
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g. Total	\$10,653,868			N			
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	DOCUMENT HAS E L COMPLY WITH						APPLICANT AND THE ED.
a. Typed Name of A	Authorized Represent	ative	b. Title	******			c. Telephone number
Tom Manos			County Admini	strator		,	(602) 506-1950
d. Signature of Authorized Representative				e. Date Signed			

Previous Editions Not Usable

Standard Form 424 (Rev 4-88) Prescribed by OMB Circular A-102

Project Abstract

APPLICANT NAME:

Maricopa County

OVERALL PROJECT NAME: Maricopa County 2009 Justice Assistance Grant (Recovery) Programs

Partner Agency

Program Name

City of Avondale

Police Radio Connection Family Advocacy Center

City of Chandler

Records Management System Coordination and Implementation Project

Police Training Equipment Police Investigative Equipment

City of El Mirage

MYCLYNS

Crime Mapping for Citizens

Property Crimes Reduction & Fugitive Apprehension Program

City of Glendale

CAD/RMS/MDC Replacement

Prosecution Initiative City of Goodyear

City of Mesa

Police Department CAD Wireless Network Encryption

Digital Recorders for Public Safety Communications Center Technology Implementation or Improvement Programs

City of Peoria

Community Policing Overtime

Crime Analysis

City of Phoenix

Enhanced Community Prosecution

Customized Police Software Development

e-Citations

Police Software Upgrades Crisis Response Unit

Electronic Prosecutor Records Organization (ePRO) Disaster Recovery

and Retention Technology Improvement Program

City of Scottsdale

Courts Autodialer Project

City of Surprise City of Tempe City of Tolleson Traffic Enforcement Technology Enhancements Police Department Crime Reduction Initiative Real Time Field Report Writing Project

Maricopa Co. Adult Probation

Community Restitution

Maricopa Co. Justice Sys Planning Maricopa Co. Juvenile Probation

IAG Grant Administration Project Case Carrying JPO Retention Program

Maricopa Co. Sheriff's Office

Maricopa County Neighborhood Narcotics Enforcement Team

(MCNNET)

Parcel Interdiction

Maricopa Co. Attorney Town of Buckeye Town of Gilbert

Gun Violence Prosecution Program

Mobile Law Enforcement License Plate Recognition (ALPR) Program Police Department Digital Recording System Project

Police Department Phone Logger System Project

Mobile Wireless Handheld Devices Project

Town of Youngtown

Digital Interview & Interrogation

Project Narrative

This Program Narrative includes project information for each of the 15 Municipalities and 5 County Departments that comprise the Maricopa County Disparity Grouping, under Application # 2009-F1486-AZ-SB for the 2009 Local Justice Assistance Grant (Recovery).

For ease of navigation, the project listing below includes hyperlinks to specific project information.

PARTNER AGENCY: City of Avondale

PROGRAM NAME: Southwest Family Advocacy Center

PROGRAM NAME: Radio Connection Fee

PARTNER AGENCY: City of Chandler

PROGRAM NAME: Records Management System Coordination and Implementation

PROGRAM NAME: <u>Training Equipment</u>
PROGRAM NAME: Investigative Equipment

PARTNER AGENCY: City of El Mirage

PROGRAM NAME: El Mirage Police Department Property Crimes Reduction &

Fugitive Apprehension Program

PROGRAM NAME: El Mirage Police Department Online Crime Mapping Initiative

PROGRAM NAME: MyClyns Personal Protection Program

PARTNER AGENCY: City of Glendale

PROGRAM NAME: CAD/RMS/MDC Replacement

PARTNER AGENCY: City of Goodyear

PROGRAM NAME: Prosecution Initiative

PARTNER AGENCY: City of Mesa

PROGRAM NAME: CAD Wireless Network Encryption

PROGRAM NAME: Digital Recorders for Public Safety Communications Center

PROGRAM NAME: Technology Implementation or Improvement Programs

PARTNER AGENCY: City of Peoria

PROGRAM NAME: Community Policing Overtime

PROGRAM NAME: Crime Analysis

PARTNER AGENCY: City of Phoenix

PROGRAM NAME: Enhanced Community Prosecution

PROGRAM NAME: Police Custom Software Development

PROGRAM NAME: E-citations

PROGRAM NAME: Electronic Prosecutor Records Organization (ePRO) Disaster

Recovery and Retention Technology Improvement Program

PROGRAM NAME: Phoenix Fire Department Crisis Response

PROGRAM NAME: Police Software Upgrade

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PARTNER AGENCY: City of Scottsdale

PROGRAM NAME: Court Auto Caller/Dialer Telephone Messaging System

PARTNER AGENCY: City of Surprise

PROGRAM NAME: Traffic Enforcement Technology Enhancements

PARTNER AGENCY: City of Tempe

PROGRAM NAME: Crime Reduction Initiative

PARTNER AGENCY: City of Tolleson

PROGRAM NAME: Real Time Field Report Writing Project

PARTNER AGENCY: Maricopa County - Adult Probation

PROGRAM NAME: Community Restitution

PARTNER AGENCY: Maricopa County - County Attorney

PROGRAM NAME: Gun Violence Prosecution

PARTNER AGENCY: Maricopa County - Justice Systems Planning

PROGRAM NAME: JAG Grant Administration Project

PARTNER AGENCY: Maricopa County – Juvenile Probation

PROGRAM NAME: Case Carrying JPO Retention Program

PARTNER AGENCY: Maricopa County - Sheriff's Office

PROGRAM NAME: Maricopa County Neighborhood Narcotics Enforcement Team

(MCNNET)

PROGRAM NAME: Parcel Interdiction

PARTNER AGENCY: Town of Buckeye

PROGRAM NAME: Police Department Mobile Law Enforcement License Plate

Recognition (ALPR) Program

PARTNER AGENCY: Town of Gilbert

PROGRAM NAME: Digital Recording System
PROGRAM NAME: Phone Logger System

PROGRAM NAME: Mobile Wireless Handheld Devices

PARTNER AGENCY: Town of Youngtown

PROGRAM NAME: Digital Interview & Interrogation

PARTNER AGENCY: City of Avondale

ORGANIZATIONAL CAPABILITIES:

The Avondale Police Department has a Grant Project Manager that works directly with the City's Grant Administrator and Finance and Budget Department to ensure that both financial and progress reports are completed and submitted on time.

When JAG funding is received we will set up a separate grant account in our accounting software that will only be available for items that have been approved in the grant application. This will enable us to track how the funds are expended for the programs that are funded.

PROGRAM NAME: Southwest Family Advocacy Center

PROGRAM DESCRIPTION:

The Southwest Family Advocacy Center (SWFAC) is a joint venture amongst three police departments from the Cities of Avondale, Goodyear, and the Town of Buckeye. The three police chiefs of the agencies agreed to meet the needs of their respective citizens by joining resources and developing the Advocacy Center. The Advocacy Center is a multidisciplinary facility which houses Detectives from each of the aforementioned agencies, Child Protective Services Workers, a Forensic Interviewer, a Therapist, a prosecuting attorney and medical professionals. The goal of the Advocacy Center is to improve the legal system's response to victims of crime. Since opening in May 2008, the Advocacy Center has provided services to more than 500 victims and their families. The purpose of this grant application is to maintain the viability of the Center by requesting funds to assist in keeping the Center operational. This will allow the Center to continue providing service for 7 police departments and one Sheriff's Department that are currently served by the Center. These agencies constitute the bulk of the Arizona West Valley Police Chief's Association (WVCA), and the current President of the WVCA is Kevin Kotsur of Avondale, one of the founding Chief's who helped to create the SWFAC.

The Town of Buckeye prepared a budget request for a Forensic Interviewer, a key position when conducting forensic interviews of sex crime victims. This Forensic Interviewer performs interviews daily for victims from all seven jurisdictions. It stands to reason the cost of funding this position should be shared by all agencies funding the cost of operating the Center. Buckeye originally had money in its budget to cover this position; however, this police agency is now facing extreme budget cuts and will have to eliminate this position. The other founding police agencies did not put a provision for this position into their budgets and are fighting to keep the positions they still have; thus, adding another employee salary to their present budgets is not feasible. The loss of this vital position would cripple the Advocacy Center's efforts in providing apposite services to crime victims and their families.

PROGRAM EVALUATION:

Our objective is to maintain a fully functional Advocacy Center that provides service to victims from 7 different agencies, while sharing the cost of operating the Center with all user agencies. This will allow us to providing a location that is victim friendly to conduct investigations, and provide victim services to decrease further trauma and victimization. This will allow us to continue increased successful rates of thorough investigations, thus producing higher prosecution rates while reducing the trauma to victims.

Combined Project Narrative - Teresa Tschupp

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Having 24 months of funding for the Forensic Interviewer position as well as increase in base rent would allow the founding agencies to develop a plan and adjust their budgets for long-term sustainability, as well as providing them with an opportunity to incorporate other Law Enforcement agencies in the western region of Maricopa County. The project will allow us to reach the aforementioned goals and objectives by maintaining employment of these positions to better serve and meet the unique needs of our victims and track those services provided; thus allowing for accurate and timely reporting of statistics and program performance.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Track the number of times each agency uses the Center	07/1/2009	02/28/13	Data kept by SWFAC
Track the success rate of each case in terms of final disposition.	07/1/2009	02/28/13	Data kept by SWFAC
Respond to every agency request to use the center for criminal investigations.	07/1/2009	02/28/13	Data kept by SWFAC
Provide quality forensic interviews of victims of crime.	07/1/2009	06/30/11	Based on surveys

PROGRAM NAME: Radio Connection Fee

PROGRAM DESCRIPTION:

We are going to expand radio system to formally connect with Glendale PD radio system because we have critical functions that are not working with our current system that we partner with Maricopa County on. With a direct connection with Glendale PD this will allow us inoperability with Phoenix in FY 2010 which also will provide valley wide inoperability which is imperative to ensure we have a radio system with the latest technology. This will also allow officers to travel to other cities, disasters, special events, etc. and be connected to one another.

PROGRAM EVALUATION:

Technology improvement - this will give us encrypted talk groups to provide inoperability with multiply agencies for attacking crime problems.

Law enforcement programs – this will increase the number of agencies we can connect to, and the number of interagency uses for the radio.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Connect to Glendale	7/1/2009	10/1/2009	Full functionality of radio system
Connect to Phoenix Regional Wireless Coalition (PRWC)	6/1/2010	5/1/2011	Full inoperability of radio system

PARTNER AGENCY: City of Chandler

ORGANIZATIONAL CAPABILITIES:

The Chief Executive Officer of the City of Chandler, City Manager W. Mark Pentz, has delegated authority to Police Chief Sherry Kiyler to submit applications, administer funds, monitor the award, and submit reports on behalf of the City of Chandler for JAG funds.

The Chandler Police Department (CPD) has successfully administered approximately 130 grants since 1992 from agencies ranging from Federal and State to local. Staffing is sufficient to administer the CPD grant program. Qualified grant, accounting, and project-specific personnel are available. Project officials help complete programmatic reports and coordinate proper financial classification of expenses with planning and research staff. Likewise, planning and research staff monitor and coordinate with project officials on all financial and program reports. The City uses a separate Fund and Project Code to differentiate general fund transactions from grant transactions. A Project Code is assigned to a grant upon award that is unique to that grant and is used to track all transactions. The combination of the grant fund and unique Project Code allow the City to easily track grant transactions. The City's Grant Administrator maintains monthly grant balances, which are used to verify grant accuracy. CPD is fully cognizant of the importance to meet reporting requirements of grantors, and we work very diligently to insure that we meet their needs.

PROGRAM NAME: Records Management System Coordination and Implementation

PROGRAM DESCRIPTION:

The purpose of this project is to create a civilian Records Management System (RMS) Coordinator position (1 FTE – salary and benefits for three years) to manage the installation and configuration of a new Records Management System for the Chandler Police Department (CPD). This position will coordinate and implement a new RMS, and manage the interfaces with other existing systems. The CPD recently selected a RMS that is in the beginning stages of implementation. The RMS is the main mechanism to store daily police data and is critical to accurate management of crime reports. Data derived from crime reports supports trend and predictive data analysis, which allows officers to proactively address crime issues and helps the department effectively allocate resources. Due to budget constraints, the position is currently staffed with a Police Sergeant taken from the Training Unit. Creation of this position will allow the Sergeant to resume his normal duties. The intent is to keep this position beyond grant funding, if possible, due to the constant demands of a records management system.

PROGRAM EVALUATION:

This program's objective is to create a new position to implement a software system. It falls under the JAG Purpose Area of Planning, Evaluation and Technology Improvement Programs. The Performance Measures would fall under the Personnel category: report the number and types of FTEs paid for with JAG funds and if any OT was paid with JAG funds.

PROGRAM TIMELINE:

GOAL/OBJECTIVE		PROJECTED COMPLETION DATE	AS EVIDENCED BY
Create and Hire position	Aug 09	June 2012	Implementation and management of RMS

PROGRAM NAME: Training Equipment

PROGRAM DESCRIPTION:

This project will purchase necessary training equipment for the Chandler Police Department (CPD). K9 explosive training aids will be used to train CPD K9s in order to maintain their certifications. K9 bite suits will be purchased and used to train CPD K9s. Bullet traps and simunitions weapons/ammunition and protective gear will be purchased for the CPD training shoothouse and will aid department personnel in defensive tactics and officer survival.

PROGRAM EVALUATION:

This program's objective is to purchase training aids for various units within the department. These purchases fall under the JAG Purpose Area of Law Enforcement Programs. The Performance Measures would fall under the Equipment/Supplies category: report the amount of funds and types of equipment/supplies purchased with JAG funds, and the number of units that directly benefit from the equipment/supplies.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	1	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase and utilize equipment/supplies	Aug 09	June 2011	Utilization of equipment/supplies

PROGRAM NAME: Investigative Equipment

PROGRAM DESCRIPTION:

This project will purchase necessary investigative equipment for the Chandler Police Department (CPD). A License Plate Reader (LPR) will be purchased to aid in the investigation of stolen vehicles. Portable radios will be purchased for communication purposes and will replace old, outdated units that were not funded for replacement. A traffic accident investigation and reconstruction device, an automobile data recovery reader and laptops/aircards will be purchased for the Traffic Motorcycle unit for accident investigations and commercial vehicle enforcement. Night vision equipment and K9 vests will be purchased for the K9 unit to aid in patrol and various investigations.

PROGRAM EVALUATION:

This program's objective is to purchase investigative equipment for various units within the department. These purchases fall under the JAG Purpose Area of Law Enforcement Programs. The Performance Measures would fall under the Equipment/Supplies category: report the amount of funds and types of equipment/supplies purchased with JAG funds, and the number of units that directly benefit from the equipment/supplies.

GOAL/OBJECTIVE		PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase and utilize equipment/supplies	Aug 09	June 2011	Utilization of equipment/supplies

PARTNER AGENCY: City of El Mirage

ORGANIZATIONAL CAPABILITIES:

The City of El Mirage is located in the West Valley as part of the greater Phoenix metropolitan area. The City was incorporated in 1951 as a small rural community in what was then a primarily agricultural area. The population grew from nearly 7,000 residents in calendar year 2000 to over 33,000 in 2009 with the construction of several new neighborhoods. The older city core is comprised of aging neighborhoods with an above average percentage of residents with incomes that place them below federal poverty level. The City encompasses just over 11 square miles.

In 2005, the City of El Mirage made the decision to contract with the Maricopa County Sheriff's Office (MCSO) to oversee police department operations. In the summer of 2007, the City made the decision to end its relationship with MCSO. Beginning in October 2007, a new police chief and over 30 new staff were hired over the next several months, bringing the department's total staffing to 46 sworn and 7 civilians. The department is divided into three divisions: Patrol Operations, Investigations and Administration. The Patrol Operations Division consists of Patrol Operations, one School Resource Officer and an officer assigned to the State Gang Task Force. The Investigations Divisions has detectives and a Crime Scene Specialist. The Administration Division consists of Internal Affairs, Property/Evidence, Records and Administration.

In 2008, the El Mirage Police Department (EMPD) responded to 13,552 citizen calls for service; officer initiated incidents totaled 16,589. The Part I UCR Index for the City of El Mirage was 32.1 crimes for each 1,000 residents.

The current economic downturn has had a significant effect on the City of El Mirage. The foreclosure rate is currently at 15% (1,300 vacant homes), and the median price of a home in El Mirage fell 43% in 2008, the largest drop in the Phoenix metropolitan area. Corresponding with the foreclosure rate was an overall 10% increase in the Crime Index Rate. Specifically, Property Crime rose 11%, while Violent Crime dropped 2%.

The El Mirage Finance Department will deposit and account for JAG Grant funding separately from other funding sources. The El Mirage Finance Department will account for the expenditures of this grant in accordance with generally accepted accounting principles. Monthly financial reports will be retained and available for inspection and review as needed. Monthly reports of the operational strategies and action plans will be completed and available for review.

PROGRAM NAME: El Mirage Police Department Property Crimes Reduction & Fugitive Apprehension Program

PROGRAM DESCRIPTION:

The El Mirage Police Department intends to implement a Property Crimes Reduction & Fugitive Apprehension Program by using JAG formula grant funding for directed enforcement strategies and community awareness.

Property Crimes

Over the past few years, property crimes have been a continual issue in El Mirage. Due to limited patrol and specialty resources, the Police Department has not been able to make a significant impact on property crimes. Time permitting, patrol officers have taken steps in their assigned beats to implement individual action plans to address a variety of crime, traffic, and quality of life issues in their areas of responsibility. However, due to time and resource constraints the Department has had only limited success in addressing property crimes.

Based on the statistics provided by the Department's Crime Analyst, supplemental resources will be deployed in specific geographic areas of the City, which show a high incidence of property crimes. With the use of JAG grant funding, supplemental officers will conduct covert surveillance; contact business owners about crime prevention measures; conduct police bicycle patrols in targeted residential areas; expand Neighborhood Watch; conduct community/police meetings; distribute crime suppression information to residents; and conduct door-to-door contacts with citizens.

Fugitives/Wanted Persons

The El Mirage Police Department believes that most crimes are committed by a small percentage of the population, many of whom are career criminals. Experience has shown that many of the career criminals are fugitives or have outstanding felony warrants. Due to the Department's limited resources, its officers have not been able to adequately search for and arrest wanted persons in the City.

With the assistance of JAG Grant funding, the Department will conduct a concentrated program to apprehend persons with outstanding felony warrants. In partnership with the U.S. Marshall's Office, the State's Fugitive Apprehension Task Force, and other law enforcement agencies, the Department will target fugitives, wanted persons and repeat offenders living and/or working in the City. This will be accomplished through planned programs and "roundups" of persons with outstanding felony warrants.

PROGRAM EVALUATION:

The El Mirage Police Department intends to reduce the number of property crimes in the City by expanding community policing efforts and initiating specific enforcement strategies. Listed below are the El Mirage property crimes statistics from 2006 through 2008:

P	roperty Crimo	es	
2006 881	<u>2007</u> 914	2008 1105	

The Police Department will also increase the number of arrests by targeting wanted felons and fugitives through the use of formalized multi-agency "roundups". Arrest statistics from the previous two years are listed below.

Felony Arrests

2007 2008 246

(Note: Due to a change in the Department's records management system, the available arrest statistics from 2007 include only October 1 – December 31, 2007.)

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Implement property crime reduction strategies.	9/1/2009	4/1/2010	Monthly project reports and crime statistics
Conduct fugitive roundups.	10/1/2009	6/1/2010	Project reports and crime statistics
Review quarterly crime statistics reports.	9/1/2009	6/30/2010	Quarterly and annual crime statistics reports

PROGRAM NAME: El Mirage Police Department Online Crime Mapping Initiative

PROGRAM DESCRIPTION:

The El Mirage Police Department intends to begin utilizing a web-based crime mapping program that will allow citizens to have current information about specific crimes and sex offenders within their neighborhoods. Pertinent information about each crime incident including the type, date and time, hundred block, and suspect information will be uploaded regularly. The use of online crime mapping will allow the El Mirage Police Department to provide timely information to citizens and potential citizens, as well as help raise the department to the current information and technology standards of other local police agencies.

Citizens will also have the capability of contacting the police department, through the website, with information about crimes that have occurred. This communication will foster a better working relationship among residents, potential residents and the police department. Funds obtained through JAG formula grant funding for planning, evaluation, and technology improvement programs will be used to fund the initial twenty-four month program.

PROGRAM EVALUATION:

The El Mirage Police Department will measure the usage and effectiveness of online crime mapping through citizen feedback and by tracking site visits. A link to the crime mapping website will be available from the El Mirage Police Department's webpage and the number of visits will be tracked.

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The webpage itself will soon have the capability of capturing the number of visits to each individual agency. A customer satisfaction survey will be added to the department's web page that will allow citizens to comment on the usefulness and effectiveness of the available online crime information.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Installation and upload of crime data to crimereports.com website	07/01/2009	07/30/2009	Live data available for use by citizens
Tracking of visits from City of El Mirage website	07/30/2009	06/30/2011	Monthly report of number of visits to website via EMPD link
Tracking of visits from crimereports.com website	TBD	TBD	Monthly report of number of visits to El Mirage information on the crimereports.com website
Citizen satisfaction survey available on City of El Mirage website regarding crimereports.com website	07/30/2009	06/30/2011	Completed surveys reviewed to determine overall citizen satisfaction with website, information provided, and ease of use.

PROGRAM NAME: MyClyns Personal Protection Program

PROGRAM DESCRIPTION:

The El Mirage Police Department will purchase MyClyns for its officers. MyClyns is a non-alcohol, post-exposure, personal spray that offers immediate protection against HIV-1, Hepatitis C, MRSA, and at least 60 other potentially dangerous pathogens. Law enforcement officers are frequently exposed to blood and other body fluids during arrests, accidents, and other close confrontations with the public. When a potential exposure occurs, response time is critical to lower an officer's chances of infection. According to laboratory reports, McClyns is 99.99% effective when applied within 30 seconds of exposure. It can be carried in an officer's pocket and applied directly to the face, eyes, nose, mouth, ears, or open wounds.

PROGRAM EVALUATION:

In an effort to measure product effectiveness, the department will maintain the following information:

- 1. Number of deployments requiring use of MyClyns
- 2 Number of deployments requiring use of MyClyns in which exposure to pathogens is documented.

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GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Order/Purchase MyClyns	9/1/09	10/1/09	Receipt of purchase
Distribute to Officers	10/1/09	10/14/10	Officer signatures upon receipt of product

PARTNER AGENCY: City of Glendale

ORGANIZATIONAL CAPABILITIES:

The Glendale Police Department has been receiving JAG funding since 2005. The funding will have its own separate fund/department/account in our financial system. All expenditures will be tracked and debited into the JAG account.

PROGRAM NAME: CAD/RMS/MDC Replacement

PROGRAM DESCRIPTION:

The Police Department currently uses a Computer Aided Dispatch (CAD) and Records Management System (RMS) that was "built in-house" in the mid-1980s. While the system is reliable, it is difficult and sometimes not possible to make changes to the system that reflects the current needs of the Department. There are also concern about the long-term maintenance of the older software associated with these systems.

The purpose of this project is to purchase new software for our CAD and RMS. Items included in this replacement package would include modules for booking, records management, dispatch, field reporting, property and evidence management and crime analysis. This state of the art system, which will operate on an IP platform will allow the system to be accessible anywhere you can reach the internet. This approach will enhance the police dispatch center backup abilities. Other important outcomes of this project include access to "real time" crime data for crime response and analysis and enhanced access to critical information for officers responding to calls for service.

PROGRAM EVALUATION:

These systems will be evaluated from the start of the purchasing process all the way through system implementation. The User's Group will be responsible for reviewing pieces of the software as they relate to their area of expertise. Specifically, Records, Court, Prosecutor, Callback and Communications personnel will be directly involved in the Records Management System. Communications personnel will be directly responsible for evaluating the CAD component of the project. Patrol officers and investigators will evaluate the Automated Field Reporting module and the configuration. Meetings will be scheduled throughout the duration of the project for large group meetings as well as smaller, specialized meetings allowing those individual users to focus on specific pieces of the project. In addition, meetings will include the selected vendor who will be responsible (via the first year warranty and on-going maintenance contracts) for making those changes necessary to the various systems.

This project fits with the technology improvement programs of the JAG grant.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Improve the timeliness, completeness, accuracy and accessibility of the following: In-field police reports Electronic transfer of crime data Electronic Disposition Reporting • UCR/NIBRS reports • Orders of Protection	3/1/10	3/28/2010	Test group begins using Automated Field Reporting Test group begin completing Electronic Disposition Reporting Records submits UCR report electronically via the new RMS system
Create a stable, reliable system that can be modified and upgraded as necessary; a system that is: • Compliant with Global Justice XML Data Mode I • Utilizes current technology such as servers and software • Provided by a vendor that can offer remote support	5/4/09	3/28/2010	Selection of a product that is certified as GJXDM compliant Purchase of hardware via existing state and/or local contracts or directly from the vendor Maintenance agreement included with the purchase of the system
Establishment of a project team including representatives from: • Patrol • Communications • Investigations • Records • Callback (telephone report unit) • Crime Analysts • Detention • Information Technology • City Court • K-9 Officers • Gang Enforcement Detectives • School Resource Officers • Property/Evidence • Fleet & Equipment management • Accident Investigation Unit • Homeland Security • Motor Officers • City Attorney's Office • Command Staff	5/4/09	3/28/2010	Regular scheduled meetings with minutes and attendee names captured

PARTNER AGENCY: City of Goodyear

ORGANIZATIONAL CAPABILITIES:

The City of Goodyear has been very fortunate to receive over \$2.9 million in awarded grants over the past two years. The City takes the fiscal and programmatic oversight of these grants very seriously. In December of 2006, Goodyear added a full-time Grants Administrator to staff in order to oversee these grants and in the Spring of 2007, contracted with eCivis to bring in an on-line grants management tool to track reporting and other grant compliance issues. This software plus the city accounting software allows us to track each grant (and their corresponding funding) independently of each other. The City is proud of the fact that it is current on all reporting, has had no adverse monitoring findings in the past two years and the last two audits were done in compliance with A-133 requirements and were clean.

PROGRAM NAME: Prosecution Initiative

PROGRAM DESCRIPTION: This continuation project will fund the salary of the Assistant City Prosecutor who will prosecute misdemeanor criminal, civil traffic, and municipal code and zoning cases with the goal of administering justice and advocating for victims' rights.

PROGRAM EVALUATION:

The City of Goodyear will capture the following program evaluation measures during the one year project. These measures were selected from the Bureau of Justice Assistance (BJA) <u>Performance Measures by Activity</u> document and the standard measures called for by the ARRA. Data will be collected monthly and submitted as appropriate to both Maricopa County as the direct recipient of funds and BJA as the grantor agency.

- * Number of new FTEs paid for with JAG funds
- * Types of personnel paid for with JAG dollars during the reporting period
- * Number of overtime hours paid for with JAG funds
- * Expected change in victimization
- * Percent change in victimization or calls for service among targeted individuals
- * Percent change in crime rates in a community by crime type
- * Percent change in offending or number of arrests of a targeted group by crime type
- * Number of jobs saved (by type) due to Recovery Act funding
- * Number of jobs created (by type) due to Recovery Act funding

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETEION DATE	AS EVIDENCED BY
Rehire Assistant City	7/1/2009	6/30/2010	Payroll Records and Human Resource
Prosecutor			Department Documentation

PARTNER AGENCY: City of Mesa

ORGANIZATIONAL CAPABILITIES:

The Mesa Police Department has in place systems and personnel for tracking and reporting on the progress and status of each grant separately. Each expenditure and receipt of funds is recorded and monthly reports provide an audit opportunity to ensure that transactions are applied to the correct grant. The Mesa Police Department has received JAG grant funding in the past and is experienced in providing required periodic program and financial reports.

PROGRAM NAME: CAD Wireless Network Encryption

PROGRAM DESCRIPTION:

The FBI CJIS Security policy requires that wireless communications between end user devices and the NCIC system be encrypted. The Mesa Police Department's present wireless data communication system used to communicate with patrol vehicles is not encrypted. To bring the system into compliance with the CJIS Security Policy requirements, the department needs to purchase and implement the equipment to encrypt the wireless data transmissions.

This project is to acquire and implement the necessary technology to provide encryption on the current wireless data communication system.

PROGRAM EVALUATION:

The primary objective of this project is to establish compliance with the FBI CJIS Security policy. The second objective is to provide the secure infrastructure to enable data communication between the police dispatchers and patrol officers to contain law enforcement sensitive information. The third objective is improved officer safety by providing the officer information to quickly and accurately identify persons contacted.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase encryption equipment	Date of JAG grant award	Four months from award of JAG grant	Encryption equipment is received and inventoried.
Install and test encryption equipment	Four months from award	Eight months from award	Encryption equipment has been installed, tested and accepted.
Implement encryption technology		One year from start of goal/objective	CAD data communication network operates in a secure encrypted mode.

PROGRAM NAME: Digital Recorders for Public Safety Communications Center

PROGRAM DESCRIPTION:

The Mesa Police Department operates the PSAP and Public Safety Dispatching Center for Mesa Police and for the Fire and Emergency Medical Services for the City of Mesa, the Town of Gilbert, the Town of Queen Creek and the Apache Junction Fire District. The current recorders are past their expected life cycle. They do not have the functionality required in the constantly expanding technology changes in telephony communications and the associated need to reproduce recording for public record requests, prosecution and center performance evaluations.

This project will acquire and implement a digital recording system to replace the old technology. This will ensure quality recording of all 911 telephone calls and the associated radio calls as a primary function of the Communications Center.

PROGRAM EVALUATION:

The primary objective of this project is to acquire and implement digital recorders to meet the demands of the Public Safety Communications Center. The second objective is to improve the efficiency and effectiveness of reproducing recordings that are required.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase digital recording equipment	Date of JAG grant award	Six months from award of JAG grant	Digital recording equipment is received and inventoried.
Install and test digital recording equipment	Six months from award	Twelve months from award	Digital recording equipment has been installed, tested and accepted.
Convert from old recorders to new recorders	Twelve months after award	Fourteen months from award	New digital recording equipment is operational in the daily production environment.

PROGRAM NAME: Technology Implementation or Improvement Programs

PROGRAM DESCRIPTION:

The Mesa Police Department has three technology implementation or technology improvement programs to strengthen its crime fighting capability; (1) Implement electronic citation writing, (2) Implement a Pawn Management database and (3) Implement a Personnel Management database.

The electronic citation writing project will work in concert with the Mesa City Court and City Attorney to purchase and implement a system that provides for the writing of traffic citations electronically, capturing the data and providing it in electronic format to the City Court and City Prosecutor. Information Technology resource in the form of program developers and integrators are needed to support this project.

The Pawn Management database implementation is to implement a system for managing the collection of pawn data from pawn shops and electronically storing the information. The stored information will then be checked electronically against the NCIC and ACJIS databases searching for hits. The hit information will be provided to detectives for appropriate action. Information Technology resource in the form of program developers and integrators are needed to support this project.

Implementation of the Personnel Management database is to develop or purchase and install a database to facilitate the management of personnel matters primarily in the Internal Affairs function. Information Technology resource in the form of program developers and integrators are needed to support this project.

PROGRAM EVALUATION:

The primary objective of this project is to provide the necessary technical resources to implement the above new technologies. The measure of success of this project will be the successful implementation of each new technology and the cutover to production maintenance and support. The benefit of each technology project was an integral part of its own project evaluation process and will be evaluated separate from this project which provides the technical resources.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Recruit and hire IT technical staff to support the electronic citation writing project	Date of JAG grant award	Six months from award of JAG grant	Personnel hired and actively working the project.
Recruit and hire IT technical staff to support the Pawn Management system	Date of JAG grant award	Six months from award	Personnel hired and actively working the project.

Recruit and hire IT	Date of	Six months from	Personnel hired and actively
technical staff to support	JAG	award	working the project.
the Personnel	grant		
Management system	award		

PARTNER AGENCY: City of Peoria

ORGANIZATIONAL CAPABILITIES:

The City of Peoria Police Department has processed all monthly, quarterly, and annual reports in a timely manner without any discrepancies. The city's process of having a financial accountant reconcile our reports in a monthly and quarterly period ensures checks and balances of our financial process. All agreements are processed with the city clerk and assigned a contract number. Once processed, each agreement is given an accounting string in the budget so funding and expenditures can be accurately tracked between programs. To ensure overtime is accurately accounted for, a specialized code based on funding source is assigned to be utilized when processing payroll. For all other expenditures the financial process requires the approval of the accounting string, which is specific to the funding source, through the department's specified chain of command and the city's Finance Department.

PROGRAM NAME: Community Policing Overtime

PROGRAM DESCRIPTION:

Officers' primary responsibility is to personally engage and interact with citizens to identify and solve those factors directly affecting the community. Current economic times have caused a decrease in revenue which has resulted in a budget reduction of 15.5% of overtime and this has significantly impacted our community oriented policing (COP) efforts. Grant funding will be used to supplement community oriented policing overtime for the department and joint special programs with the Criminal Investigations Section. The overtime would bridge the economic gap and continue our community oriented policing efforts for special neighborhood details such as deploying the Target Enforcement Unit (TEU) to saturate identified areas of crime, target career criminals, and assist investigators in locating and arresting wanted suspect. Funds would further expand the partnership with the Peoria Unified School District and our School Resource Officer program creating a full connection with our children in the community.

PROGRAM EVALUATION:

Evaluation of the program will include providing the number of hours and monetary amount associated with the overtime that was completed for the community oriented policing efforts. The information provided will evaluate the department's objective of increasing community oriented hours.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Preserving Jobs	07/01/2009	06/30/2011	Number of jobs saved (by type) due to Recovery Act funding
Creating Jobs	07/01/2009	06/30/2011	Number of jobs created (by type) due to Recovery Act funding

Increase community oriented hours	07/01/2009	06/30/2011	Number of overtime hours and monetary amount of overtime that was assigned
			to community oriented
			efforts

PROGRAM NAME: Crime Analysis

PROGRAM DESCRIPTION:

Crime analysis software is an investigative tool that assists the City of Peoria Police Department's strategic planning section in timely planning and research activities, analyzing and projecting crime trends, and neighborhood livability. Grant funding will be utilized for crime analysis software and hardware upgrades along with any associated training. The software will assist us in enhancing, refining and reviewing new methods, using Statistical Reporting, Crime Analysis, and Grid Immersion Analysis. Identifying and projecting crime trends directly impact community livability and the redeveloping of neighborhoods. With enhanced analysis we are able to provide community education, facilitate the identification and prevention of crime and disorder through strategic problem solving to improve community safety and livability of neighborhoods. Through this community relationship, appropriate levels of services can be identified, developed, and modified to meet the changing needs of the community.

PROGRAM EVALUATION:

Evaluation of the program will include providing the number of new reports created due to the upgrading of the crime analysis software and hardware. The information provided will evaluate the department's objective of enhancing the crime analysis reporting.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Preserving Jobs	07/01/2009	06/30/2011	Number of jobs saved (by type) due to Recovery Act funding
Creating Jobs	07/01/2009	06/30/2011	Number of jobs created (by type) due to Recovery Act funding
Enhance crime analysis reporting	07/01/2009	06/30/2011	New reports provided to management showing crime trends and forecasting criminal activity

PARTNER AGENCY: City of Phoenix

ORGANIZATIONAL CAPABILITIES:

The City of Phoenix has successfully partnered with Maricopa County on four prior JAG grants with multiple programs in each one.

The City has a central accounting structure (SAP) that allows us to track individual projects by cost category within a grant in regards to both revenues and expenditures without possibility of co-mingling with other grant or non-grant funds. We have an established procedure to track interest earnings and expenditures by program.

This year's grant will consist of six separate programs from three different City departments. Each department will have a program manager for day to day operations and to facilitate the quarterly programmatic reporting. Each department will also assign a financial person to oversee the day to day expenditure processes. The Police department will assign one grant accountant to oversee the coordination of the overall quarterly financial reporting requirements, as well as the proper monitoring of the interest earnings and expenditures.

PROJECT: Enhanced Community Prosecution

PROGRAM DESCRIPTION:

The City of Phoenix Prosecutor's Office is the largest municipal prosecutorial agency in Arizona. It is responsible for prosecuting all misdemeanor offenses occurring in the City of Phoenix, a city with a population exceeding 1,321,045 and covering more than 516 square miles.

The City of Phoenix Prosecutor's Office established the Community Prosecution program in 1996. The Community Prosecution program expanded over the years to include six community prosecutors assigned to each of the six police precincts and select focus neighborhoods. In addition, these six Community Prosecutors handle neighborhood liquor cases and civil abatements. Two additional Community Prosecutors work on drug forfeiture cases and training. In developing and addressing neighborhood driven problem-solving projects, Community Prosecutors attend over 350 community meetings, give over 60 presentations, visit over 100 problem properties and handle over 357 drug related civil forfeiture cases per year.

Phoenix Community Prosecutors assist other cities in developing community strategies for their neighborhoods. Community Prosecutors have presented at the National District Attorneys Association, National Community Prosecution Conferences sponsored by the American Prosecutors Research Institute (APRI) with the Bureau of Justice Affairs (BJA), Weed and Seed Conferences through the Community Capacity Development Office (CCDO), and at conferences for the Arizona Department of Education 21st Century Learning Centers.

The City's recent budget shortfall of \$212 million resulted in a citywide reduction of 923.5 positions including the loss of 12 full-time positions in the Prosecutor's Office. The number of cases the Prosecutor's Office handles, however, is up 31% this fiscal year at 35,034 defendants with four months still remaining. In addition, the City of Phoenix has the 9th highest rate of foreclosures in the country

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according to RealtyTrac. Currently, there are approximately 3,000 foreclosed properties owned by financial institutions and corporations that are in violation of Phoenix's Neighborhood Preservation Ordinance. Community Prosecutors and Neighborhood Inspectors closely coordinate enforcement efforts against violators and are working to solve code compliance issues on foreclosed properties.

The City of Phoenix Prosecutor's Office will expand the existing Community Prosecution program by creating two new Community Prosecution and two new Community Prosecution Specialist positions. Focus neighborhoods within the City will be identified and selected for each of the two Community Prosecutors to work in based on crime statistics, city code violations, foreclosure rates, neighborhood interest and organization, and the existence of schools and faith-based organizations.

The Community Prosecutors will work within their focus neighborhoods nurturing existing partnerships and building new partnerships to proactively combat crime, eliminate blight, and build community capacity. These prosecutors will work closely with the community action officers, crime free multi-housing officers, crime abatement detectives, code enforcement teams, community organizations, businesses, schools, non-profits, and faith-based organizations to respond to community concerns and to provide targeted problem solving. The goal is identifying specific neighborhood problems by conducting neighborhood assessments, finding long-term solutions to manage problems and, when needed, creatively using criminal and civil remedies. As needed, Community Prosecutors also handle criminal cases originating in their target neighborhoods from the charging stage through any appeal, civil drug forfeiture cases, liquor board cases, and civil abatement cases.

The Community Prosecutors will also work closely with businesses under the quality-of-business program. This approach involves pursuing the priorities of the businesses and addressing the individuals who commit low level quality-of-life crimes including trespassing, drinking in public, and urinating in public that drive away customers and create fear and insecurity among residents. Facilitating solutions includes working closely with the community action officers, providing education, proactive enforcement, and community involvement in court.

Community Prosecutors and Community Prosecution Specialists will provide training presentations on how to be proactive in the community, quality-of-life crimes, domestic violence, teen violence, how to be a good witness, victims' rights, neighborhood victims' rights, how to start a block watch and a neighborhood association, gang training, and CEPTD - Crime Prevention Through Environmental Design.

The Community Prosecution Specialists will be responsible for managing Community Prosecution projects around the city, organizing community meetings, keeping the community informed of pending cases, and arranging community participation in court. The Community Prosecution Specialists will have strong research skills and provide project administration and support to new programs initiated by the Community Prosecutors.

PROGRAM EVALUATION:

Recovery Act Measures

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Recovery Act:	Four positions will be	Job solicitations	Two Community
Creating Jobs	created with Recovery Act	and hiring	Prosecutors and two
	funds.	documents will	Community Prosecution
		maintained	Specialist positions will be
			created.

Activity: State/Local Initiatives

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of (task force) partners that are sharing information and strategies	Partnerships will be developed in the target communities.	Partners brought in to be part of the problem solving within the communities will be documented.	The prosecution team will enumerate the community organizations and partners working together to solve community problems.
Number of initiatives implemented	Initiatives will be planned and implemented to address the neighborhood specific problems.	Initiatives implemented under the Community Prosecution program will be documented.	The prosecution team will document the initiatives that are planned, developed, and implemented through community partnerships.
Number of individuals who completed (intended) programming	The program will include training and education to individuals in the community.	The number of individuals participating in the education and training will be documented.	The prosecution team will maintain sign-in sheets to document the individual participants in training and educational presentations.
Number of defined groups that completed (intended) programming	Program will conduct outreach, training, support, and problem-solving for community groups.	The type and number of groups and community organizations receiving assistance will be documented.	The prosecution team will enumerate the outreach, training and support for problem-solving provided to community groups and organizations.

Activity: Training

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of award expended on training during the reporting period	The program will track the expenses for training provided to community groups and organizations.	Records for expenditures made to prepare and provide community training.	The prosecution team will preserve receipts and invoices of the funds expended to prepare and teach community training presentations.
Number of training requests received during the reporting period	The program will keep records of the number of requests made by the community for training.	The number and type of training requests referred to Community Prosecutors by community groups.	The prosecution team will maintain a record of the community groups and organizations that request training and the type of training requested.
Percent of training events held during the reporting period	The program will keep records of the number of training events conducted.	The number and type of training provide by Community Prosecutors.	The prosecution team will maintain a record of the community groups and organizations that receive training and the type of training provided.

Activity: Personnel

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of new FTEs paid for with JAG funds Type:	Four new FTEs will by paid for with JAG Funds.	Personnel records	2 Community Prosecutors and 2 Community Prosecution Specialists
Types of personnel paid for with JAG dollars during the reporting period	2 Community Prosecutors and 2 Community Prosecution Specialists will be paid for with JAG Funds.	Personnel records	FTEs will expand the City of Phoenix Community Prosecution Program

Percent of	Goal is to improve the two	Assessments to	Organizations and
units that	new target neighborhoods	include surveys	communities will see an
report	and resolve crime and to	of the	increase in quality of life
increased	target specific crime issues	neighborhoods	as a result of the projects
program	around the city.	and projects will	and prosecution efforts.
quality		be conducted.	

Activity: Equipment Supplies

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment/ supplies during the reporting period	Funds will be used to purchase equipment to support the Community Prosecution positions.	Records of expenditures	The prosecution team will preserve receipts and invoices of the funds expended on equipment and supplies.
Type of equipment / supplies purchased with JAG dollars during the reporting period	Computer equipment to include laptops, scanners, printers, projector, camera, brochures, flyers, and office supplies.	Records of expenditures	The prosecution team will preserve receipts and invoices of the funds expended on equipment and supplies.
Number of organizations/ units/ departments to directly benefit from equipment or supplies purchased with JAG funds	Equipment and supplies will be used to support the work of the Community Prosecutors and Community Prosecution Specialists.	The number of organizations/ units/ departments benefiting will be documented.	Community organizations to include faith-based groups, schools, block watches, non-profits, and neighborhood associations will benefit from the work by the Community Prosecutors and Community Prosecutions Specialists.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Select two Community Prosecutions and two Community Prosecution Specialists	8/1/09	12/31/09	Personnel records
Train Community Prosecutors and Community Prosecution Specialists	11/30/09	2/28/10	Training materials
Select two focus neighborhoods	11/30/09	2/28/10	Geographic boundaries, demographics, crime states and community involvement of neighborhoods identified
Conduct problem assessments of each of the two focus neighborhoods	2/28/10	5/31/10	Neighborhood Evaluations and Action Plans
Work with existing partnerships and establish new partnerships with the local schools, businesses, faith-based organizations and non-profits within the focus neighborhood	3/1/10	10/1/10	Partner involvement
Provide a minimum of five training presentations per year	3/1/10	12/31/12	Copy of each presentation and sign-in sheets
Conduct final evaluation of the two focus neighborhoods	11/01/12	12/31/12	Neighborhood Evaluations

PROGRAM NAME: Police Custom Software Development

PROGRAM DESCRIPTION:

The City of Phoenix Police Department is the largest municipal law enforcement agency in the state of Arizona. The Phoenix Police Department is responsible for law enforcement within the City of Phoenix, a city with a population in excess of 1,569,871 and covering more than 516 square miles. There are currently 4,949 employed by the Phoenix Police Department. The size of the organization makes the leveraging of technology critical for its success.

The Phoenix Police Department has historically been a leader in the development and implementation of technology. The solutions identified through this program benefit numerous other law enforcement agencies.

The Phoenix Police Department currently supports over 4,000 workstations and over 5,000 customers. These workstations support everything from 911 to payroll. The Department has experienced tremendous growth in the last few years and is struggling to adequately support the information flow necessary to support an organization of this size. The funding provided through this program will allow the Phoenix Police Department to utilize external resources in the form of contract software analyst and developers in providing much needed solutions in the area of evidence management, equipment/fleet management, code enforcement, training management, performance management, and in a much needed evaluation of its current operation records management system.

A project manager and systems analyst will provide a review of the specific areas of need and determine the best solutions. These solutions are expected to be a mixture of software development to meet needs unique to a law enforcement agency the size of the Phoenix Police Department as well as identification of solutions which can be purchased and implemented by contract staff. Upon completion of each area of concern a project report will be produced identifying the appropriate course of action and additional consulting staff will be brought in to implement the recommended solutions. While the Department already has a staff of software developers they are focused on supporting existing technology and are unable to perform the work necessary to move the organization forward in this area. Contract staff will be hired to develop custom software and implement acquired software based on the recommendations of the project manager. The end result of this project will be an organization that is utilizing the best technology possible to meets its information sharing needs as well as having identified a path for future enhancements.

PROGRAM EVALUATION:

The following performance measures will be utilized during this program implementation.

Recovery Act Measures

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Recovery Act:	Funding will be used to	Number of	Systems engineers will be
Creating Jobs	hire technology	hours will be	hired to develop a project
	contractors.	tracked	plan and implement the
			solution.

Activity: State/Local Initiatives

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Number of	This program will result in	Track planning	Individual iniatives will be
initiatives	five initiatives.	and	managed and reported on
implemented		implementation	by contract staff.
		of the initiatives	

Activity: Training

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Percent of training events held during the reporting period	Staff will be trained on the use of the solutions.	The number of training events for the rating period will be monitored.	Training events will be conducted in order to provide staff with the knowledge necessary to utilize the technology.
Percent of criminal justice staff who exhibited an increase in skills during the reporting period	Staff will be trained on the use of the solutions.	The number of staff who becomes proficient in the use of the technology will be monitored.	Training events will be conducted in order to provide staff with the knowledge necessary to utilize the technology.
Percent of criminal justice staff who exhibited an increase in knowledge during the reporting period	Staff will be trained on the use of the solutions.	The number of staff who becomes proficient in the use of the technology will be monitored.	Training events will be conducted in order to provide staff with the knowledge necessary to utilize the technology.
Percent of criminal justice staff who use the knowledge or skills gained to change their on-the-job behaviors	Staff will be trained on the use of the solutions.	The number of staff who utilized the systems will be monitored.	Statistics will be gathered to demonstrate number of users impacted.

Activity: Personnel

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Types of personnel paid for with JAG dollars during the reporting period	Contract personnel will be utilized to accomplish the goals identified for this program.	Number of personnel and hours worked will be monitored.	Data will be collected on the number of personnel and the number of hours utilized in the support of this project.

Activity: Equipment Supplies

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment/ supplies during the reporting period	Hardware, software, and supplies will be utilized in the completion of this project.	The funds expended on equipment and supplies will be monitored.	Budget tracking will provide detailed information on expenditures for this project.
Number of organizations/ units/ departments to directly benefit from equipment or supplies purchased with JAG funds	Various work units within the police will be affected by this project.	Units impacted by this process will be documented.	The number of units who benefit from the implementation of this project will be tracked.

Percent of	Staff will be trained in the	Staff will be	Staff utilizing the system
criminal	utilization of the	surveyed to	will be included in the
justice staff	technology.	determine if the	process to determine the
who reported		expected quality	success of the project.
an increase in		improvement	
program		occurs.	
quality as a			
result of			
equipment or			
supplies			****
purchased by			
JAG funds		O CONTRACTOR CONTRACTO	

Activity: Information Systems for Criminal Justice System

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of	Numerous entities internal	Entities	Entities impacted by this
organizations/	to the Phoenix Police	impacted by this	project will participate at a
units or	Department will be	project will be	variety of levels. All
departments	impacted by this project.	documented in	participation will be
whose		the project plan	documented.
information			
systems were			
improved			
Number of	Participants in the project	Survey of	Users will be surveyed to
units that	will realize improved	improved access	determine time savings
report	efficiency through the	to technology	and improved availability
improved	utilization of technology.	will be tracked.	of data.
efficiency			
Number of	Participants will	Units will	Units will be surveyed to
units that	experience improvements	provide	determine if improved
report	in the quality and	information on	program quality exists for
increased	accessibility of	improvements in	their function of the
program	information.	the quality of	program.
quality		the program.	

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Acquire contract project manager and systems analyst	7-1-09	9-1-09	Consultants are on staff.
Review projects and develop plan	9-1-09	10-1-09	Action plan submitted
Begin project analysis in the area of evidence management, equipment/fleet management, code enforcement, recap, training records	10-1-09	4-1-10	Analysis complete and recommendations made for all evaluated areas on enhancement.
Consultants hired to implement solutions	4-1-10	5-1-10	Staff acquired to implement software solutions
Program development complete	5-1-10	6-30-11	All programs have been developed and implemented.

PROGRAM NAME: E-citations

PROGRAM DESCRIPTION:

The Phoenix Police Department currently produces 105,000 citations annually. The E-citation project will provide 1st responders with software and hardware which will allow for the creation and distribution of citation data electronically. In the current environment citations are hand written by officers and submitted for processing. This includes outsourcing the documents for data entry, and distribution of the data to the courts system for prosecution and to the police department for statistical analysis and productivity analysis. Handwritten documents can be subject to interpretation of spellings of critical information such as names, license plate numbers, and charges. The current method can result in incorrect action being taken for individual citations as well as incorrect assumptions regarding productivity and crime statistics. The implementation of e-citation will provide the recipient of the citation with a professional, easy to read product. It will allow the information to be distributed to all necessary end users near real time, and greatly improve the quality of the information collected. This technology, new to the Phoenix Police Department, will be implemented by leveraging mobile data computers already present in patrol vehicles. It will also leverage software available from the State of Arizona at no cost, allowing this project to move forward by adding printers and scanners to the vehicles. The funding provided will also allow for the use of consultants to support the project through its initial implementation, allowing the project to progress without placing an additional burden on already depleted technology staff.

PROGRAM EVALUATION:

There are several objectives for this program (1) to improve the quality of the product delivered to the citizen in order to reduce concern or confusion on the part of the recipient. This will reduce the burden placed on both the police department and court system (2) to improve the quality of the information collected to reduce errors, allowing for more efficient and effective processing of citations. This will prevent incorrect action from being taken based on human error during processing and improve the statistical analysis performed against this data, (3) and to reduce the time required by the first responder to write a citation.

The following performance measures will be utilized during this program implementation.

Recovery Act Measures

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Recovery Act: Creating Jobs	Funding will be used to hire computer contractors.	Number of hours will be tracked	Systems engineers will be hired to set up and configure the equipment as well as provide ongoing support for the project.

Activity: State/Local Initiatives

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of initiatives implemented	This program will result in one initiative.	Track planning and implementation of the initiatives	The e-citation program will be implemented in patrol.
Cost savings as a result of new systems implemented	Data entry personnel will no longer be necessary for batch entry of citations. Error handling will be minimized freeing up staff for more critical functions.	The amount of staff time utilized to enter and manage citations will be monitored.	Currently staff enters citations from hand written documents. This process lends itself to errors which then must be reviewed and managed by additional staff.
Cost savings as a result of new systems implemented	Data entry personnel will no longer be necessary for batch entry of citations. Error handling will be minimized freeing up staff for more critical functions	The cost of staff time utilized to enter and manage citations will be monitored.	The cost of data entry and error handling will be greatly reduced.

Activity: Training

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Percent of	Staff will be trained on the	The number of	Training events will be
training events	use of the e-citation	training events	conducted in order to
held during	solution.	for the rating	provide staff with the
the reporting		period will be	knowledge necessary to
period	.,	monitored.	utilize the technology.
Percent of	Staff will be trained on the	The number of	Training events will be
criminal	use of the e-citation	staff who	conducted in order to
justice staff	solution.	become	provide staff with the
who exhibited		proficient in the	knowledge necessary to
an increase in		use of the e-	utilize the technology.
skills during		citation	
the reporting		technology will	
period		be monitored.	
Percent of	Staff will be trained on the	The number of	Training events will be
criminal	use of the e-citation	staff who	conducted in order to
justice staff	solution.	become	provide staff with the
who exhibited		proficient in the	knowledge necessary to
an increase in		use of the e-	utilize the technology.
knowledge		citation	
during the		technology will	
reporting		be monitored.	
period	G: CC '111 (' 1 .1	/T1 1 C	Curt d' 1111
Percent of	Staff will be trained on the	The number of	Statistics will be gathered
criminal	use of the e-citation	staff who	to demonstrate the volume
justice staff	solution.	utilized e-	of citations created with
who use the		citation will be monitored.	the e-citation technology.
knowledge or		momtorea.	
skills gained			
to change their on-the-			
job behaviors			<u> </u>

Activity: Personnel

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Types of personnel paid for with JAG dollars during the reporting period	Contract personnel will be utilized to accomplish the goals identified for this program.	Number of personnel and hours worked will be monitored.	Data will be collected on the number of personnel and the number of hours utilized in the support of this project.

Activity: Equipment Supplies

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment/ supplies during the reporting period	Hardware, software, and supplies will be utilized in the completion of this project.	The funds expended on equipment and supplies will be monitored.	Budget tracking will provide detailed information on expenditures for this project.
Number of organizations/ units/ departments to directly benefit from equipment or supplies purchased with JAG funds	Various work units within the police department as well as courts and prosecution will be affected by this project.	Units impacted by this process will be documented.	The number of units who benefit from the implementation of this project will be tracked.

Percent of criminal justice staff who reported an increase in program quality as a result of equipment or supplies purchased by	Staff will be trained in the utilization of the e-citation technology.	Staff will be surveyed to determine if the expected quality improvement occurs.	Staff utilizing the system will be included in the process to determine the success of the project.
JAG funds			

Activity: Information Systems for Criminal Justice System

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of organizations/ units or departments whose information systems were improved	Numerous entities both internal and external to the Phoenix Police Department will be impacted by this project.	Entities impacted by this project will be documented in the project plan	Entities impacted by this project will participate at a variety of levels. All participation will be documented.
Number of units that report improved efficiency	Participants in the project will realize improved efficiency through the utilization of technology.	Survey of time to create citation and time managing errors will be tracked.	Users will be surveyed to determine time savings in creation of citations as well as tabulations of the number of errors which require follow-up.
Number of units that report increased program quality	Participants will experience improvements in the quality of the citations and the quality and timeliness of the data made available for analyses.	Units will provide information on improvements in the quality of the program.	Units will be surveyed to determine if improved program quality exists for their function of the program.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Develop Project Plan	10-1-09	12-30-09	Submission of a completed project plan.
Acquire hardware/software for project prototype	1-1-10	3-30-10	All necessary equipment available for implementation of prototype
Implement prototype	4-1-10	4-30-10	Users are utilizing prototype in production environment
Monitor/adjust prototype	5-1-10	6-30-10	Submit recommendations for final configuration
Acquire equipment for implementation	7-1-10	9-30-10	Product received for implementation
Implement solution	10-1-10	12-30-10	Solution implemented

PROGRAM NAME: Electronic Prosecutor Records Organization (ePRO) Disaster Recovery and Retention Technology Improvement Program

PROGRAM DESCRIPTION:

The Phoenix Prosecutor's Office is working on two technology improvement programs, Electronic Prosecutor Records Organization (ePRO) and e-Discovery. The ePRO project is a multi-phased project to replace the existing outdated case management application and to completely virtualize all aspects of the current hard-copy case file system. The e-Discovery project is the creation of an automated disclosure process whereby electronic copies of the approximately 1.2 million copies of evidence stored in ePRO will be disclosed to defense attorneys via a secure Web portal.

Currently, the Phoenix Prosecutor's Office is continuing with the phased migration project of the current case management system, CRIMES, to ePRO. This project will ultimately result in an electronic legal case file application built in ".Net" technology and will be used to effectively administer, manage, and prosecute criminal cases filed in the Phoenix Municipal Court at a reduced cost and improved efficiency. Phase I is set to be implemented on June 25, 2009. Phase II of the ePRO project is currently being scoped out and covers document generation and e-Discovery. Moving to a virtual file system through the ePRO phased project requires a thorough disaster recovery system and plan, backup system and plan, and an electronic records retention system. Currently the majority of all case related records are in hard copy files and therefore there is no backup or recovery system for the files. Moving to virtualization requires implementing tape backups, offsite storage, and encryption to protect private and confidential information.

Funding will be used for the Electronic Prosecutor Records Organization (ePRO) Disaster Recovery and Retention Technology Improvement Program. This program is an expansion of the current planned

ePRO project and will cover 1) developing a disaster recovery plan and system, 2) an automated records retention system, 3) encryption, and 4) expanding the interface with the Police Department. A dedicated server and a storage area network will be purchased and installed for the management of the automated backup/retention and disaster recovery system for all the Office's applications, data, and documents at the secure offsite location, Extreme Zone. The technology equipment will also support backup and retention for the e-Discovery process. In addition, a disaster recovery plan will be created, designed, and implemented, an automated content and records retention process will be implemented, and an encryption process will be set up to protect private and confidential information. Finally, this program will cover expanding the current interfaces with the Phoenix Police Department by adding the import and linking of electronic copies of photos, interviews, 911 calls, and video files to ePRO.

The technology improvement program will ensure a reliable backup system and comprehensive disaster recovery plan for the Prosecutor's Office, set up an automated records retention process for all electronic case related data and evidence, will enable encryption of confidential personal information, and reduce the cost and time associated with the Police Department copying and sending over photo discs, interview tapes, 911 discs, and DVDs.

PROGRAM EVALUATION:

Recovery Act Measures

【1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、	PERFORMANCE	** 1.5 to 0.000 (200 1200 1200 1200 1200 1200 1200 1	DESCRIPTION
	MEASURES	COLLECTION	
Recovery Act:	Funding will be used for	Number of work	Contract network engineer
Creating Jobs	two computer contractors.	hours will be	and contract computer
		tracked	programmer

Activity: State/Local Initiatives

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of initiatives implemented	This program will result in four initiatives.	Track design, planning and implementation of the four initiatives.	 Disaster discovery plan and system Records retention system Encryption Expand interfaces

Cost savings as a result of new systems implemented	Staff hours will be reduced through the automated receipt of electronic copies of evidence from the Police Department. The disaster recovery system will prevent down time where staff would be unable to access critical applications and data.	The amount of staff time saved will be compared to the current system.	Currently, the Police Department burns two CDs for the following pieces of evidence: photos, interviews, 911 calls, and videos.
Cost savings as a result of new systems implemented	The cost of receiving hard copy evidence from PD through interoffice deliveries will be mostly eliminated through this project.	The savings of eliminated will be calculated.	Expanding the interface with PD will result in eliminating the cost of hard copy evidence.

Activity: Training

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Percent of training events held during the reporting period	Training presentations and materials will be provided to Prosecutor's Office Staff on the disaster recovery plan and the expanded interface.	Number of trainings will be documented.	Training presentations on business system changes and use the new electronic processes will be provided.
Percent of criminal justice staff who exhibited an increase in knowledge during the reporting period	Training will increase criminal justice staff understanding on how to use the new technology and in understanding system changes.	Criminal justice staff affected by the new technology will surveyed to determine increase in knowledge.	
Percent of criminal justice staff who use the knowledge or skills gained to change their on-the-job behaviors	There will be office-wide system changes and improvements as a result of the technology enhancements.	Criminal justice staff will be surveyed to determine how their on-the-job behaviors changed.	

Activity: Equipment Supplies

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment/ supplies during the reporting period	Funds will be used to purchase equipment for the technology enhancement program.	Amount of funds spent on equipment will be documented.	\$44,552
Type of equipment / supplies purchased with JAG dollars during the reporting period	Technology related equipment will be purchased.	Invoices of all purchases will be maintained.	Dedicated server Storage area network
Percent of criminal justice staff who reported improved efficiency in their job performance as a result of equipment or supplies purchased by JAG funds	The technology enhancement will increase criminal justice staff efficiency.	Criminal justice staff affected by the new technology will be surveyed to determine an increase in efficiency.	Expanding the interface with the Police Department to include electronic copies of photos, interviews, 911 calls, and DVDs will save the Police Department and Prosecutor's Office time and money.

Percent of	The system changes due to	Criminal justice	
criminal	the technology	staff affected by	
justice staff	improvements will require	the new	
who reported	an adjustment period and	technology will	
an increase in	will result in overall	be surveyed	
program	improvement.	several times to	
quality as a		determine	
result of		increase in	
equipment or		quality of the	
supplies		program over a	
purchased by		period of time.	
JAG funds		and the second	

Activity: Information Systems for Criminal Justice System

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Number of	The information system		The information system
organizations/	improvement is primarily		improvements will also
units or	for the Prosecutor's		improve efficiency for the
departments	Office; however, it will		Police Department and
whose	increase the efficiency of		ensure access to e-
information	other organizations.		Discovery during any
systems were			normal system downtime
improved			for the Court Appointed
			Attorney's Office and
			private defense attorneys.
Number of	The information system	Units affected	
units that	improvements within the	by the new	
report	Prosecutor's Office will	technology will	
improved	also improve efficiency	be surveyed to	
efficiency	for the Police Department	determine	
	and the Court Appointed	increase in	
	Attorney's Office.	efficiency.	
Number of	Program quality for the	Units affected	
units that	above affected	by the new	
report	organizations will be	technology will	
increased	reviewed periodically after	be surveyed	
program	technology enhancements	several times.	-
quality	are implemented.		

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase Equipment	8/1/09	9/31/09	Purchase Orders
Install/Configure Equipment	10/1/09	12/31/09	Pictures of Installation
Testing	1/01/10	3/30/10	Testing Document
Training & Implementation	4/1/10	5/31/10	Training Documents
Create, design and implement disaster recovery plan and records retention plan	09/1/09	4/30/10	Plans
Set up encryption process	09/1/09	4/30/10	Encryption documentation
Design PD interface expansion	09/1/09	2/28/10	Copy of SRS
Test PD interface	3/1/10	4/30/10	Testing Documents
Training & Implement PD interface	5/1/10	5/31/10	Training Documents
Program review	6/1/10	12/31/10	Surveys

PROGRAM NAME: Phoenix Fire Department Crisis Response

PROGRAM DESCRIPTION:

The City of Phoenix has approximately 1,567,463 residents. Last calendar year, the Phoenix Police Department was dispatched to 704,330 calls for service. The Phoenix Fire Department was dispatched to 146,179 calls for service. The Phoenix Fire Department (PFD) Crisis Response (CR) units were dispatched to 4,914 calls for service. The PFD has limited funding to staff the CR units. Predominantly staffing is reliant upon grant funding and volunteer hours. Every effort is made to have 2 CR units staffed 24/7. Unfortunately, with limited CR units not every crime victim or resident that has suffered a traumatic event is afforded the benefit of service. Crime victims need emotional support at the time they are reporting their incidents. Victims need to understand the investigative process when they are faced with making crucial decisions. Victims need to understand their rights at the time of their victimization. Victims need assistance immediately in identifying resources and establishing support systems. Victims often need transportation, identifying safety plans or assistance creating support systems.

Phoenix Fire Department Crisis Response Units (staffed with 2 crisis interventionists) are able to provide all services mentioned as well as basic needs such as; shelter, water, food and calming support. The objective of Public Safety Personnel on scene of an incident is to concentrate their efforts on investigative or emergency medical assistance thus requiring the need for CR units on scene to assist

with the emotional recovery of the individuals. Last calendar year, CR crews assisted Public Safety personnel by providing on scene crisis services to 9,791 individuals. CR crews can often alleviate the need for First Responders to remain on scene thus allowing emergency personnel to utilize their time more effectively while CR crews continue to assist the customers in need. The JAG funding will provide staffing for an additional CR Unit 5 days a week for 24 hours a day. Currently, our program attempts to staff 2 CR units 24/7 however this is heavily dependant upon the support of volunteers which is not always consistent. Having 2 CR units to respond to all the needs within the City of Phoenix is not enough. The JAG funding in conjunction with existing funds and volunteers will allow for our program to operate 3 CR units 24/7 90% of the time.

PROGRAM EVALUATION:

- 1. Create and hire 8 part time Crisis Interventionist Positions hire date of October 5, 2009
- 2. Create and hire 1 full time Crisis Response Supervisor Position hire date of October 5, 2009.
- 3. Increase number of Crisis Response Units available to respond to provide services.
- 4. Increase the number of total customers/victims served by 25% as compared to last years customer statistics.
- 5. Survey Police officers and Fire Fighters to determine overall satisfaction of CR crew performance on scene.
- 6. Survey Police officers and Fire Fighters to determine overall satisfaction of response time of CR crews on scene.
- 7. Survey customers assisted on scene to determine overall satisfactions with services rendered.
- 8. Increase victims' ability to cope by providing them with on scene support and resource as evidenced by responses of victims surveyed

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION	AS EVIDENCED BY
		DATE	
Recruit and interview for	08/24/09	09/21/09	Submit candidate selections
newly created positions			for personnel processing.
Hire 8 new part time	09/21/09	10/05/09	Hire date 10-05-09
Victim Assistance Crisis			
Interventionist			
Hire 1 new fulltime Crisis	09/21/09	10/05/09	Hire date 10-05-09
Response Supervisor			
All new staff to complete	10/05/09	10/23/09	Completion of classroom
the Regional Crisis			curriculum.
Intervention Curriculum			
Provide and complete on	10/12/09	11/01/09	Practical evaluations
the job training for all new			completed for each new hire.
staff.	}		
3 CR units staffed 24/7	11/02/09	09/30/11	Track number of shifts
90% of the time	The second secon		available to number of shifts
			staffed

Provide on scene crisis intervention and victim assistance to customers	11/02/09	09/30/11	Quarterly reporting of number of customers served.
Provide 85% of victims of crime with support and resources increasing their ability to cope.	11/02/09	09/30/11	Reporting of victim surveys completed each quarter.
Survey Public Safety personnel on satisfaction of services and response time of CR units.	11/02/09	09/30/11	Reporting of Public Safety Personnel surveys each quarter.

PROGRAM NAME: Police Software Upgrade

PROGRAM DESCRIPTION:

The Phoenix Police Department currently supports over 4,000 workstations and over 5,000 customers. These workstations support everything from 911 to payroll. The current environment includes older software technology that prevents the organization from moving forward with readily available tools that will increase both the efficiency and effectiveness of its operation. The funding provided through this program will allow the Phoenix Police Department to update many of its software tools, add new tools and utilize experts in the field to insure that these products are implemented to their fullest advantage.

Projects included in this program include:

Upgrade of Servers to Microsoft Windows Server 2008 Enterprise. Moving to this level of operating system for critical servers will allow for better management of the servers and the implementation of new products that require this level of operating system. The improved monitoring capability will insure that technical staff can be proactive in supporting critical technology. Issues will be identified and corrected with little or no impact to customers. Allow the organization to function 24/7 without interruption due to technological failures. This project will require the acquisition of software licenses for 30 servers and 4,000 workstations. Contract System Engineers will be hired to develop the project plan and implement these products as internal staff does not have the experience to complete this assignment. Upon completion of the project not only will the benefits of the products be available to the organization but internal technical staff will have expanded their skills through knowledge transfer from the experts hired to develop and implement this upgrade.

Implementation of Microsoft System Center Operations Manager 2007. This is a new product for the Phoenix Police Department. This tool will provide the logging required by the Federal Bureau of Investigation through its Criminal Justice Information System Security Policy. The required logging is currently being performed through a series of operations developed internally. The current mechanism is cumbersome, prone to errors, and the data produced is difficult to analyze. The acquisition of these tools would allow for a single product to produce the logging in a single succinct process. The data generated by this application would provide easy accessibility to mandated logs. The product will Combined Project Narrative – Teresa Tschupp

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require the acquisition of software and hardware. Contract Systems Engineers will be hired to develop the project plan and implement these products as internal staff does not have the experience to complete this assignment. Upon completion of the project not only will the benefits of the products be available to the organization but internal technical staff will have expanded their skills through knowledge transfer from the experts hired to develop and implement this upgrade.

ESRI GIS Implementation. The Phoenix Police Department's Computer Services Bureau has received numerous requests over the last year to provide tools to assist in crime prevention efforts. Although the department has done an excellent job in collecting large amounts of data it is often a struggle to provide a mechanism for presentation of that data to our end user that is easy to access and understand. There is an important business need to provide tools to staff to assist in criminal intelligence gathering, analysis of services delivered, and verification of geographical data. Everything managed has a location, from crimes and incidents, parolees and probationers, crime hazards, local demographics, vehicle and officer locations, beats and reporting districts to schools, hospitals, and critical infrastructure. The goal of the project is to create a solution using the ESRI ArcGIS technologies utilizing its inherent capabilities. This project will allow for disseminating information to department staff via the intranet. This method of deployment provides an extremely low-cost approach as no end user licensing is required. This project will have a wide variety of uses within the department and will provide multiple work units with the opportunity to view basic mapping applications in an easy-to-use, managed environment. As existing staff has had exposure to the ESRI GIS products but not the expertise to implement a project of this magnitude consulting staff will be utilized to develop a project plan and implement the solution. Upon completion of the project not only will the benefits of the products be available to the organization but internal technical staff will have expanded their skills through knowledge transfer from the experts hired to develop and implement this upgrade.

Upgrade of Microsoft Exchange. The Phoenix Police Department currently utilizes an older version of Microsoft Exchange in support of the organizations email, contact management, and calendaring/scheduling needs. This project will allow the organization to move to a version of Exchange that is supported by Microsoft, allows for expansion to support the entire organization, and greatly simplify the process to support litigation requests for information that are prevalent in our environment today. The completed project will allow for simplification of support of the system, allow for improved information sharing within the organization, as well as allowing the organization to more easily meet its litigation hold requirements. The project will include the acquisition of both hardware and software as well as utilize consultants to develop a project plan and implement the solution. Upon completion of the project not only will the benefits of the products be available to the organization but internal technical staff will have expanded their skills through knowledge transfer from the experts hired to develop and implement this upgrade.

Microsoft SharePoint. The Computer Services Bureau (CSB) implemented the first Intranet, PD Info Center, for the Phoenix Police Department in early 2008. The Intranet was designed using Microsoft Windows SharePoint Services 3.0, a free add-in available with Windows 2003 Server. The response from users has been overwhelming and the site has proven to be very successful for the department. Over the last year, requests for additional functionality continue to increase and CSB development staff have provided several areas of customization above the 'out –of-the-box' functionality provided with the product. Customization was necessary due to functionality absent from the free version. This valuable

functionality is available in the enterprise version of SharePoint, knows as MOSS. This project supports an effort to implement Microsoft Office Share Point Server (MOSS) in our environment to provide a solution to various business needs. MOSS can provide a platform which can build web-based applications, collaborate with staff on important projects, comply with quality standards, and create a one-stop solution to find all information needed in the organization. The project will include the acquisition of both hardware and software as well as utilize consultants to develop a project plan and implement the solution. Upon completion of the project not only will the benefits of the products be available to the organization but internal technical staff will have expanded their skills through knowledge transfer from the experts hired to develop and implement this upgrade.

PROGRAM EVALUATION:

The following performance measures will be utilized during this program implementation.

Recovery Act Measures

OBJECTIVE	PERFORMANCE		DESCRIPTION
	MEASURES	COLLECTION	
Recovery Act:	Funding will be used to	Number of	Systems engineers will be
Creating Jobs	hire technology	hours will be	hired to develop a project
	contractors.	tracked	plan and implement the
			solution.

Activity: State/Local Initiatives

OBJECTIVE		DATA COLLECTION	DESCRIPTION
Number of initiatives implemented	This program will result in five initiatives.	Track planning and implementation of the initiatives	Individual initiatives will be managed and reported on by contract staff.

Activity: Training

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Percent of	Staff will be trained on the	The number of	Training events will be
training events	use of the solutions.	training events	conducted in order to
held during		for the rating	provide staff with the
the reporting		period will be	knowledge necessary to
period		monitored.	utilize the technology.

Percent of criminal justice staff who exhibited an increase in skills during the reporting period	Staff will be trained on the use of the solutions.	The number of staff who becomes proficient in the use of the technology will be monitored.	Training events will be conducted in order to provide staff with the knowledge necessary to utilize the technology.
Percent of criminal justice staff who exhibited an increase in knowledge during the reporting period	Staff will be trained on the use of the solutions.	The number of staff who becomes proficient in the use of the technology will be monitored.	Training events will be conducted in order to provide staff with the knowledge necessary to utilize the technology.
Percent of criminal justice staff who use the knowledge or skills gained to change their on-the-job behaviors	Staff will be trained on the use of the solutions.	The number of staff who utilized the systems will be monitored.	Statistics will be gathered to demonstrate number of users impacted.

Activity: Personnel

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Types of personnel paid for with JAG dollars during the reporting period	Contract personnel will be utilized to accomplish the goals identified for this program.	Number of personnel and hours worked will be monitored.	Data will be collected on the number of personnel and the number of hours utilized in the support of this project.

Activity: Equipment Supplies

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Amount of funds expended on equipment/ supplies during the reporting period	Hardware, software, and supplies will be utilized in the completion of this project.	The funds expended on equipment and supplies will be monitored.	Budget tracking will provide detailed information on expenditures for this project.
Number of organizations/ units/ departments to directly benefit from equipment or supplies purchased with JAG funds	Various work units within the police will be affected by this project.	Units impacted by this process will be documented.	The number of units who benefit from the implementation of this project will be tracked.
Percent of criminal justice staff who reported an increase in program quality as a result of equipment or supplies purchased by JAG funds	Staff will be trained in the utilization of the technology.	Staff will be surveyed to determine if the expected quality improvement occurs.	Staff utilizing the system will be included in the process to determine the success of the project.

Activity: Information Systems for Criminal Justice System

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of organizations/ units or departments whose information systems were improved	Numerous entities internal to the Phoenix Police Department will be impacted by this project.	Entities impacted by this project will be documented in the project plan	Entities impacted by this project will participate at a variety of levels. All participation will be documented.
Number of units that report improved efficiency	Participants in the project will realize improved efficiency through the utilization of technology.	Survey of improved access to technology will be tracked.	Users will be surveyed to determine time savings and improved availability of data.
Number of units that report increased program quality	Participants will experience improvements in the quality and accessibility of information.	Units will provide information on improvements in the quality of the program.	Units will be surveyed to determine if improved program quality exists for their function of the program.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Develop Project Plan for Microsoft Windows Server 2008	7-30-09	10-30-09	Submission of a completed project plan.
Acquire hardware/software for project Windows Server Upgrade.	11-1-09	12-30-09	All necessary equipment available for implementation,
Implement of Windows Server Upgrade	1-1-10	3-30-10	Operating environment has been upgraded to Windows 2008 on 10 servers.
Develop Timeline for the Implementation of the remaining servers.	4-1-10	4-30-10	Plan has been submitted and resources scheduled.
Implement Remaining Server	5-1-10	12-31-10	All Windows 2008 server upgrades have been completed.

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Develop Project Plan for ESRI GIS	7-30-09	9-30-09	Submission of a completed project plan.
Acquire hardware/software for ESRI GIS.	10-1-09	12-30-09	All necessary equipment available for implementation,
Implement of ESRI GIS	1-1-10	3-30-10	ESRI GIS product is available to focus group
Provide ESRI GIS to all customers as defined in project plan	4-1-10	6-30-10	ESRI GIS has been made available organization wide
Develop Project Plan for Exchange Upgrade	10-1-09	12-30-09	Plan has been submitted and resources scheduled
Acquire hardware/software for Exchange	1-1-10	3-30-10	Hardware/Software available for implementation
Implement Exchange Server	4-1-10	6-30-10	Exchange Server available and actively being utilized by customers
Develop Project Plan for SQL Upgrade	11-1-09	1-30-10	Plan has been submitted and resources scheduled
Acquire hardware/software for SQL	2-1-10	3-30-10	Hardware/Software available for implementation
Implement SQL Server	4-1-10	6-30-10	SQL Server available and actively being utilized by customers
Develop Project Plan for SharePoint Upgrade	10-1-09	12-30-09	Plan has been submitted and resources scheduled
Acquire hardware/software for SharePoint	1-1-10	3-30-10	Hardware/Software available for implementation
Implement Share Point Server	4-1-10	6-30-10	SharePoint Server available and actively being utilized by customers
Develop Project Plan for Operations Manager	10-1-09	11-30-09	Plan has been submitted and resources scheduled
Acquire hardware/software for Operations Manager	12-1-09	2-28-10	Hardware/Software available for implementation
Implement Operations Manager	3-1-10	6-30-10	Operations Manager available and actively being utilized by customers

PARTNER AGENCY: City of Scottsdale

ORGANIZATIONAL CAPABILITIES:

The City of Scottsdale/Scottsdale City Court is prepared to track funding and expenditures for this program by creating the program's own, unique funding and cost center and tracking costs by line item per JAG budget and budget narrative. The court has its own financial and accounting staff which will monitor expenditures from this center and provide all necessary grant funding information, reports and financial information. The court adheres to the City's formal, written purchasing guidelines. The court has the ability to program its case management system to collect needed program metrics for internal statistical analysis and for grant reporting requirements.

PROGRAM NAME: Court Auto Caller/Dialer Telephone Messaging System

PROGRAM DESCRIPTION:

Phone messaging system will be utilized to automatically call court defendants on a daily basis to notify them of pending court dates, payment due dates, pending actions, or to leave personalized messages specific to certain case types or by individual cases. The messaging system is capable of operating 24/7 and making 60 plus phone calls per hour including. The system is also capable of sending messages in different languages and sending email and text messages. The court believes that the messaging system will increase defendant compliance with court appearances and the resultant increase in payment of fines and fees by reminding the defendant of approaching court dates.

Due to the current economic environment, the court is allocating more resources and attention to the collection of fines and fees owed to the court. While the court utilizes an external national collection company, the court is also focusing on the window of opportunity between a defendant's missed court, compliance, or payment date and the date that the case becomes delinquent or "collections" eligible. Once a case goes to collections, the defendant is responsible for paying not only the fine but also the collection fee, and other local fees charged when not paid as required.

The auto caller/dialer will provide one of the many tools the court will be using to work with a defendant prior to their case going to collections. A recent pilot program has proven that phone reminders for approaching court and payment dates increase defendant response. The use of the caller/dialer for outbound calling will allow court resources to be better used to handle increased returned calls to assist defendants and to collect fines and fees.

PROGRAM EVALUATION:

Court Auto Caller/Dialer Telephone Messaging System

- Increase compliance with Court Orders and Financial Sanctions by utilizing automation to remind defendants of future court dates or pending financial obligations
- Applicable Performance Measures
 - Amount of funds expended on equipment/supplies during the reporting period
 - o Types of equipment/supplies purchased with JAG dollars during the reporting period
 - o Number of units that report improved efficiency

o Number of units that report increased program quality

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase Auto Dialer	07/01/09	08/31/09	Delivery of equipment
Implementation of Auto Dialer to make calls	09/01/09	10/31/09	Implementation of necessary programming, acquisitions of phone lines, and development of processes
Review of Performance Measures	11/01/09	06/30/10	Tabulate number of calls made and document efficiencies and improvements in contacting defendants to remind them of their court order programs and financial sanctions

PARTNER AGENCY: City of Surprise

ORGANIZATIONAL CAPABILITIES:

The City of Surprise utilizes fund accounting system. Grant funds that are received will be assigned a project code to ensure that funds are identified separately from all other grant funding and general funds. The project code is used for tracking the purchasing associated with the grant award and tracks remaining balances separate from all other funding.

PROGRAM NAME: Traffic Enforcement Technology Enhancements

PROGRAM DESCRIPTION:

The Surprise Police Department addresses a myriad of traffic enforcement needs. As a rapidly growing community over the past several years, the Police Department has expanded efforts on traffic related duties. The Department's dedicated traffic unit has expanded over this time, and is tasked with a great deal of public education and enforcement in traffic related matters. As a community that boomed in the past few years in both residential and commercial development, traffic safety remains a very important focus for the agency. The funding for this program will expand the technology for the traffic unit, by supplying four video camera systems that can be used by the motorcycle officers while conducting traffic enforcement and investigations. These video systems will capture the officer's contact with citizens during both civil and criminal contacts and investigations. The Mobile License Plate Reader will provide officers with an exceptional tool to serve as a force multiplier by allowing numerous directional readers to be deployed in a vehicle. The plate reader will provide information related to stolen vehicle, suspended registrations and registration alerts.

PROGRAM EVALUATION:

This program will provide for law enforcement equipment that will provide outcomes associated with traffic enforcement.

- Video used to the prosecution of civil and criminal traffic matters including DUI
- Mobile License Plate Reader used to increase the identification of stolen vehicles, vehicles with suspended registration
- Mobile License Plate Reader used for identification of registration alerts such as AMBER abducted child alerts.

PROGRAM TIMELINE:

Please complete the following timeline or project plan for this program:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase of video equipment for motorcycle traffic officers	06/01/09	06/30/09	Purchase completed
Installation of video equipment	06/30/09	08/31/09	Equipment in operation by traffic officers

Purchase of Mobile	06/01/09	06/30/09	Purchase of equipment
License Plate Reader			completed
Training and	06/30/09	08/31/09	Equipment in operation by
Implementation of Mobile			officers
Reader			

PARTNER AGENCY: City of Tempe

ORGANIZATIONAL CAPABILITIES:

The Tempe Police Department has demonstrated the ability and willingness to implement and manage projects. This includes having the necessary project managers, implementers and administrators. The Department has committed to funding personnel slated for elimination to ensure the long term success of the Department. Funding awarded will allow the agency to realize the preservation of sworn positions directly responsible for City of Tempe law enforcement.

The Tempe Police Department has in place systems and personnel for tracking and reporting on the progress and status of each grant. Each expenditure and receipt of funds is recorded. Monthly reports provide an audit opportunity to ensure that the transactions were applied to the correct grant. Tempe Police Department is also experienced in providing the required periodic reporting associated with previous federal grants

The Department will track the receipt of JAG funding and expenditures related to the JAG funded program through a separate cost center account. The account will be specifically for the Tempe Police Department's JAG 2009 Crime Reduction Initiative Program.

PROGRAM NAME: Crime Reduction Initiative

PROGRAM DESCRIPTION:

Rich in tradition as a community policing organization, the Tempe Police Department is at risk of losing its ability to maintain community partnerships and support; related governmental and community initiatives; and organizational transformation. Current and projected economic realities have forced the Department to identify 24 sworn positions for elimination, as well as lose the funding source for 2 School Resource Officer positions. These losses directly impact the Department's ability to reach the goals and objectives established in its formal strategic plan.

These goals and objectives, consistent with a community policing philosophy, encompass the following:

- Strong community relations
- Citizen satisfaction with the Tempe Police Department
- Ways to address a changing community
- Multijurisdictional law enforcement partnerships
- New proactive crime fighting strategies
- A significant reduction in crime

Within a greater context, at no time is the role of Public Safety more important than in challenging economic times. Studies have demonstrated that rates of unemployment and foreclosures, as seen in Tempe, predict levels of crime in a community. In addition to the impact that the economy has on crime, there are many other challenges Tempe is facing, including increased development and population density in our downtown, the implementation of a new light rail system, the expansion of Arizona State University, and the continual need to prepare for domestic and international threats.

These challenges only add to the current workload of Tempe officers who, according to a 2007 workload analysis, already handle more crime reports and accidents per officer than any other Phoenix metropolitan area agency and are second only to Chandler, Arizona in terms of the number of calls for service per officer. Therefore, as a result of the financial necessity of personnel reductions, the Tempe Police Department is seeking funding to prevent the elimination of 24 sworn positions and to reestablish a funding source to keep 2 additional sworn positions that serve in the community as school resource officers.

The Department has already submitted a grant application with the US Department of Justice COPS Hiring Recovery Program (CHRP) to save the positions identified for elimination. A stipulation of the COPS grant is funding can only be used for base salaries. The personnel in these positions are tenured employees who receive pay higher than a base officer position. The Department is seeking JAG funding to fill the gap of base salaries to actual salaries.

PROGRAM EVALUATION:

The Department has been directly impacted by the current economic situation affecting the entire nation. The City of Tempe has identified a number of sworn positions for elimination, unless alternative funding can be obtained. The Police Department is seeking to prevent the elimination of critical sworn positions, through alternative funding sources. This falls under the JAG law enforcement purpose area.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETEION DATE	AS EVIDENCED BY
To prevent the elimination of critical sworn positions	7/1/2009	6/30/2010	The number of sworn positions that were set for elimination that were kept and funded through 2009 JAG and COPs funds.

PARTNER AGENCY: City of Tolleson

ORGANIZATIONAL CAPABILITIES:

The Tolleson Police Department is part of the governmental entity of the City of Tolleson, which was incorporated in 1929. The Police Department maintains and follows the procurement code authorized by the Tolleson City Code. A portion of the procurement code provides that authorization for expenditures must be approved by City Council if they exceed \$50,000.00. As part of the procurement code, the Police Department must also seek authorization from City Council to proceed on any grant requests. Approval to proceed in with this grant was approved at the Tolleson City Council on March 24, 2009 as Resolution No. 1045.

The Tolleson Police Department, with the assistance and direction of the City of Tolleson Finance Department, maintains an established funding code for the JAG Program. This funding code is for revenue received as well as the expenditures of these revenues. The process for purchasing items, in this case the Spillman Report Writing Module, is through the purchase order method. After funds are received, a purchase order is completed, sent to the Finance Director and City Manager for approval. Only then is the purchase authorized and moves forward.

The Finance Department will also maintain a copy of this JAG grant for their reference, and will also maintain any invoices on purchases made in order to procure these products. The project director will complete a memorandum announcing the completion of the purchase and installation period, as well as the time it will take for training to ensure the full use of the new program. Subsequent program updates will be provided as requested by the grant instructions.

PROGRAM NAME: Real Time Field Report Writing Project

PROGRAM DESCRIPTION:

The program will enable officers to write reports in the field, or desk, with the advantage that the information will be immediately placed into the CAD/RMS system. This will improve the efficiency, timeliness, and quality of the reports. The software will have the capability of pre-populating many of the report form fields, thus reducing the time an officer takes in writing the report. An added feature is that officers will remain on the road and visible to the community more because of this program.

PROGRAM EVALUATION:

The objectives of the program will be to reduce the report writing time of officers, reduce the number of lost reports, increase the timeliness of report completion, and reduce the error rate in reports.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Reduce the average time spent on report writing by the officer by 15 minutes per report.	7/1/2009	Continuous	Additional time available to officer for other patrol functions.
Reduce number of lost reports by 50%	7/1/2009	Continuous	Monthly report on lost or late reports.
Reduce number of time spent on report processing by records personnel by 30%.	7/1/2009	Continuous	Reduction in the number of data input required by records personnel to correct data.
Increase by 25% the number of reports approved by supervisors without entry errors.	7/1/2009	Continuous	Notations maintained by individual supervisors on their personnel concerning report writing errors.

PARTNER AGENCY: Maricopa County - Adult Probation

ORGANIZATIONAL CAPABILITIES:

Maricopa Adult Probation has been in existence since the mid 1970s and has been receiving numerous state and federal grants since that time. The Community Restitution Program has been existence for more than twenty years. It is a well established program with a permanent program manager who has been in this position for more than ten years.

To insure that all drawdowns and grant expenditures are tracked according to each specific contract or grant, the department's Budget and Finance Director establishes an individualized accounting string for each account. This accounting string is assigned to every revenue, obligation and expense associated with the corresponding contract or grant.

PROGRAM NAME: Community Restitution

PROGRAM DESCRIPTION:

This project provides for an expansion of our Community Restitution program. It will allow Adult Probation to increase the list of qualifying agencies at which projects can be completed. It will also increase the number of community restitution projects available for probationers to perform their mandated court-ordered requirement. And, by providing additional officer supervision, it will allow for more projects to be undertaken each week. As a result, more probationers can either remain in compliance with court orders or actually complete their court-ordered and statutorily ordered community restitution hours. It will also allow us to improve our Managing for Results performance result - the percent of ordered work hours completed.

PROGRAM EVALUATION:

Community Restitution is a community corrections program. The objective of this program is to ensure that court-ordered and statutorily mandated community work service hours are completed thereby assisting victims and neighborhoods to recover from the financial and emotional harm caused by crime. It also allows probationers to understand the harm they have caused. This is in keeping with Restorative Justice.

Demand – average number of probationers ordered to perform community restitution hours

Output – number of probationers who performed court-ordered community restitution hours

Output – number of community restitution work hours completed

Result – percent of community restitution work hours completed as ordered by the court

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Hire 2 surveillance officer	Award date	Within 2 weeks of award date	Start of enhanced project activities

Increase # of qualifying agencies available for probationer assignments	One month after hire date of officers to allow for training	ongoing	An increase in agency numbers
Add additional community restitution projects for probationers	Two months after hire	ongoing	Increase in number of community restitution projects
An increase in the total of community restitution hours completed	Three months after hire	ongoing	An increase in the percentage of community restitution work hours completed.

PARTNER AGENCY: Maricopa County – County Attorney

ORGANIZATIONAL CAPABILITIES:

The Maricopa County Attorney's Office (MCAO) has received federal grant funds for over 21 years, including: DPS VOCA; Federal Victim Compensation, Byrne Justice Assistance, STOP Violence Against Women; Project Safe Neighborhood, and Southwest Border Initiative. Program and financial grant records are centrally maintained by the Grant Administrator and readily accessible for no less than 5 years after the end of the grant. The Grant Administrator gathers all financial and program information for reporting to the grantor and prepares monthly and quarterly reports, audit reports, and agreements and amendments, within guidelines and timeframes. All reports are reviewed by the Program Director and Administration Bureau Chief prior to submission. The Program Director oversees the day-to-day operations of the grant.

This agency uses appropriate software to administer all grant funds received. The County's PeopleSoft human resources and Advantage financial systems accurately maintain all payroll and financial records, and tracks each grant's transactions separately. The MCAO follows GAAP, GASB, and Federal OMB guidelines for the proper care of grant funds received. Maricopa County and the MCAO are subject to review by the Arizona Auditor General under the single comprehensive audit plan.

The Maricopa County Attorneys Office will maintain accurate records and can report to the grantor on the activities of the program on the schedule and in the format requested. The system will continue to report the following: a) the number of cases that are submitted and reviewed; b) the number of cases filed; c) the number of convictions; and d) the type of sentences defendants receive. These will be for all cases involving gun violence.

In addition to the monthly statistical information collected and used to measure progress, the County Attorney will also collect anecdotal information on major cases and significant sentences. This information will also be provided to the grantor upon request.

This information is reviewed by the Bureau Chief, Chief Assistant County Attorney, Chief Deputy, and County Attorney. Such high-level review allows corrective action to be taken quickly in order to keep this program on track and/or respond to changes in an effective and efficient manner.

PROGRAM NAME: Gun Violence Prosecution

PROGRAM DESCRIPTION: The Maricopa County Attorney's Office (MCAO) has a long-standing, established interest in protecting communities from gun violence through several programs. Maricopa County is the sixth largest county in the United States and has had very high rates of violent crime for many years. According to Uniform Crime Reports, guns are involved in 69.5 percent of murders and 27.6 percent of assaults (Crime in Arizona 2007, AZ DPS 2008). In 2007, law enforcement agencies in Maricopa County reported 19,224 violent crimes. Of these crimes, 324 were murders, 1,045 rapes, 7,228 robberies, and 10,627 assaults (Crime in Arizona 2007).

Through specialized prosecution efforts in cooperation with law enforcement agencies in Maricopa County; the MCAO Gun Violence Prosecution Program will focus on those violent crimes involving the use of deadly weapons, specifically guns. This prosecution program utilizes a specialized prosecutors to review, charge, prosecute, and sentence felons committing crimes involving guns.

The Maricopa County Attorney's Office has over 10 years of experience in the vertical prosecution of gun violence offenders. This program is embedded within the Gang Bureau where a high number of gun related cases are prosecuted. Consequently, the prosecutor will work hand-in-hand with Federal, State, and local law enforcement and various task forces. The prosecutor will assist law enforcement with the investigation of gun related crime and vigorously prosecute such offenders on a daily basis. This funding will be used to continue these efforts during the course of this program.

Violent crime involving deadly weapons are often very complex cases. They involve many witnesses and often many victims and next of kin. Witnesses and victims in gun related cases are most often subject to threats, intimidation, and harassment. In many instances they have to be protected and/or relocated pending trial. Focusing prosecution efforts on the most violent gun offenders and their criminal activity will greatly assist in gaining more convictions and longer sentences. On a daily basis, this prosecutor will work with law enforcement agencies, to aid in the investigation of violent gun crime, and to vigorously prosecute the offenders. This prosecutor will be on call to respond to questions and give legal advice, participate in search warrants, provide counsel in the use of Title III wire taps to gather evidence, evaluate evidence garnered from confidential sources, review cases, present charges to the Grand Jury or via Preliminary Hearing, make plea offers that include harsh penalties, take cases to trial, and advocate for lengthy sentences.

The gun violence program will also continue to promote the development of prosecutors as experts in the field of violent crime prosecution. These prosecution experts aid, support, and train other prosecutors in the MCAO to develop a highly effective prosecution unit. The ultimate result will be a positive impact on the community through the continued development of innovative, proactive methods to reduce gun violence, through effective prosecution of violent criminals who use guns in the commission of crimes.

PROGRAM EVALUATION:

The project will commence July 1, 2009 and terminate June 30, 2012. During the project period gun crime prosecutorial activities will commence and continue to support the achievement of a goal of reducing gun related crime in Maricopa County. The prosecutor will be housed within the Gang Bureau of the County Attorney's Office. The Maricopa County Attorney's Office will maintain accurate records and report to the grantor on the activities of the program on the schedule and in the format requested. John Garcia, Grant Administrator, will ensure that all appropriate program and financial reports are submitted in accordance with program guidelines. The program will report on the following: a) the number of cases that are investigated and prosecuted; b) the number and types of convictions; and c) the number and types of sentences that are ordered. This information will be derived from reports out of the MCAO County Attorney Information System (CAIS).

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION	AS EVIDENCED BY
		DATE	
Goal: Strategically reduce gu	n violence i	n Maricopa County th	rough prosecutorial efforts.
Review all gun related violent crime cases presented by law enforcement	7/1/09	6/30/12	# cases involving guns submitted
File appropriate charges for violent crimes involving guns	7/1/09	6/30/12	# cases involving guns filed
Dispose through conviction (plea or trial) violent crime cases involving guns.	7/1/09	6/30/12	# convictions involving guns
Request sentences of prison or jail time for those convicted of violent crimes involving guns.	7/1/09	6/30/12	# prison sentences # jail sentences

PARTNER AGENCY: Maricopa County – Justice Systems Planning & Research

ORGANIZATIONAL CAPABILITIES:

Maricopa County Justice Systems Planning & Research, in conjunction with the Finance Department and Office of Management & Budget, utilize a fund accounting system which supports separation of funding by source (General Fund, Grant Fund, special funds). This separation is further enhanced by designation by Grant Name/Grant Number and lower level details such as specific project or program indicators. Maricopa County Justice Systems Planning & Research will establish a grant fund and project indicator to ensure separation of funds for this grant program.

PROGRAM NAME: JAG Grant Administration Project

PROGRAM DESCRIPTION:

Maricopa County intends to hire a contracted Grant Administrator to oversee and coordinate the stringent reporting requirements for this grant. Although grant funds are available for four years, it is anticipated that the majority of funding from all partners will be spent within two years; therefore, it is intended that this position will be in existence for no less than 18 months.

This contracted position will be responsible for all oversight and reporting functions associated with the 2009 Justice Assistance Grant (for all Program Partners). Administrator will establish reporting process for Program Partners to ensure that financial and programmatic reporting requirements are met. Administrator will conduct site visits to ensure that all programs supported through this grant are operating within the guidelines for ARRA and Justice Assistance Grants.

PROGRAM EVALUATION:

The program evaluation for Justice Systems Planning JAG Grant Administration will include the successful completion of all financial and programmatic reporting requirements associated with the 2009 Justice Assistance Grant (Recovery). This program includes site visits to each program partner, to provide technical assistance and oversight. Formal program evaluation will include:

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of local initiatives planned	# of programs/projects funded through this 2009 Local JAG Grant	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output indicator is to measure the extent and type of locally-initiated programs, services or interagency task forces that are funded wholly or partially by JAG funds.

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Number of initiatives implemented	 # of initiatives implemented during the reporting period funded through this 2009 Local JAG Grant Total # of initiatives planned % of planned initiatives implemented during the reporting period (funded through this 2009 Local JAG Grant) 	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of the outcome indicator is to measure accountability.
Amount of award expended on training during the reporting period	Amount of funds used to provide training during the reporting period	Financial reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output indicator is to measure system accountability.
Number of criminal justice system or individual-servicing professionals trained	 # of staff who participated in training funded through this 2009 Local JAG Grant 	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator; training records	The purpose of the outcome indicator is to measure accountability.
Percent of criminal justice staff who rated the training as useful	 # of staff trained during the reporting period who report training as useful (funded through this 2009 Local JAG Grant) # of staff trained during the reporting period % of staff trained who report training as useful 	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator; training records	The purpose of this outcome indicator is to measure effectiveness.
Number of new FTEs paid for with JAG funds	 # of new FTEs funded during the reporting period # of existing criminal justice personnel 	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output indicator is to measure the extent and type of FTEs and hours paid for with JAG Funds

OBJECTIVE	PERFORMANCE	DATA	DESCRIPTION
	MEASURES	COLLECTION	
Number of FTEs RETAINED that were AT RISK of Elimination paid for with JAG funds Types of RETAINED	 # of RETAINED FTEs funded during the reporting period that were AT RISK of Elimination # of personnel positions paid for with 	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator Programmatic reports submitted	The purpose of this output indicator is to measure the extent and type of RETAINED FTEs and hours paid for with JAG Funds The purpose of this output indicator is to measure
personnel paid for with JAG dollars during the reporting period	JAG dollars, sorted by type	by each JAG Program Partner to the JAG Grant Administrator	accountability.
Number of contract FTEs paid for using JAG funds	# of contractor positions paid for with JAG dollars, sorted by type	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output indicator is to measure the extent and type of Contract FTEs and hours paid for with JAG Funds
Types of contract FTEs purchased with JAG dollars during the reporting period	# of contract FTEs paid for with JAG dollars, sorted by type	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output indicator is to measure accountability
Number of overtime hours paid for with JAG funds	# of overtime hours funded during the reporting period	Programmatic reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output indicator is to measure accountability
Amount of funds expended on equipment during the reporting period	 Amount of funds awarded to purchase equipment Amount of funds expended during the quarter for equipment 	Financial reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is to document the extent and type of equipment purchased with JAG dollars.
Amount of funds expended on supplies during the reporting period	 Amount of funds awarded to purchase supplies Amount of funds expended during the quarter for supplies 	Financial reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is to document the extent and type of supplies purchased with JAG dollars.

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of organizations/units or departments whose information systems were improved utilizing these JAG funds	# of organizations/units or departments whose information system improvements were completed during this period	Programmatic reported submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is for system/ program capacity based on the idea that new/enhanced or improved information systems can provide staff with better efficiency to do their jobs.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Hire JAG Grant Administrator (contracted position)	7/1/2009	9/1/2009	 Position Control Number established Contracted Position Description established Contracted Executed
Develop Programmatic Reporting Templates & Distribute to Program Partners	7/1/09	10/1/2009	Programmatic Reporting distribution list
Develop Financial Reporting Templates & Distribute to Program Partners	7/1/09	10/1/2009	Financial Reporting distribution list
Conduct JAG Partner Site Visits	10/1/2009	Continuous (until close of grant)	Completion of Site Visit Review Documentation
OJP Financial Reporting	7/1/2009	Continuous (until close of grant)	SF-269 Reporting submittal to GMS System
GMS Programmatic Reporting	7/1/2009	Continuous (until close of grant)	Programmatic Reporting submittal to GMS System

PARTNER AGENCY: Maricopa County – Juvenile Probation

ORGANIZATIONAL CAPABILITIES:

Maricopa County Juvenile Probation, in conjunction with the Finance Department and Office of Management & Budget, utilize a fund accounting system which supports separation of funding by source (General Fund, Grant Fund, special funds). This separation is further enhanced by designation by Grant Name/Grant Number and lower level details such as specific project or program indicators. Maricopa County Juvenile Probation will establish a grant fund and project indicator to ensure separation of funds for this grant program.

PROGRAM NAME: Case Carrying JPO Retention Program

PROGRAM DESCRIPTION:

The Juvenile Probation Department (JPD) budget was reduced by more than 12% from FY-2009 to FY-2010. Budget reduction scenarios (including holding vacant positions and introducing new supervision techniques for juveniles who do not appear to present a danger to themselves or others) have been adopted to reduce the number of positions at risk for a Reduction in Force (RIF) Program necessary to balance the budget. JPD has identified two Juvenile Probation Officer positions from the RIF list that will be retained as a result of this 2009 JAG Stimulus grant funding.

PROGRAM EVALUATION:

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Number of FTEs RETAINED that were AT RISK of Elimination paid for with JAG funds	# of RETAINED FTEs funded during the reporting period that were AT RISK of Elimination	Personnel and payroll records	The purpose of this output indicator is to measure the extent and type of RETAINED FTEs and hours paid for with JAG Funds
Types of RETAINED personnel paid for with JAG dollars during the reporting period	# of personnel positions paid for with JAG dollars, sorted by type	Personnel and payroll records	The purpose of this output indicator is to measure accountability.

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Identify 2 JPO Positions at risk for Reduction in Force	3/1/2009	4/1/2009	Personnel Control Number (PCN) and job description on file with Human Resources; Budget Reduction Scenarios (FY 2010)
Transfer PCNs from General Fund to Grant Fund	4/1/2009	6/30/2009	Personnel Tracking System (internal) and Human Resource Records (Judicial Branch)
Supervise youth on probation	7/1/2009	10/31/2009	Case records within iCIS; Average youth to Juvenile Probation Officer ratios (AOC Reports)

PARTNER AGENCY: Maricopa County – Sheriff's Office

ORGANIZATIONAL CAPABILITIES:

Maricopa County Department of Finance has an accounting system that allows the establishment of a separate reporting category for each grant that is awarded that enables the MCSO to track all expenditures and revenues (cash drawdowns).

PROGRAM NAME: Maricopa County Neighborhood Narcotics Enforcement Team (MCNNET)

PROGRAM DESCRIPTION:

Maricopa County Neighborhood Narcotics Enforcement Team (MCNNET) has been established to conduct narcotic investigations within the Maricopa County Sheriff's Office Special Investigations Division. This Task Force has the support of Joseph M. Arpaio, Maricopa County Sheriff. This Task Force was established in 1993.

The Maricopa County Neighborhood Narcotic Enforcement Team (MCNNET) will continue to combine the resources of individual agencies in western Maricopa County to confront the increasing narcotic activities in these communities, as well as in unincorporated areas. This pooling of resources creates the formation of the MCNNET task force. This allows each agency involved the ability to combat drug activities in their communities. The activities of MCNNET will be based upon reports, referrals, and intelligence gathered by the officers assigned to MCNNET. The intelligence gathered by the Team officers from their communities is directly correlated to the Team's objectives.

MCNNET is a squad comprised of multi-purpose detectives from the participating agencies. These detectives are required to have two or more years of experience in law enforcement. Detectives assigned to MCNNET are immediately trained using an established formal training program specifically designed for MCNNET detectives. The training program will train the detectives in the following areas: identifying and investigating street level drug dealers; undercover investigations; managing confidential informants; surveillance techniques; search warrant writing; tactical narcotic techniques; case preparation; and other street level narcotic investigation techniques. The detectives are also sent to various other basic and advanced trainings designed for narcotics and undercover training. The detectives currently assigned to MCNNET have an average of over six years experience in law enforcement.

MCNNET will focus on the street level drug dealer. The team will utilize conventional narcotics investigation methods applied to a neighborhood level along with more innovative approaches. The team will target the local dealer, and will attempt to impact the supply that the local dealer receives from outside sources. This will be accomplished by surveillance activities of suspected drug dealers as well as communications from the law enforcement community of suspected illegal activity. This focus on the street level dealer will help reduce the amount of drugs and other associated crime within our communities and neighborhoods.

MCNNET will be conducting covert surveillance/desert operations in the area south and southwest of Gila Bend, Arizona. This area is known to be heavily traveled by those transporting large amounts of

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marijuana on foot and by bicycle. Desert operations are conducted one or two times annually. The operations are conducted based on Domestic Highway Enforcement surge dates, or based on other intelligence gathered. MCNNET will continue to work closely with the US Border Patrol and Barry Goldwater Air Force Range in interdicting drug traffickers entering Maricopa County. The US Border Patrol does not have jurisdiction to prosecute drug smugglers. MCNNET will continue to investigate the drug smugglers that come into contact with the US Border Patrol. MCNNET will also continue to work with the Barry Goldwater Air Force Range in receiving intelligence on smuggler transport routes through the Air Force Range. MCNNET will also coordinate with the Air Force Range during interdiction operations for communication needs and officer safety issues. The operations will be covert using technology provided by the US Border Patrol. MCNNET will also conduct highway interdiction in various areas around Maricopa County. These operations will interdict illicit drugs before they reach our communities and neighborhoods.

The MCNNET team follows up on all information received from telephone calls, anonymous email tips and leads regarding narcotic activities. Detectives are assigned these tips after MCSO Intelligence and Arizona National Guard gather intelligence on the information received from the tips. The detectives then follow-up on the tips and conduct an investigation. Participating agency Police Chiefs report strong community support for the highly visible, proactive team operations conducted in their communities. These Police Chiefs have pledged their continued support and participation in this project.

The MCNNET team detectives need to stay current with trends associated with narcotic activity, personnel assigned will attend at least 2 advanced, specialized narcotics training classes or seminars during the grant period. This training will provide the detectives with the proper knowledge to assist in conducting a successful investigations and prosecution. The detectives will also be able to network with other detectives and agencies to gain additional intelligence and collaboration during these training classes.

MCNNET will continue to collaborate with the Maricopa County Attorney's Office (MCAO) for prosecution of all its cases. MCNNET works closely with the MCAO Drug Enforcement Bureau (DEB) for prosecution of its cases. The MCAO DEB is available on a call-out basis if needed. MCAO also collaborates with MCNNET in large conspiracy cases by providing assistance in wiretap cases, providing subpoenas and virtually any other assistance requested by MCNNET.

Technical and resource support will be provided by the Sheriff's Office Intelligence, Conspiracy and Narcotics Units, as well as the Rocky Mountain Information Network, Maricopa County Adult Probation, and DEA, BATF, Customs, COBJIA and INS at the federal level.

Support for arrest/bust operations will be provided by the Sheriffs Office Tactical Operations Unit, Canine Unit, and Aviation Division with assistance from each supporting agency. Goodyear and Surprise Police Department's will also provide additional support during search warrant by use of their SWAT teams and use of each agency's Street Crimes Units during intensive patrol operations or highway interdictions. Additional manpower devoted to the functions of the Team will be provided in the form of overtime.

PROGRAM EVALUATION:

The Commander of the Special Investigation Division of the Maricopa County Sheriff's Office will serve as the project director and has the overall authority and responsibility for the project. Police Chiefs and/or Command level officers from each agency will meet formally with the project director. The task force Commander and Supervisor will also provide operational guidance and report to the Special Investigations Division Commander. As a group, they will evaluate and provide direction for the Team.

The program will be evaluated at least quarterly to enable MCNNET to make adjustments to the activities performed by keeping statistical information on the number of drug smuggling/trafficking arrests, amount of drugs seized, and the number of operations performed. We will track the number covert surveillance/desert operations.

There will be discussions at the various managers meetings, conferences, and through other correspondence at which time comments, suggestions, and recommendations can be made on the overall effectiveness of the programs that are in place or where more effort is needed.

MCNNET will evaluate its effectiveness based on its monthly reporting of statistics. These statistics report arrests, drug seizures, asset seizures, and activity conducted by the MCNNET detectives. All of these statistics will be maintained in a spreadsheet by the task force supervisor.

MCNNET 2008 calendar year seizures;

Currency - \$83,235
Heroin - 5.6 grams
Methamphetamine/Amp - 148.9 Grams
Cocaine - 52.7 Grams
Marijuana/Hash - 13,485 pounds
Marijuana plants - 13
Depressants - 277.58 grams
Stimulants - 1 gram
Vehicles - 11 (valued at \$40,000)
Weapons - 22 (valued at \$9,400)
Other Assets - valued at \$4,500
Drug Arrests - 116

Total street value of drugs seized - \$10,674,385

MCNNET 2008 calendar year;

PERFORMANCE RESULTS

MCNNET conducted 1564 surveillance hours; conducted 1 desert operation; 11 knock and talks; attended 721 training hours; conducted 18 consent searches and processed 20 search warrants. Detectives conducted 9 undercover operations and 4 stash houses.

PROGRAM TIMELINE:

GOAL/OBJECTIVE Goal: To reduce or disrupt the flow of illicit drugs imported, transported, and sold in the community.	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Conduct arrests for importing/ transporting of illicit drugs.	7/1/2009	6/30/2010	Number of arrests for drug smuggling/transporting.
Conduct arrests for the distribution of illicit drugs.	7/1/2009	6/30/2010	Number of arrests for drug sales. Number of drug buys. Number of drug buy attempts.
Disrupt methamphetamine labs.	7/1/2009	6/30/2010	Number of methamphetamine investigations conducted.

PROGRAM NAME: Parcel Interdiction

PROGRAM DESCRIPTION:

The Parcel Interdiction Group has been established to conduct the trafficking of illegal drug investigations within the Maricopa County Sheriff's Office Special Investigations Division. The group has the support of Joseph M. Arpaio, Maricopa County Sheriff. This unit was established in 2002.

The Maricopa County Sheriff's Office Interdiction Unit was first organized in March 2002. Since that time its positive performance and excellent results have grown to an Interdiction Group as of January 2009. The group is comprised of 10 interdiction detectives, 2 of which are canine handlers and 2 Sergeants, who are on call 24 hours a day, 7 days a week.

We have been very successful interdicting parcels and building long term relationships with companies like United Parcel Service (UPS), Federal Express, Air, Ground and Home Delivery (FedEx) and the United Postal Service. Parcels are only one of the many methods utilized by traffickers in moving narcotic drugs into and out of Maricopa County.

The group's ability to investigate not only parcels, but to infiltrate trafficking rings in the areas of freight, bus lines, car haulers, crate and container companies and highway Interdiction will increase the number of seizures obtained by this unit. Traffickers continually move from one mode of transport to another. The expansion of this group will have a profound effect on the drug trafficking trade.

Freight is an area in which this group has now taken an active interdiction role. We have begun working freight interdiction. At this time two detectives are assigned to this additional task. Over twenty five

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companies have been identified and contacted to date. We have interdicted a number of freight containers and have marijuana seizures totaling thousands of pounds.

Detectives from the unit continue to train personnel in the industry. They have traveled to Fullerton, CA to provide narcotics trafficking training and also provide training at different locations in Phoenix. Detectives attend yearly specialized training through International Narcotics Interdiction Association. This training provides detectives with the needed tools to become successful well informed investigators.

Since November 2008, the group has begun interdiction efforts in the area of car haulers. The interdiction of car haulers has produced an ongoing investigation and possible (T3), as well as a controlled delivery back to Chicago. One of the investigations started in Phoenix and ended in Chicago, IL with the arrest of a known suspect and seizure of 75 lbs of marijuana.

The Interdiction Group is one of the most experienced in the state and has an outstanding reputation. This group has developed a network throughout the United States that links hundreds of law enforcement agencies. The result is that the group can interdict narcotics in Maricopa County and setup controlled deliveries. Controlled deliveries enable other law enforcement agencies (outside Maricopa County) to locate, identify and arrest suspects within their jurisdiction. The interdiction group works the source end while other law enforcement agencies work the demand of the drug trafficking trade.

The unit continues to assist and conduct joint investigations with the US Postal Service, Drug Enforcement Agency (DEA), Immigration / Custom Enforcement (ICE) and many local agencies.

The interdiction group will continue to identify arrest and prosecute those suspects associated in narcotics trafficking. The group also identifies criminal organizations behind these shipments. By the use of investigative means such as surveillances, subpoenas, search warrants, knock and talks and consent searches as well as other methods to include (T3) wire taps, the group dismantles these organizations and aggressively prosecutes its members.

The Interdiction Group along with ICE is involved in an ongoing T3 investigation that is manpower intensive. The operation is in its final phase and should be completed by early May 2009. This intense investigation has netted approximately 20+ indictments and numerous arrests into a narcotic trafficking ring. The Interdiction Group will continue to utilize wire taps (T3) as a tool to combat the flow of narcotics into and out of Maricopa County.

On a smaller scale the narcotic officers of this group perform both buy/bust and hotel/motel operations. Street level narcotics and the arrest of the local drug dealers are also accomplished by this unit. Community tips and informants are used to locate and identify possible suspects. Detectives develop their case and take the necessary action. Detectives of the Interdiction Group also support both HIDTA and MCNNET both elements of the Special Investigations Division with any investigation when requested.

PROGRAM EVALUATION:

The Commander of the Special Investigation Division of the Maricopa County Sheriff's Office will serve as the project director and has the overall authority and responsibility for the project. Interdiction supervisors will also provide operational guidance and report to the Special Investigations Division Commander. As a group, they will evaluate and provide direction for the group.

The program will be evaluated at least quarterly to enable the Interdiction Group to make adjustments to the activities performed by keeping statistical information on the number of drug interdictions, amount and type of drugs seized, calls of service, controlled deliveries, trafficking arrests, and the number of operations performed.

There will be discussions at the various managers meetings, conferences, and through other correspondence at which time comments, suggestions, and recommendations can be made on the overall effectiveness of the program.

The group will evaluate its effectiveness based on its monthly reporting of statistics. These statistics are reported monthly by the group's detectives, which include Seizures, Enforcement, Parcel/ Freight operations, Arrests, General Statistics and K-9 operations. All of these statistics will be maintained in a spreadsheet by the Interdiction supervisors.

PROGRAM TIMELINE:

GOAL/OBJECTIVE Goal: To reduce and disrupt the flow of drugs into and out of Maricopa County.	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Marijuana, Narcotics and Dangerous drugs seized.	7/1/2009	6/30/2010	Number of Lbs and grams of drugs removed from the community. Number of Interdictions. Total drug Value.
Controlled Deliveries with other law enforcement agencies.	7/1/2009	6/30/2010	Number of Controlled Deliveries.
Working with local businesses.	7/1/2009	6/30/2010	Calls for service.
Identify and arrest suspects for drug related violations.	7/1/2009	6/30/2010	Number of arrests for drug sales. Consent Searches. Knock and Talks. Search Warrants.
K-9 Operations.	7/1/2009	6/30/2009	Calls for service. Action reports. Drug Finds.

Combined Project Narrative - Teresa Tschupp

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PARTNER AGENCY: Town of Buckeye

ORGANIZATIONAL CAPABILITIES:

The Town of Buckeye was incorporated in 1888 and is a growing suburb located approximately 35 miles west of Phoenix, Arizona. The Town of Buckeye Police Department has a staff of 68 sworn police officers and 21 civilian employees. Currently there are four (4) Bureaus within the police department which consist of the Field Operations Bureau, Investigations Bureau, Administrative Bureau, and the Support Services Bureau. The Field Operations Bureau consists of Patrol Operations, Special Weapons and Tactics (SWAT), and School Resource Officers (SROs). The Investigations Bureau consists of Criminal Investigations (Detectives), Street Crimes Unit, Homeland Security, and Property/Evidence. The Administrative Bureau includes Communications, Records, Special Projects, and Training. The Support Services Bureau consists of Community Partnership, Public Information, Volunteer Reserve Program and Citizens Police Academy.

The Buckeye Police Department will track the receipt of JAG funding and expenditures related to the Buckeye Police Department Mobile Law Enforcement License Plate Recognition (ALPR) Program separately from other federal funding by the use of fund accounting. The Buckeye Police Department will receive monthly financial reports provided by the Town of Buckeye Finance Department. These monthly financial reports will be retained and available for inspection and review as needed.

PROGRAM NAME: Police Department Mobile Law Enforcement License Plate Recognition (ALPR) Program

PROGRAM DESCRIPTION:

The Buckeye Police Department intends to establish a Mobile Law Enforcement License Plate Recognition (ALPR) Program by using JAG Formula Grant funding to purchase one Automated License Plate Recognition (ALPR) system. The ALPR system is to be installed on an existing Buckeye Police Department patrol vehicle and will be utilized by Buckeye Police Officers to identify stolen vehicles, vehicles associated with Amber alerts, wanted persons, and collection of data for authorized investigative purposes. The Buckeye Police Department will use the ALPR system as part of its technology based community policing efforts.

PROGRAM EVALUATION:

The Buckeye Police Department intends to increase the number of Stolen Vehicle recoveries within its jurisdiction by utilizing the technology of an Automated License Plate Reader (ALPR) system. The Buckeye Police Department reported 140 motor vehicle thefts in 2008. So far in 2009, the department has reported 22 motor vehicle thefts. Nationwide, law enforcement agencies have experienced a large increase in the number of stolen vehicle recoveries due in large part to the use of ALPR technology. This technology is endorsed by the International Association of Chiefs of Police (IACP) as an "effective tool for law enforcement" in a resolution at the 2007 IACP Annual Conference.

In addition, over 50% of all crime is related to a vehicle, and the ability to automate the process of identifying vehicles of interest has immense inherent value. Under traditional methods, a police officer would typically check no more than 20 to 50 license plates in a standard shift. Using an ALPR allows

the officer to focus on his or her driving and look at other things outside the patrol vehicle, while automatically checking every vehicle they encounter; the system is limited only by the number of license plates that are able to pass in front of the ALPR cameras. Many agencies report their ALPR systems check between 5,000 and 10,000 license plates in a shift, which is a significant increase in efficiency.

ALPR technology has also helped Law enforcement agencies improve and expand investigative capabilities. Agencies have used ALPR technology to help identify the presence of vehicles of interest related to homicide investigations, investigations involving other crimes against persons, property crimes investigations, and registered sex offender tracking programs.

The Buckeye Police Department will use ALPR technology to identify vehicles related to Amber alerts. An Amber alert is a statewide notification system used by many agencies to help locate missing or abducted children, missing vulnerable adults, wanted person(s) and vehicles of interest. The use of ALPR technology will allow officers to check an increased number of vehicle license plates, which could lead to a higher rate of successful Amber alert identifications and recoveries.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Purchase 1 Automated License Plate Reader (ALPR) System	9/1/2009	9/30/2009	Receiving Report.
Installation of equipment	10/1/2009	10/15/2009	Town of Buckeye Work Order
Operator/Administrator Training	10/16/2009	12/1/2009	Proficiency Examination
12 months of use	10/16/2009	10/16/2010	Report and evaluation of results of the program to include number of Stolen Vehicle and other recoveries.
Continue Use for 12 months	10/17/2010	10/17/2011	ALPR Vehicle Use Logs

PARTNER AGENCY: Town of Gilbert

ORGANIZATIONAL CAPABILITIES:

The Town of Gilbert will use fund accounting system to ensure that federal funding is separate from general or other funding sources. The Justice Assistance Grant revenue, obligations and expenditures will be tracked separately from other federal funding, as well.

PROGRAM NAME: Digital Recording System

PROGRAM DESCRIPTION:

GPD routinely conducts recorded interviews of victims, witnesses and suspects. It is required that the department audio record interviews in order to request prosecution through the Maricopa County Attorney's Office for certain felony offenses. Equipment purchased within the scope of this project will allow GPD to audio and video record their interviews with victims, witnesses and suspects. This system consists of a computer that captures both the audio and video portion of interviews. It also allows the user to watch the interviews from a monitoring area, store the interviews on a hard drive, and transfer the interviews onto various forms of media. Estimated cost \$10,250.00.

PROGRAM EVALUATION:

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment during the reporting period	 Amount of funds awarded to purchase equipment Amount of funds expended during the quarter for equipment 	Purchase orders, expenditure claims, receiving reports	The purpose of this output measure is to document the extent and type of equipment purchased with JAG dollars.
Number of organizations/units or departments whose information systems were improved utilizing these JAG funds	# of organizations/units or departments whose information system improvements were completed during this period	Receiving reports	The purpose of this output measure is for system/ program capacity based on the idea that new/enhanced or improved information systems can provide staff with better efficiency to do their jobs.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Identify specifications for Digital Recording	3/1/2009	7/1/2009	Request for equipment purchase
Systems equipment			
Procure Digital	7//1/2009	10/1/2009	Purchase Orders; Receiving Reports
Recording Systems			
Installation and staff	8/1/2009	11/1/2009	
training			
Use of Digital Recording	8/1/2009	Continuous	Reduction in use (or elimination) of
Systems			antiquated or obsolete recording
			systems

PROGRAM NAME: Phone Logger System

PROGRAM DESCRIPTION:

GPD is required by law to record 9-1-1 lines and radio traffic and maintain to the recordings as per the current mandated records retention schedule. The department also records the incoming non-emergency lines. The current logger originally installed a few years ago is no longer supported by the vendor. There has been recurring instances of equipment failure with the logger not recording all transmissions. The projected cost to replace the system is \$65,000.00.

PROGRAM EVALUATION:

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment during the reporting period	 Amount of funds awarded to purchase equipment Amount of funds expended during the quarter for equipment 	Financial reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is to document the extent and type of equipment purchased with JAG dollars.
Number of organizations/units or departments whose information systems were improved utilizing these JAG funds	# of organizations/units or departments whose information system improvements were completed during this period	Programmatic reported submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is for system/ program capacity based on the idea that new/enhanced or improved information systems can provide staff with better efficiency to do their jobs.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Identify specifications for Phone Logger equipment	3/1/2009	7/1/2009	Request for equipment purchase
Procure Phone Logger System	7//1/2009	10/1/2009	Purchase Orders; Receiving Reports
Installation and staff training	8/1/2009	11/1/2009	
Use of Phone Logger System	8/1/2009	Continuous	Elimination of antiquated or obsolete recording systems

PROGRAM NAME: Mobile Wireless Handheld Devices

PROGRAM DESCRIPTION:

GPD utilizes mobile wireless computers in the field with the exception of the motors unit. Due to physical limitations, it is impractical to install a full sized or laptop computer on motorcycles. This project will equip the motor fleet with mobile wireless handheld devices that allow officers to access police files and reports in the field for immediate contact identification. Having the contact information is critical in an officer's job as it directly affects officer safety. The computers may also be equipped with automated vehicle locator (AVL) software. The full functionality of a desktop computer will be available to officers in the field. The estimated cost for this project is \$41,964.00.

PROGRAM EVALUATION:

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on equipment during the reporting period	 Amount of funds awarded to purchase equipment Amount of funds expended during the quarter for equipment 	Financial reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is to document the extent and type of equipment purchased with JAG dollars.
Number of organizations/units or departments whose information systems were improved utilizing these JAG funds	# of organizations/units or departments whose information system improvements were completed during this period	Programmatic reported submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is for system/ program capacity based on the idea that new/enhanced or improved information systems can provide staff with better efficiency to do their jobs.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Identify specifications for Mobile Wireless	3/1/2009	7/1/2009	Request for equipment purchase
Handheld equipment			
Procure Mobile Wireless	7//1/2009	10/1/2009	Purchase Orders; Receiving Reports
Handheld Devices			
Installation and staff	8/1/2009	11/1/2009	
training			
Use of Mobile Wireless	8/1/2009	Continuous	Number of motor officers who use
Handheld Devices by			Mobile Wireless Handheld Devices in
Motor Officers			the field

PARTNER AGENCY: Town of Youngtown

ORGANIZATIONAL CAPABILITIES:

The Town of Youngtown will utilize a fund accounting system which supports separation of funding by source (General Fund, Grant Fund, special funds). Finance staff will establish a grant fund and project indicator to ensure separation of funds for this grant program.

PROGRAM NAME: Digital Interview & Interrogation

PROGRAM DESCRIPTION:

This project will provide digital recording equipment for the purpose of recording video and audio of in house interviews and interrogations of suspects, victims, and witnesses. The program will also provide digital audio recording equipment and digital video/ still photo-recording equipment to uniformed patrol officers. The equipment currently being used by this department is VHS or cassette recordings and is difficult for prosecutors to work with. This equipment will make it easier to download and save evidence for use in the prosecution of criminal cases.

PROGRAM EVALUATION:

OBJECTIVE	PERFORMANCE MEASURES	DATA COLLECTION	DESCRIPTION
Amount of funds expended on supplies during the reporting period	 Amount of funds awarded to purchase supplies Amount of funds expended during the quarter for supplies 	Financial reports submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is to document the extent and type of supplies purchased with JAG dollars.
Number of organizations/units or departments whose information systems were improved utilizing these JAG funds	# of organizations/units or departments whose information system improvements were completed during this period	Programmatic reported submitted by each JAG Program Partner to the JAG Grant Administrator	The purpose of this output measure is for system/ program capacity based on the idea that new/enhanced or improved information systems can provide staff with better efficiency to do their jobs.

PROGRAM TIMELINE:

GOAL/OBJECTIVE	BEGIN DATE	PROJECTED COMPLETION DATE	AS EVIDENCED BY
Identify specifications for Phone Logger equipment	3/1/2009	7/1/2009	Request for equipment purchase

Procure Phone Logger	7//1/2009	10/1/2009	Purchase Orders; Receiving Reports
System			
Installation and staff	8/1/2009	11/1/2009	
training			
Use of Phone Logger	8/1/2009	Continuous	Elimination of antiquated or obsolete
System			recording systems