

**From:** Henkels, Suzanne (b)(6)  
(b)(6)  
**To:** "Simmons, Caroline (b)(6)  
(b)(6)  
"Barry, Patrick </O= (b)(6)  
(b)(6)  
**CC:** "Duggan, Alaina (b)(6)  
(b)(6)  
"Snyder, Nathaniel (b)(6)  
(b)(6)  
"Lee, SY </O=DH  
"Houser, Jason < (b)(6)  
(b)(6)  
**Subject:** RE: Interview with New York Times  
**Date:** 2012/03/29 17:09:54  
**Priority:** Normal  
**Type:** Note

This is awesome! Thank you all for your hard work on this – I know it was quite a lift!

**From:** Simmons, Caroline  
**Sent:** Thursday, March 29, 2012 5:08 PM  
**To:** Barry, Patrick; Henkels, Suzanne  
**Cc:** Duggan, Alaina; Snyder, Nathaniel; Lee, SY; Houser, Jason  
**Subject:** RE: Interview with New York Times

Hi Suzanne,  
Below are more detailed talking points from our team. Let us know if you need any additional information. Thanks for your patience with this!  
Best regards,  
Caroline

1. **Organization and Planning to Improve Counterterrorism Coordination**

- Following the attempted attack on December 25, 2009, I directed Rand Beers to be the Department's Coordinator for Counterterrorism in order to better coordinate counterterrorism activities across the Department's directorates, components, and offices related to detection, prevention, response to, and recovery from acts of terrorism.
- This includes syncing intelligence with operators in relevant components; breaking down obstacles that prevent components from responding to threats with appropriate countermeasures; and identifying systemic challenges afflicting the department.
- The CT Coordinator also chairs the Counterterrorism Advisory Board (CTAB), which serves as a consistent, high-level forum for coordination on counterterrorism among DHS components.
- The CTAB brings together the intelligence, operational and policy-making elements within DHS headquarters and its components.

- The CTAB has been an integral coordinating body that has assisted in responding to numerous threat streams in the past year. For example, the CTAB was the main body coordinating all of the Department's countermeasures in the lead up to the 10<sup>th</sup> Anniversary of 9/11. The CTAB also successfully coordinated the Department's countermeasures during the 2011 Holiday period and it continues to engage in intelligence review and operational coordination regarding potential threat streams.

## **Enhanced Domestic Capabilities to Detect and Prevent Terrorist Attacks**

### **➤ Information Sharing**

- DHS has more efficiently and effectively disseminated information to State and Local Law Enforcement, through Joint Intelligence Bulletins (JIBS), Intelligence Briefings, and Outreach to Federal, State, Local, Private Sector, and other community partners on the new National Terrorism Alert System (NTAS).

### **➤ Support for State and Local Law Enforcement**

- DHS has helped establish a more robust grassroots analytic capability at fusion centers by ensuring that national intelligence is analyzed and applied to a local context to enable better operational planning for state and local law enforcement. DHS has also enhanced law enforcement and intelligence community information to support investigations, and locally-focused analytical work.

### **➤ Standardizing Training for Officers to Report Suspicious Activities**

- In March 2010, the Nationwide SAR Initiative (NSI) Program Management Office (PMD) was established within the U.S. Department of Justice (DOJ), Bureau of Justice Assistance, and is an interagency office composed of representatives from DOJ, DHS, FBI, and the PM-ISE.
- DHS and DOJ have trained over 190,000 frontline officers through the SAR Initiative and hope to reach all of America's officers on the frontlines.

### **➤ Raising Community Awareness**

- DHS has established the "If You See Something, Say Something (TM)", a simple and effective program to raise public awareness of indicators of terrorism and violent crime, and to emphasize the importance of reporting suspicious activity to the authorities.
- Some of the most recent partnerships include the Super Bowl in Indianapolis, this was the second year in a row the Department partnered at the Super Bowl and for the security awareness brief provided a few days before the Super Bowl the Secretary traveled to Indianapolis to take part in it.
- In Florida we have partnered with the State along with many private sector partners to include the NBA at this year's All-Star Jam Session and with the Miami Heat and Orlando Magic, also, a few weeks ago we partnered with the Brickyard 400 in St. Petersburg.

## **Efforts to Counter Violent Extremism (CVE)**

### **➤ Overall CVE Approach**

- The White House CVE strategy was released in August, 2011. On December 8, 2011, the White House released the Strategic Implementation Plan (SIP) for the Administration's CVE Strategy. The SIP lists the current and future actions the USG will take in support of a locally-focused, community-based approach, in three broad areas: 1) Enhancing engagement and support to local communities; 2) Building government and law enforcement expertise; and 3) countering

violent extremist propaganda. The SIP directly supports the DHS CVE Approach which was informed based on the recommendations from the HSAC CVE Working Group that were issued in August, 2010,

- DHS worked closely with the White House, NCTC, DOJ, and the FBI to develop the SIP, and will continue to work closely with these entities in implementing the priorities in the SIP. In support of the SIP, DHS is working on the following key initiatives:

➤ **CVE Training**

- **Overall Training** - DHS is working with state, local, tribal and federal partners to develop a CVE Curriculum for state, local, tribal, and federal law enforcement as well for use at academies.
- **DHS CVE Training for State and Local Law Enforcement** – DHS, in conjunction with the LAPD and the National Consortium for Advanced Policing (NCAP) held the CVE Curriculum Pilot for State, Local and Tribal Law Enforcement in San Diego, CA on January 25-27, 2012 for officers from San Diego PD, LAPD, LASD, San Diego Harbor PD, and other area law enforcement agencies (approximately 45 students). The curriculum will undergo further review and editing and further pilots will be conducted. The Major Cities Chiefs Association also passed a motion to adopt and implement the DHS CVE curriculum in their training academies.
- **DHS CVE Training for Federal Law Enforcement** – On February 16, 2012, DHS/FLETC hosted a full day conference on CVE for their training staff in order to better understand the administration and DHS' CVE approach. DHS/I&A, S&T, CRCL, and NCTC provided presentations on the behaviors and indicators of violent extremism, and FLETC is working to incorporate their findings into their federal training curriculum.
- **DHS CRCL Training** - To date, CRCL has already trained more than 2,100 police officers on ways to counter violent extremism in their own communities.
- **DHS Training for Correctional Facility Officers** - DHS, in conjunction with the Interagency Threat Assessment and Coordination Group (ITACG) piloted a CVE training for Correctional Facility Officers on March 28, 2012 in Maryland.

➤ **International Partnerships**

- **DHS Work with Europol** – DHS is working closely with Europol to share information best practices at fusion centers; CVE training; increased information sharing between US fusion centers and EU fusion centers; and, improved knowledge of behaviors and indicators of violent extremism among DHS and European law enforcement. DHS along with DOJ, NCTC, the FBI, and 5 State and Local Law Enforcement Representatives attended a Europol-U.S. CVE Conference at Europol Headquarters on March 19-21, 2012 to exchange case studies and behaviors and indicators on violent extremism, and CVE training curricula.

**From:** Barry, Patrick

**Sent:** Thursday, March 29, 2012 4:38 PM

**To:** Henkels, Suzanne

**Cc:** Duggan, Alaina; Simmons, Caroline; Snyder, Nathaniel; Lee, SY; Houser, Jason

**Subject:** RE: Interview with New York Times

Hey, we should be wrapping this up soon. Caroline is packaging it, and I think we're still waiting on some input from Jason.

**From:** Henkels, Suzanne

**Sent:** Thursday, March 29, 2012 4:26 PM

**To:** Barry, Patrick  
**Cc:** Duggan, Alaina; Simmons, Caroline; Snyder, Nathaniel; Lee, SY; Houser, Jason  
**Subject:** RE: Interview with New York Times

Just wanted to check in to see if there was anything that we could do to help. Thanks!

**From:** Barry, Patrick  
**Sent:** Thursday, March 29, 2012 9:04 AM  
**To:** Henkels, Suzanne  
**Cc:** Duggan, Alaina; Simmons, Caroline; Snyder, Nathaniel; Lee, SY; Houser, Jason  
**Subject:** Re: Interview with New York Times

Adding Jason for his visibility.

Caroline, you and I can write the coordination piece related to the CT coordinator.

Jason and Alaina, can you take the second section?

Caroline and Nate, can you do CVE?

**From:** Henkels, Suzanne  
**Sent:** Thursday, March 29, 2012 08:56 AM  
**To:** Barry, Patrick  
**Cc:** Duggan, Alaina; Simmons, Caroline; Snyder, Nathaniel; Lee, SY  
**Subject:** RE: Interview with New York Times

Thanks again for this outline. Very helpful! Since you all have the most up-to-date info on the first three topic areas (**Organizational arrangements to improve coordination/ Specific measures to enhance domestic capabilities to detect and prevent terrorist attacks through/CVE**) Do you mind working to fill that in – im afraid we don't have the latest and greatest. We will fill in details for the last two topic areas – we have some recent talkers on cargo screening/scanning/Global Entry. Please let me know if you have any questions. Thank you!

**From:** Barry, Patrick  
**Sent:** Wednesday, March 28, 2012 7:20 PM  
**To:** Henkels, Suzanne  
**Cc:** Duggan, Alaina; Simmons, Caroline; Snyder, Nathaniel  
**Subject:** RE: Interview with New York Times

Hi Suzanne,

(b)(5)

Hope this helps!

Pat

**From:** Beers, Rand  
**Sent:** Wednesday, March 28, 2012 5:33 PM  
**To:** Cohen, John; Barry, Patrick  
**Subject:** RE: Interview with New York Times

I would add and modify:

**From:** Cohen, John  
**Sent:** Wednesday, March 28, 2012 2:30 PM  
**To:** Barry, Patrick; Beers, Rand  
**Subject:** Re: Interview with New York Times

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John Cohen  
Principal Deputy Counterterrorism Coordinator and Senior Advisor to the Secretary  
United States Department of Homeland Security

**From:** Barry, Patrick  
**Sent:** Wednesday, March 28, 2012 01:50 PM  
**To:** Beers, Rand; Cohen, John  
**Subject:** Fw: Interview with New York Times

First I've seen this.

**From:** Simmons, Caroline  
**Sent:** Wednesday, March 28, 2012 01:46 PM  
**To:** Barry, Patrick  
**Cc:** Snyder, Nathaniel  
**Subject:** Fw: Interview with New York Times

Thanks Nate. Looping Pat. Pat-assume you guys probably received a tasking on this from the front office? Did you already provide CT TPs? Nate and I will work on the CVE TPs but wanted to know if I

should add CT ones too or if you did already? Thx!

**From:** Snyder, Nathaniel  
**Sent:** Wednesday, March 28, 2012 12:57 PM  
**To:** Henkels, Suzanne; Duggan, Alaina; caroline.simmon (b)(6)  
**Cc:** Lee, SY  
**Subject:** Re: Interview with New York Times

Adding Caroline... We can get moving on this quickly and may have to reach out to some other offices and components.

Nate Snyder  
US Dept of Homeland Security  
Cell: 202.590.0984  
Email: (b)(6)  
JWICS  
Message sent via BlackBerry

**From:** Henkels, Suzanne  
**Sent:** Wednesday, March 28, 2012 12:46 PM  
**To:** Duggan, Alaina; Snyder, Nathaniel  
**Cc:** Lee, SY  
**Subject:** Interview with New York Times

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**Sender:** Henkels, Suzanne (b)(6)

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**Recipient:** "Simmons, Caroline (b)(6)

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"Barry, Patrick </O=

"Duggan, Alaina </O=

"Snyder, Nathaniel <

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"Lee, SY </O=DHS (

"Houser, Jason </O=

**Sent Date:** 2012/03/29 17:09:52

**Delivered Date:** 2012/03/29 17:09:54