

From: (b)(6);(b)(7)(C)
Sent: 3 May 2018 21:22:29 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630 ICATT:0018365
Attachments: VSCC Contracts (b)(6);(b)(7)(C) 04162018.docx

Here you go. All of these are funded through either IO or SEVP. Let me know if you have questions on anything...

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, May 03, 2018 5:16 PM

To: (b)(6);(b)(7)(C)

Subject: RE: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630 ICATT:0018365

(b)(6);(b)(7)(C) can you just send me anything we have on contracts for this year and next few years as far as budget numbers?

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)

Date: Thursday, May 03, 2018, 3:54 PM

To: (b)(6);(b)(7)(C)

Subject: RE: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630 ICATT:0018365

Sounds good, thanks. Let me know if I can help in any way.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, May 03, 2018 3:50 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: RE: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630
ICATT:0018365

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

I have been trying to figure it out.... (b)(6);(b)(7)(C) and I are working on it.... I am waiting for (b)(6);(b)(7)(C) to let me know what to do on the budget part. I had already sent it to International earlier in the week before it came through taskings and they haven't responded to me either. I'll let you know if we need anything..

Thanks, (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, May 3, 2018 3:44 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: RE: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630
ICATT:0018365

Are either of you working on this? It's due tomorrow morning and will likely require some coordination amongst us and potentially with international to make sure we're all on the same sheet of music with what we're including in the answer. (b)(5)

(b)(5)

I can start to take a stab at it but don't want to do so if it's already being handled...

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center

National Security Investigations Division
Homeland Security Investigations

Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: NSID Tasking

Sent: Wednesday, May 02, 2018 11:08 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630
ICATT:0018365

Morning VSCC,

Instructions:

Using the attached spreadsheet, please provide information on current and planned vetting activities to include current vetting programs, the software and systems used, the information captured, how that information is used, and the resources and people dedicated to those activities.

(b)(6);(b)(7)(C) attached for your reference/review as budget information has also been requested.

Please provide a response **by 0930AM Friday, May 4.**

Thank you,

(b)(6);(b)(7)(C) | *Program Manager/SADAD*

DHS – ICE | Homeland Security Investigations | NSID

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



**Homeland
Security**

From: HSI Tasking 2

Sent: Wednesday, May 2, 2018 10:31:32 AM (UTC-05:00) Eastern Time (US & Canada)

To: NSID Tasking

Cc: HSI Tasking 2

Subject: FW: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630
ICATT:0018365

NSID,

Instructions:

Using the attached spreadsheet, please provide information on current and planned vetting activities to include current vetting programs, the software and systems used, the information captured, how that information is used, and the resources and people dedicated to those activities.

Due Date: **NLT 11:00AM - 5/4/2018**

STANDARD clearance required.

Background:

Attached you will find the Data Call on current and planned vetting activities. The purpose of this data call is to capture current vetting programs, the software and systems used, the information captured, how that information is used, and the resources and people dedicated to those activities. The goal is to be able to provide a baseline of the resources dedicated to vetting as a means of contrasting funding alternatives that devote additional funding to vetting and the services and capability those funding alternatives would provide.

This data call has been sent to members of the FY20-24 Program and Budget Review issue team on vetting.

(b)(6);(b)(7)(C) | Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk): (b)(6);(b)(7)(C)
✉ UNCLASS: (b)(6);(b)(7)(C)
✉ HSDN/SIPR: (b)(6);(b)(7)(C)
✉ C-LAN: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: ICATT.Alert
Sent: Wednesday, May 02, 2018 10:26 AM
To: HSI Tasking 2 <(b)(6);(b)(7)(C)>
Subject: -P-100812- RFI - Data Call on Current and Planned Vetting Activities - WF 1162630
ICATT:0018365

Hello HSI,

A Clearance has been assigned to you.

Clearance Name: [CL-Tsk-P-100812 Assigned To HSI](#)

Due Date: 05/04/2018 12:00 PM Eastern

Instructions: Instruction: Using the attached spreadsheet, please provide information on current and planned vetting activities to include current vetting programs, the software and systems used, the information captured, how that information is used, and the resources and people dedicated to those activities. Due Dates: Non Lead HSI Taskings : NLT 12PM - 5/4/2018 ERO Taskings: NLT 12PM - 5/4/2018 CIO Taskings: NLT 12PM - 5/4/2018 CFO Taskings: NLT 12PM - 5/4/2018 Policy Tasking: NLT 12PM - 5/4/2018 Reviewer Privacy Taskings: NLT 5PM - 5/4/2018 OPLA Taskings : NLT 2PM - 5/7/2018 OES is not responsible for coordinating or consolidating Program Office responses. The lead program office must reconcile all ICE intra-agency comments and/or questions prior to closing their task bar. Background: Attached you will find the Data Call on current and planned vetting activities. The purpose of this data call is to capture current vetting programs, the software and systems used, the information captured, how that information is used, and the resources and people dedicated to those activities. The goal is to be able to provide a baseline of the resources dedicated to vetting as a means of contrasting funding alternatives that devote additional funding to vetting and the services and capability those funding alternatives would provide. This data call has been sent to members of the FY20-24 Program and Budget Review issue team on vetting. Thank you. Best, (b)(6);(b)(7)(C) Taskings Assistant Executive Secretary Tasking Office of the Director U.S. Immigration and Customs Enforcement (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Thank you.



VSCC Current and Projected Contract Costs:

(b)(5)

Table area containing redacted information, indicated by the (b)(5) notation in the top-left corner. The table structure is not visible due to the redaction.

From: (b)(6);(b)(7)(C)
Sent: 23 Feb 2018 13:33:44 -0500
To: (b)(6);(b)(7)(C)
Subject: Revised Version
Attachments: TEOAF SSI Proposal Call - VSCC Response - VSP Only Revised.docx

(b)(6);(b)(7)(C);(b)(5)

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division

Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

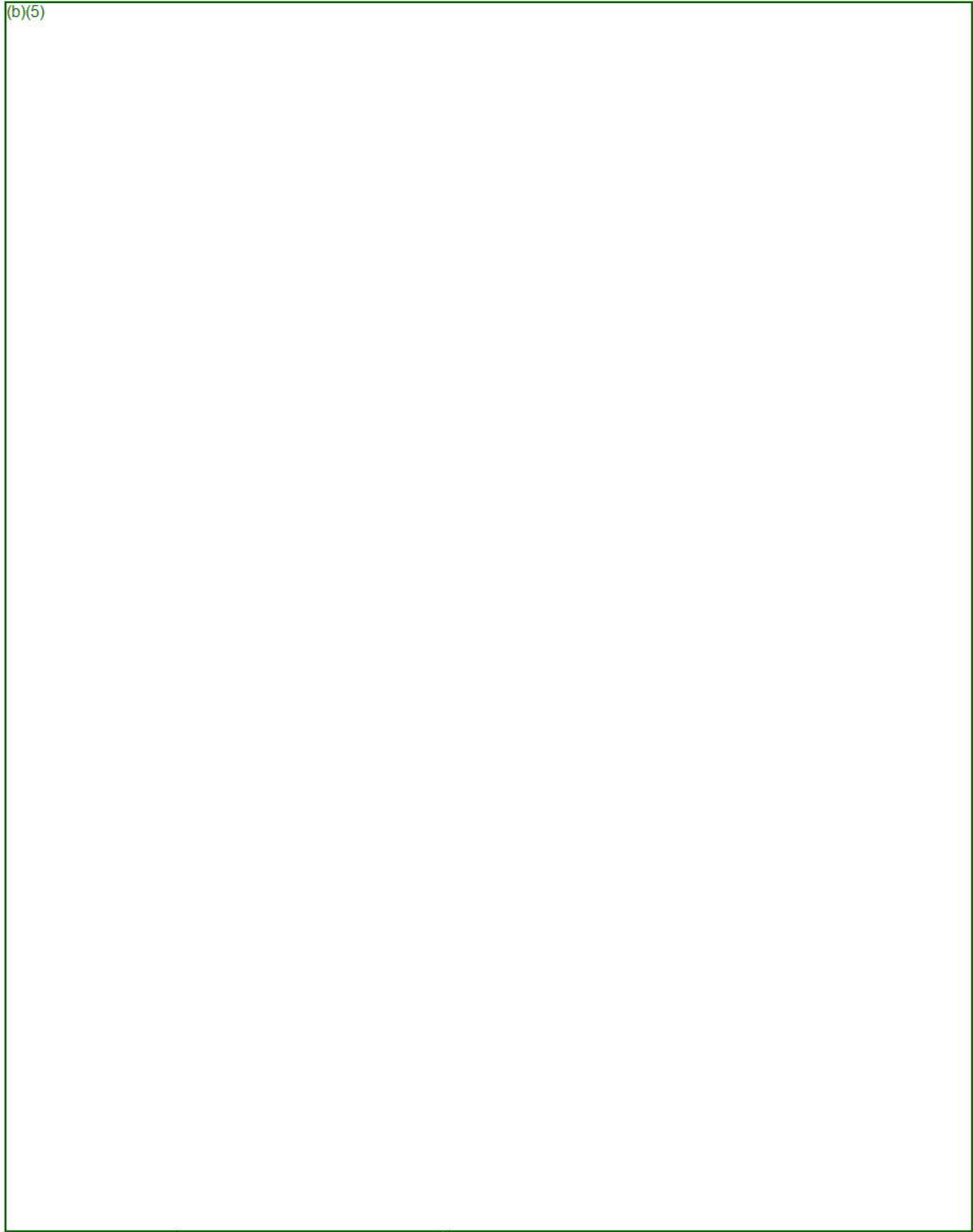
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Name of Proposal: (b)(5)

(b)(5)

(b)(5)

(b)(5)



POINT OF CONTACT:

(b)(6);(b)(7)(C) Unit Chief / NSID / VSCC

ICE - Homeland Security Investigations (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 23 Feb 2018 15:09:09 -0500
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: Tasking - TEOF
Attachments: TEOAF SSI Proposal Call - VSCC Response - Revised.docx

VSCC response attached.

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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Name of Proposal: (b)(5)

(b)(5)

(b)(5)

(b)(5)



POINT OF CONTACT:

(b)(6);(b)(7)(C) Unit Chief / NSID / VSCC

ICE - Homeland Security Investigations/ (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 17 Apr 2018 19:14:07 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: VLVI Contract Update

Hi (b)(6);(b)(7)(C) As requested, please see below for the current VLVI contract status:

(b)(5)

Thanks,

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) UNCLASS//FOUO)
WICS)
HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: 21 Feb 2018 14:06:10 +0000
To: (b)(6);(b)(7)(C)
Subject: VLVI language

- The Visa Lifecycle Initiative, which began as a pilot program in August 2016, tracks nonimmigrant visitors from the time they file a visa application to the time they depart from the United States, or until such time as they become an overstay or otherwise fail to comply with their terms of admission (i.e., become “out-of-status”). This initiative aims to allow ICE to continuously monitor, vet, and identify any derogatory information on foreign visitors that may arise during their period of admission into the United States, or until such person violates his/her visa status. In instances that any violators are identified, appropriate enforcement actions will be initiated. The initiative focuses on nonimmigrants seeking business/tourist (i.e., B1/B2) or student (i.e., F, J, and M) visas from Department of State (DOS) visa issuing posts (b)(7)(E). (b)(7)(E) CTCEU submits all subjects who have been issued a visa from selected issuing posts to the NCTC to conduct an automated vetting process.

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6),(b)(7)(C)
Sent: 7 Mar 2018 10:49:09 -0500
To: (b)(6),(b)(7)(C)
Subject: VLVI Surge Scenarios
Attachments: 02-07-2018 First Call Revised.xlsx

Gentlemen

(b)(5)

Thanks,

(b)(5)

-
-
-
-

v/r

(b)(6),(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6),(b)(7)(C)
(b)(6),(b)(7)(C)

(b)(6);(b)(7)(C)

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NOTES & ASSUMPTIONS:

(b)(5)

INDEPENDENT GOVERNMENT COST ESTIMATE		
CONTRACT LINE ITEM NUMBER (CLIN)	DESCRIPTION	AMOUNT
BASE YEAR		
0001	Transition-In - Labor Hour	\$ 2,035,501.60
0002	Support Services - Firm Fixed price	\$ 20,946,851.20
0003	Surge - Labor Hour	\$ 1,242,068.00
0004	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 24,259,420.80
OPTION YEAR 1		
1001	Support Services - Firm Fixed price	\$ 24,725,241.60
1002	Surge - Labor Hour	\$ 1,273,440.00
1003	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 26,033,681.60
OPTION YEAR 2		
2001	Support Services - Firm Fixed price	\$ 26,817,004.80
2002	Surge - Labor Hour	\$ 1,306,716.00
2003	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 28,158,720.80
OPTION YEAR 3		
3001	Support Services - Firm Fixed price	\$ 30,452,322.82
3002	Surge - Labor Hour	\$ 1,379,481.48
3003	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 31,866,804.30
OPTION YEAR 4		
4001	Support Services - Firm Fixed price	\$ 30,458,251.70
4002	Surge - Labor Hour	\$ 1,420,972.13
4003	Travel - Time and Material	\$ 35,000.00
4004	Transition-Out - Labor Hour	\$ 2,768,920.00
	TOTAL	\$ 34,683,143.84
	TOTAL ESTIMATE	\$ 145,001,771.33

INDEPENDENT GOVERNMENT COST ESTIMATE

SUMMARY

BASE YEAR		OPTION YEAR 1		OPTION YEAR 2		OPTION YEAR 3		OPTION YEAR 4		TOTALS	
Description	Total	Description	Total	Description	Total	Description	Total	Description	Total	Contract Line Item Number (CLIN)	Total
CTCUI TRANSITION - IN - LH	\$ 1,116,214.68	CTCUI FFP	\$ 16,279,462.40	CTCUI FFP	\$ 19,172,392.10	CTCUI FFP	\$ 21,945,699.51	CTCUI FFP	\$ 27,018,322.23	CTCUI FFP	\$ 69,425,876.34
CTCUI FFP	\$ 15,291,143.48	CTCUI SURGE LH	\$ 89,189,000.00	CTCUI SURGE LH	\$ 956,128.60	CTCUI SURGE LH	\$ 933,637.84	CTCUI SURGE LH	\$ 984,425.21	CTCUI SURGE LH	\$ 4,528,472.05
CTCUI SURGE LH	\$ 861,449.95	CTCUI TRAVEL	\$ 70,000,000.00	CTCUI TRAVEL	\$ 30,000,000.00	CTCUI TRAVEL	\$ 30,000,000.00	CTCUI TRAVEL	\$ 30,000,000.00	CTCUI TRAVEL	\$ 128,000,000.00
CTCUI TRAVEL	\$ 30,000,000.00										
BASE YEAR TOTAL - CTCUI	\$ 17,378,818.11	OPTION YEAR 1 TOTAL - CTCUI	\$ 161,558,462.40	OPTION YEAR 2 TOTAL - CTCUI	\$ 19,511,393.10	OPTION YEAR 3 TOTAL - CTCUI	\$ 22,481,729.31	OPTION YEAR 4 TOTAL - CTCUI	\$ 28,038,647.46	CTCUI TRANSITION - R, O, I, T	\$ 3,527,815.00
VSP - TRANSMISSION - IN - LH	\$ 4,185,277.49	VSP FFP	\$ 6,485,279.20	VSP FFP	\$ 7,639,747.40	VSP FFP	\$ 8,947,282.32	VSP FFP	\$ 9,847,429.40	VSP FFP	\$ 27,929,415.70
VSP FFP	\$ 3,166,697.32	VSP SURGE LH	\$ 399,331.00	VSP SURGE LH	\$ 409,389.80	VSP SURGE LH	\$ 413,250.84	VSP SURGE LH	\$ 436,341.01	VSP SURGE LH	\$ 2,015,451.87
VSP SURGE LH	\$ 108,579.89	VSP TRAVEL	\$ 5,680,600.00	VSP TRAVEL	\$ 5,000,000.00	VSP TRAVEL	\$ 5,000,000.00	VSP TRAVEL	\$ 5,000,000.00	VSP TRAVEL	\$ 25,400,000.00
VSP TRAVEL	\$ 5,000,000.00										
VSP TRAVEL	\$ 6,144,921.81	OPTION YEAR 1 TOTAL - VSP	\$ 6,081,131.00	OPTION YEAR 2 TOTAL - VSP	\$ 8,045,122.60	OPTION YEAR 3 TOTAL - VSP	\$ 9,416,751.94	OPTION YEAR 4 TOTAL - VSP	\$ 10,747,467.21	VSP TRANSMISSION - IN, O, I, T	\$ 2,781,529.91
BASE YEAR TOTAL - VSP	\$ 24,186,251.21	OPTION YEAR 1 TOTAL - VSP	\$ 24,252,241.00	OPTION YEAR 2 TOTAL - VSP	\$ 24,811,284.80	OPTION YEAR 3 TOTAL - VSP	\$ 28,412,222.82	OPTION YEAR 4 TOTAL - VSP	\$ 30,655,251.70	TOTAL - FFP	\$ 115,379,122.17
BASE YEAR TOTAL - FFP	\$ 3,777,267.48	OPTION YEAR 1 TOTAL - FFP	\$ 3,777,499.00	OPTION YEAR 2 TOTAL - FFP	\$ 4,206,714.80	OPTION YEAR 3 TOTAL - FFP	\$ 4,779,681.85	OPTION YEAR 4 TOTAL - FFP	\$ 4,149,465.12	TOTAL - LH	\$ 11,627,899.71
BASE YEAR TOTAL - LH	\$ 35,893.00	OPTION YEAR 1 TOTAL - TRAVEL	\$ 75,000,000.00	OPTION YEAR 2 TOTAL - TRAVEL	\$ 25,000,000.00	OPTION YEAR 3 TOTAL - TRAVEL	\$ 15,000,000.00	OPTION YEAR 4 TOTAL - TRAVEL	\$ 15,000,000.00	TOTAL - TRAVEL	\$ 175,000,000.00
BASE YEAR TOTAL - TRAVEL	\$ 24,706,000.00	OPTION YEAR 1 TOTAL	\$ 24,078,699.40	OPTION YEAR 2 TOTAL	\$ 24,158,704.80	OPTION YEAR 3 TOTAL	\$ 31,866,891.30	OPTION YEAR 4 TOTAL	\$ 31,893,454.64	TOTAL	\$ 145,082,771.82

LABOR CATEGORY	Transition Period - In (1 Month)				Transition - Out Period (1 Month)				TOTAL	
	CLIN 0001				CLIN 4004					
	hrs Per Month	160.0	# of Months	1.00	hrs Per Month	160.0	# of Months	1.00	Hours	Cost
Program Manager - Key (Overnight of both VSP & CTCEU Ops) - TS - TS/SCI	\$ 206.77	0.50	80.00	\$ 16,541.60	\$ 230.47	0.50	80.00	\$ 18,437.60	160.00	\$ 24,979.20
CTCEU Project Manager - Key - TS - TS/SCI	\$ 179.01	1.00	160.00	\$ 28,641.60	\$ 199.52	1.00	160.00	\$ 31,923.20	320.00	\$ 60,564.80
CTCEU Deputy Project Manager - Key - TS - TS/SCI	\$ 149.00	3.00	480.00	\$ 71,520.00	\$ 196.52	3.00	480.00	\$ 94,329.60	960.00	\$ 165,849.60
CTCEU Senior Task Lead - Key - TS - TS/SCI	\$ 132.25	3.00	480.00	\$ 63,480.00	\$ 147.40	3.00	480.00	\$ 70,752.00	960.00	\$ 134,232.00
CTCEU Task Lead - TS - TS/SCI	\$ 96.19	10.00	1,600.00	\$ 153,904.00	\$ 107.21	10.00	1,600.00	\$ 171,536.00	3,200.00	\$ 325,440.00
CTCEU Statistical Data Analyst - Eligible For TS	\$ 145.62	3.00	480.00	\$ 69,897.60	\$ 162.31	3.00	480.00	\$ 77,908.80	960.00	\$ 147,806.40
CTCEU Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 195.51	8.00	1,280.00	\$ 135,052.80	\$ 117.61	9.00	1,440.00	\$ 169,358.40	2,720.00	\$ 304,411.20
CTCEU Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 85.47	14.00	2,240.00	\$ 191,452.80	\$ 95.27	17.00	2,720.00	\$ 259,134.40	4,960.00	\$ 450,587.20
CTCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 58.77	10.00	1,600.00	\$ 94,032.00	\$ 65.51	10.00	1,600.00	\$ 104,816.00	3,200.00	\$ 190,848.00
CTCEU Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ 58.77	63.00	10,080.00	\$ 592,401.60	\$ 65.51	87.00	13,920.00	\$ 911,999.20	24,000.00	\$ 1,504,300.80
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Subtotal										
	115.50	10,480.00	\$ 1,416,924.00	143.50	22,960.00	\$ 1,910,095.20	41,440.00	\$ 3,327,019.20		

LABOR CATEGORY	Base Period (11 Months)			OY1 (12 Months)			OY2 (12 Months)			OY3 (12 Months)			OY4 (11 Months)			TOTAL						
	CLIN 0002			CLIN 0001			CLIN 0001			CLIN 3001			CLIN 4001			Hours	Cost					
	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours			Cost				
Program Manager - Key (Oversight of both VSP & CCED Ops) - TS - TS/SCI	\$ 206.77	0.50	880.00	\$ 181,957.60	\$ 211.94	0.50	968.00	\$ 203,462.40	\$ 217.24	0.50	960.00	\$ 208,550.40	\$ 223.76	0.50	960.00	\$ 214,896.91	\$ 230.47	0.50	880.00	\$ 202,813.53	4,640.00	\$ 1,011,590.84
CCED Project Manager - Key - TS - TS/SCI	\$ 179.01	1.00	17,600.00	\$ 315,057.60	\$ 183.48	1.00	1,920.00	\$ 352,281.60	\$ 188.07	1.00	1,920.00	\$ 361,284.40	\$ 193.71	1.00	1,920.00	\$ 371,927.23	\$ 199.52	1.00	17,600.00	\$ 351,161.29	9,280.00	\$ 1,751,522.33
CCED Deputy Project Manager - Key - TS - TS/SCI	\$ 149.08	3.00	5,280.00	\$ 796,220.00	\$ 133.00	3.00	5,760.00	\$ 803,280.00	\$ 139.90	3.00	5,760.00	\$ 810,880.95	\$ 146.71	3.00	5,760.00	\$ 1,046,489.60	\$ 196.92	3.00	9,280.00	\$ 1,070,625.60	27,840.00	\$ 4,718,185.20
CCED Senior Task Lead - Key - TS - TS/SCI	\$ 132.25	3.00	5,280.00	\$ 698,280.00	\$ 135.55	3.00	5,760.00	\$ 780,768.00	\$ 138.94	3.00	5,760.00	\$ 800,294.40	\$ 143.11	3.00	5,760.00	\$ 824,383.33	\$ 147.40	3.00	5,280.00	\$ 778,279.63	27,840.00	\$ 3,881,925.27
CCED Task Lead - TS - TS/SCI	\$ 96.19	10.00	17,600.00	\$ 1,092,944.00	\$ 98.59	10.00	19,200.00	\$ 1,892,928.00	\$ 101.00	10.00	19,200.00	\$ 1,940,352.00	\$ 104.09	10.00	19,200.00	\$ 1,998,562.56	\$ 107.21	10.00	17,600.00	\$ 1,866,976.15	92,800.00	\$ 9,411,762.71
CCED Analytical Data Analyst - Eligible For TS	\$ 145.62	3.00	5,280.00	\$ 768,973.60	\$ 140.26	3.00	5,760.00	\$ 858,737.60	\$ 152.99	3.00	5,760.00	\$ 881,222.60	\$ 157.30	3.00	5,760.00	\$ 907,630.93	\$ 162.51	3.00	5,280.00	\$ 858,981.44	27,840.00	\$ 4,274,874.11
CCED Administrative (Data/Intelligence) Analysts Senior - TS - TS/SCI	\$ 105.51	8.00	14,400.00	\$ 1,485,580.00	\$ 106.15	8.00	15,360.00	\$ 1,661,184.00	\$ 110.06	8.00	15,360.00	\$ 1,702,899.60	\$ 114.19	9.00	17,280.00	\$ 1,973,130.62	\$ 117.03	9.00	15,840.00	\$ 1,862,964.16	77,920.00	\$ 8,685,609.19
CCED Administrative (Data/Intelligence) Analysts MidLevel - TS - TS/SCI	\$ 85.47	14.00	24,640.00	\$ 2,105,980.00	\$ 87.63	14.00	26,880.00	\$ 2,354,956.00	\$ 89.00	14.00	26,880.00	\$ 2,413,824.00	\$ 92.49	16.00	30,720.00	\$ 2,841,415.68	\$ 95.27	17.00	29,920.00	\$ 2,850,443.09	139,040.00	\$ 12,566,620.37
CCED Administrative (Data/Intelligence) Analysts Junior - TS - TS/SCI	\$ 58.77	10.00	17,600.00	\$ 1,034,352.00	\$ 60.24	10.00	19,200.00	\$ 1,156,488.00	\$ 61.75	10.00	19,200.00	\$ 1,185,660.00	\$ 63.60	10.00	19,200.00	\$ 1,221,148.80	\$ 65.51	10.00	17,600.00	\$ 1,156,986.12	92,800.00	\$ 5,781,714.32
CCED Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ --	63.00	116,880.00	\$ 6,536,817.00	\$ 60.24	70.00	134,400.00	\$ 8,096,256.00	\$ 61.75	74.00	142,080.00	\$ 8,278,440.00	\$ 63.60	82.00	157,440.00	\$ 10,013,577.60	\$ 65.51	87.00	158,120.00	\$ 10,000,891.20	697,920.00	\$ 48,430,582.60
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Subtotal	115.50	203,200.00	\$ 15,586,164.00	122.50	235,200.00	\$ 18,239,462.40	126.50	242,880.00	\$ 19,177,267.20	137.50	264,000.00	\$ 21,465,040.51	143.50	252,560.00	\$ 21,011,122.23	1,197,920.00	\$ 95,479,056.34					

LABOR CATEGORY	Base Period (12 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (12 Months)				TOTAL	
	CLIN 0002				CLIN 0002				CLIN 0002				CLIN 0002				CLIN 0002				002	
	Rate	FTE	Hours	Cost	Rate	FTE	Hours	Cost	Rate	FTE	Hours	Cost	Rate	FTE	Hours	Cost	Rate	FTE	Hours	Cost	Hours	Cost
Program Manager - (Through) of both PSP & CICO (sp) - TS - TS(0)	\$ 206.77	1.00	2,080.00	\$ 413,540.00	\$ 211.04	1.00	2,080.00	\$ 439,163.20	\$ 217.24	1.00	2,080.00	\$ 453,759.20	\$ 222.76	1.00	2,080.00	\$ 465,340.80	\$ 228.28	1.00	2,080.00	\$ 476,922.40	8,320.00	\$ 1,836,525.60
CICO Program Manager - (sp) - TS - TS(0)	\$ 178.00	1.00	2,080.00	\$ 370,840.00	\$ 183.00	1.00	2,080.00	\$ 380,640.00	\$ 188.00	1.00	2,080.00	\$ 390,440.00	\$ 193.00	1.00	2,080.00	\$ 400,240.00	\$ 198.00	1.00	2,080.00	\$ 410,040.00	8,320.00	\$ 1,771,400.00
CICO Deputy Program Manager - (sp) - TS - TS(0)	\$ 149.00	1.00	2,080.00	\$ 305,920.00	\$ 153.00	1.00	2,080.00	\$ 316,240.00	\$ 157.00	1.00	2,080.00	\$ 326,560.00	\$ 161.00	1.00	2,080.00	\$ 336,880.00	\$ 165.00	1.00	2,080.00	\$ 347,200.00	8,320.00	\$ 1,434,800.00
CICO Senior Tech Lead - (sp) - TS - TS(0)	\$ 112.00	1.00	2,080.00	\$ 232,960.00	\$ 115.00	1.00	2,080.00	\$ 239,200.00	\$ 118.00	1.00	2,080.00	\$ 245,440.00	\$ 121.00	1.00	2,080.00	\$ 251,680.00	\$ 124.00	1.00	2,080.00	\$ 257,920.00	8,320.00	\$ 1,077,200.00
CICO Tech Lead - (sp) - TS - TS(0)	\$ 96.19	1.00	2,080.00	\$ 206,096.00	\$ 98.00	1.00	2,080.00	\$ 203,840.00	\$ 100.00	1.00	2,080.00	\$ 201,584.00	\$ 102.00	1.00	2,080.00	\$ 199,328.00	\$ 104.00	1.00	2,080.00	\$ 197,072.00	8,320.00	\$ 800,000.00
CICO Technical Data Analyst - (sp) - TS - TS(0)	\$ 115.64	1.00	2,080.00	\$ 240,531.20	\$ 118.00	1.00	2,080.00	\$ 245,440.00	\$ 120.00	1.00	2,080.00	\$ 250,349.00	\$ 122.00	1.00	2,080.00	\$ 255,258.00	\$ 124.00	1.00	2,080.00	\$ 260,167.00	8,320.00	\$ 1,051,562.00
CICO Administrative Data Analyst - (sp) - TS - TS(0)	\$ 85.17	1.00	2,080.00	\$ 177,053.60	\$ 87.00	1.00	2,080.00	\$ 182,960.00	\$ 89.00	1.00	2,080.00	\$ 188,867.00	\$ 91.00	1.00	2,080.00	\$ 194,774.00	\$ 93.00	1.00	2,080.00	\$ 200,681.00	8,320.00	\$ 800,000.00
CICO Administrative Data Analyst - (sp) - TS - TS(0)	\$ 86.77	1.00	2,080.00	\$ 180,381.60	\$ 88.00	1.00	2,080.00	\$ 185,040.00	\$ 90.00	1.00	2,080.00	\$ 189,699.00	\$ 92.00	1.00	2,080.00	\$ 194,358.00	\$ 94.00	1.00	2,080.00	\$ 199,017.00	8,320.00	\$ 799,000.00
CICO Administrative Data Analyst - (sp) - TS - TS(0)	\$ 56.77	1.00	2,080.00	\$ 118,081.60	\$ 58.00	1.00	2,080.00	\$ 120,640.00	\$ 60.00	1.00	2,080.00	\$ 123,200.00	\$ 62.00	1.00	2,080.00	\$ 125,760.00	\$ 64.00	1.00	2,080.00	\$ 128,320.00	8,320.00	\$ 500,000.00
Subtotal	20.00	8,000.00	\$ 861,240.00	20.00	8,000.00	\$ 885,888.00	20.00	8,000.00	\$ 910,536.00	20.00	8,000.00	\$ 935,184.00	20.00	8,000.00	\$ 959,832.00	20.00	8,000.00	\$ 984,480.00	80,000.00	\$ 4,000,000.00	88,000.00	\$ 4,400,000.00

TRAVEL

TRAVEL		
Transition - In - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
Base Period 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
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SUBTOTAL	\$	25,000.00
TRAVEL		
OY1 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 2 - 12 Months		
	Cost	
Travel	\$	30,000.00
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	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 3 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 4 - 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
Transition - Out - 1 Month		
	Cost	
Travel	\$	5,000.00
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	\$	-
SUBTOTAL	\$	5,000.00

LABOR CATEGORY	Transition - In Period (1 Month) CLIN 0001				Transition - Out Period (1 Month) CLIN 4004				TOTAL	
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost
	160.0	# of Months	1.00	160.0	# of Months	1.00	3.0			
Program Manager - Key (Oversight of both VSP & CTCEU Ops) - TS - TS/SCI	\$ 234.58	0.50	80.00	\$ 18,766.40	\$ 236.47	0.50	80.00	\$ 18,437.60	160.00	\$ 37,204.00
VSP Project Manager - Key - TS - TS/SCI	\$ 183.77	1.00	160.00	\$ 29,403.20	\$ 199.52	1.00	160.00	\$ 31,923.20	320.00	\$ 61,326.40
VSP Deputy Project Manager - Key - TS - TS/SCI	\$ 153.77	-	-	\$ -	\$ 196.52	-	-	\$ -	-	\$ -
VSP Senior Task Lead - Key - TS - TS/SCI	\$ 143.99	2.00	320.00	\$ 46,076.80	\$ 147.40	2.00	320.00	\$ 47,168.00	640.00	\$ 93,244.80
VSP Task Lead - TS - TS/SCI	\$ 140.25	4.00	640.00	\$ 89,760.00	\$ 107.21	6.00	960.00	\$ 102,921.60	1,600.00	\$ 192,681.60
VSP Statistical Data Analyst - TS - TS/SCI	\$ 140.95	-	-	\$ -	\$ 162.31	1.00	160.00	\$ 25,969.60	160.00	\$ 25,969.60
VSP Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 111.75	5.00	800.00	\$ 89,400.00	\$ 117.61	9.00	1,440.00	\$ 169,358.40	2,240.00	\$ 258,758.40
VSP Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 100.89	11.00	1,760.00	\$ 177,566.40	\$ 95.27	18.00	2,880.00	\$ 274,377.60	4,640.00	\$ 451,944.00
VSP Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 95.23	11.00	1,760.00	\$ 167,604.80	\$ 65.51	18.00	2,880.00	\$ 188,668.80	4,640.00	\$ 356,273.60
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Subtotal		34.50	5,520.00	\$ 618,577.60		55.50	8,880.00	\$ 858,824.80	14,400.00	\$ 1,477,402.40

LABOR CATEGORY	Base Period (11 Months)						OY1 (12 Months)						OY2 (12 Months)						OY3 (12 Months)						OY4 (11 Months)						TOTAL														
	CLIN 0992			CLIN 0993			CLIN 0993			CLIN 0993			CLIN 0993			CLIN 0993			CLIN 0993			CLIN 0993			CLIN 0993			Cost	Bench																
	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours																		
Program Manager (Overnight) VSP & TRIM Ops - TR - TR/92	\$ 206.77	1.00	8,760.00	\$ 211.84	0.92	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00	\$ 212.28	0.93	8,500.00
VSP Project Manager - TR - TR/92	\$ 179.01	1.00	8,760.00	\$ 182.84	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00	\$ 184.81	1.00	8,760.00
VSP Deputy Project Manager - TR - TR/92	\$ 149.00	1.00	8,760.00	\$ 152.84	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00	\$ 154.81	1.00	8,760.00
VSP Senior Tech Lead - TR - TR/92	\$ 132.25	2.00	17,520.00	\$ 136.09	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00	\$ 138.06	2.00	17,520.00
VSP Tech Lead - TR - TR/92	\$ 94.19	4.00	37,440.00	\$ 97.03	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00	\$ 98.90	4.00	37,440.00
VSP Specialist Data Analyst - TR - TR/92	\$ 155.62	1.00	8,760.00	\$ 159.46	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00	\$ 161.43	1.00	8,760.00			
VSP Administrator (Intelligence) Analytics/Mktg - TR - TR/92	\$ 105.51	1.00	8,760.00	\$ 108.35	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00	\$ 110.32	1.00	8,760.00			
VSP Administrator (Intelligence) Analytics/Mktg - TR - TR/92	\$ 89.47	11.00	10,248.00	\$ 92.31	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00	\$ 94.28	11.00	10,248.00			
VSP Administrator (Intelligence) Analytics/Mktg - TR - TR/92	\$ 76.77	12.00	13,824.00	\$ 79.61	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00	\$ 81.58	12.00	13,824.00			
Total	34.50	60,724.00	\$ 5,510,687.20	37.50	72,080.00	\$ 6,485,779.20	42.50	81,680.00	\$ 7,625,737.60	49.50	95,040.00	\$ 8,987,262.30	55.50	97,680.00	\$ 9,447,329.48	497,040.00	\$ 37,020,615.78																												

TRAVEL

TRAVEL Transition - In - 1 Month		
Cost		
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00
TRAVEL Base Period 11 Months		
Cost		
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00
TRAVEL OY1 - 12 Months		
Cost		
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL OY 2 - 12 Months		
Cost		
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL OY 3 - 12 Months		
Cost		
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL OY 4 - 11 Months		
Cost		
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00
TRAVEL Transition - Out - 1 Month		
Cost		
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00

From: (b)(6);(b)(7)(C)
Sent: 15 May 2018 17:06:21 +0000
To: (b)(6);(b)(7)(C)
Cc:
Subject: VSP Screeners Contract

Good Afternoon (b)(6);(b)(7)(C)

As you are both aware, it looks like NSID is going to have to exercise the option to extend the current SRA contract in order to continue the current VSP screening effort since the VLVI contract award is going to be delayed. (b)(5)

(b)(5) Please let us know if we need to take care of anything from our end.

Thanks!

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (UNCLASS/FOUO)
WICS)
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: 27 Apr 2018 21:11:30 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: HSI-NTC Analysts - GOST Users

Good Afternoon (b)(6);(b)(7)(C)

Per your request, below you will find the list of analysts that currently utilize GOST and may, at times, be physically present at the NTC working with the program. (b)(6);(b)(7)(C) can likely answer the question as to who exactly are the current PATRIOT/GOST analysts currently seated over at the NTC full time. I've cc'd (b)(6);(b)(7)(C) who are PATRIOT Program Managers seated at the NTC, that may be able to help coordinate anything additional as I'm located in Tysons Corner.

Unfortunately, I will be out of the office from May 1st through May 14th, but I'll be able to hopefully respond intermittently if you have any questions or concerns. (b)(6);(b)(7)(C) the contract Project Manager, has been cc'd as well.

Again, I thank you and your team for being flexible with the use of your space and resources. If there's anything I can help you with, please let us know.

(b)(6);(b)(7)(C)

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
(b)(6);(b)(7)(C) (WICS)
(b)(6);(b)(7)(C) (HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: 21 Feb 2018 12:25:42 -0500
To: (b)(6);(b)(7)(C)
Subject: Phase 2 Language
Attachments: Phase2~1.doc

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (UNCLASS//FOUO)
(b)(6);(b)(7)(C) (WICS)
(b)(6);(b)(7)(C) (HSDN/SIPR)

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Phase 2: FY19 (October 2018 – September 2019)

Contracts:

- 1) Visa Lifecycle Vetting Initiative Contract (VLVI)

(b)(5)

A large rectangular box with a black border, containing the text "(b)(5)" in the top-left corner. The rest of the box is empty, indicating redacted information.

- 2) OCIO IT Modernization Contract

(b)(5)

A rectangular box with a black border, containing the text "(b)(5)" in the top-left corner. The rest of the box is empty, indicating redacted information.

- 3) Implementation of Training Projects

(b)(5)

A rectangular box with a black border, containing the text "(b)(5)" in the top-left corner. The rest of the box is empty, indicating redacted information.

(b)(5)

A rectangular box with a black border, containing the text "(b)(5)" in the top-left corner. The rest of the box is empty, indicating redacted information.

- Amount Required: TBD

Personnel:

(b)(5)

Roles and Responsibilities:

(b)(5)

From: (b)(6);(b)(7)(C)
Sent: 14 Mar 2018 16:11:05 -0400
To: (b)(6);(b)(7)(C)
Subject: RE:
Attachments: SSVB-VSCC_AD TPs_03142018 - (b)(6);(b)(7)(C) Edits - Revised.docx

Revised attached.

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) UNCLASS//FOUO
(b)(6);(b)(7)(C) WICS)
(b)(6);(b)(7)(C) HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 14, 2018 2:59 PM
To: (b)(6);(b)(7)(C)
Subject: RE:

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 14, 2018 2:42 PM
To: (b)(6);(b)(7)(C)
Subject:

Will come over to discuss

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
WICS)
(HSDN/SIPR)

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Shared Services Vetting Board Briefing

Visa Security Coordination Center:

The National Security Investigations Division (NSID) Visa Security Coordination Center (VSCC) manages or participates in daily activities pertaining to the Visa Security Program (VSP) including the Pre-Adjudication Threat Recognition Intelligence Operations Team (PATRIOT), the MANTIS Security Advisory Opinion (SAO) vetting process, the ICE/HSI Watchlisting Cell, the Interagency Counterterrorism Team (IACT) secure vetting platform, and the VSP Social Media Pilot Program.

VSCC Statistics:

- The VSCC directly supports the HSI International Operations (IO) offices that execute the international mission of the VSP. VSP operations are currently conducted at (b)(7)(C) visa-issuing posts in (b)(7)(F) countries with domestic screening and vetting operations conducted within the National Capital Region (NCR). Two additional posts are expected to open in 2018.
- In FY 2017, the PATRIOT team screened over 2 million visa applications and recommended the refusal of over 8,500 visa applications. Among the recommended refusals, over 2,300 had some nexus to terrorism identified, a 7% increase from FY2016. Of all applications screened, over 8,900 had a nexus to terrorism, a 16% increase from FY2016.
- VSP made 821 nominations/enhancements to the terrorist watch list in FY2017.
- In FY2017, the MANTIS team vetted 121,634 applications from all visa issuing posts around the world. The MANTIS team currently screens approximately 300 to 700 applicants and 75 to 100 businesses on a daily basis. In FY17, the MANTIS team developed information and intelligence that resulted in 256 leads sent to ICE-HSI Field Offices.
- In FY2017, the Visa Security Coordination Center (VSCC) used GOST™ to screen and vet more than 189,834 total applicants:

➤ (b)(7)(E)

Key Initiatives:

Visa Fee and Expansion:

- VSP is seeking to expand the program's domestic and international footprint, operations, and value by pursuing a visa fee funded budgetary structure, to supplant congressional appropriations. A shift to fee-funding would enable growth above current rates and allowing for more effective and long-term planning. The proposed fee funding would enable HSI to expand the capabilities of its screening, vetting, analytical, and investigative operations.
- To attain fee funding, ICE is required to promulgate a federal rule through the Administrative Procedure Act's rule making process. The VSCC is spearheading the drafting of a Notice of Public Rule Making (NPRM) document, and is moving towards initial publication of a rule in the Federal Register in calendar year 2019.



National Targeting Center (NTC) & National Vetting Center (NVC) Engagement:

- The VSCC has assigned additional personnel to the National Targeting Center (NTC) in order to more robustly integrate HSI's and CBP's visa screening efforts.
- VSCC personnel are also engaged with CBP and other interagency partners in the implementation of the National Vetting Center (NVC).
- NSID has assigned additional personnel to the National Targeting Center (NTC) in order to more robustly integrate HSI's and CBP's visa screening efforts. Throughout 2018, in coordination with CBP, the following activities are expected to occur:
 - Movement of the majority of PATRIOT analysts, Program Managers, and Intelligence Research Specialists (IRSSs) to the NTC.
 - Organization of the PATRIOT team into a minimum of four regions, each led by an NSID Program Manager / CBP Watch Commander, and comprised of HSI and CBP analysts and officers.
 - Teams will be jointly led by an HSI NSID Section Chief and CBP Chief Watch Commander that will oversee all PATRIOT operations.
 - Assignment of an NSID Program Manager to the NTC-based Counter-Networks Division (CND).
- NSID personnel are also engaged with CBP and other interagency partners in the implementation of the National Vetting Center (NVC).

Social Media Pilot Program:

- NSID's CTCEU & VSCC programs jointly execute the Social Media Pilot Program in furtherance of the overstay-lifecycle initiative. The premise of the initiative is to track non-immigrants from the time they file a visa application with the Department of State, to the time they enter the United States, and through the time when they either depart the United States, or until such time as they become an overstay or otherwise fail to comply with their terms of admission. This pilot program targets potential overstay violators from particular visa issuance Posts located in countries of concern and is currently being piloted at five (5) locations (Referenced in Statistics on Page 1).
- This pilot program specifically assists the VSCC/VSP in its efforts to identify the online activity, potentially derogatory information, and public safety concerns of visa applicants. It leverages social media, open source information, and analytic capabilities as a tool to provide enhanced knowledge about applicants' social media postings and online presence not found in U.S. Government holdings. Social media screening gives the U.S. Government better visibility regarding an applicant's possible engagement in criminal activity, terrorist acts or associations, and administrative immigration violations.

Visa Lifecycle Vetting Initiative (VLVI) Contract Efforts:

- Currently, NSID contract support services for both the VSCC and CTCEU are expiring in August, 2018. As NSID, along with other DHS stakeholders, performs the majority of visa vetting activities within DHS, a determination had been made by NSID and HSI leadership to combine the aforementioned contract services into a new, overarching contract that will assist with streamlining and centralizing the current screening and vetting processes.

From: (b)(6);(b)(7)(C)
Sent: 20 Mar 2018 15:55:28 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Contract Proposal
Attachments: Copy of 06-06-2018 VSP&CTCEU Surge FFP Model.xlsx, PWS - Clean Copy - 03-20-2018.docx

Hi (b)(6);(b)(7)(C)

Here's the most current IGCE for the screening and vetting contract, along with the PWS.

Let me know if you have any questions on it...

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 20, 2018 11:18 AM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: Contract Proposal

(b)(6);(b)(7)(C)

When you get a sec, can you flip the most recent version of the proposed contract?

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief, Internal Programs
International Operations
Homeland Security Investigations
Desk (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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NOTES & ASSUMPTIONS:

(b)(5)

INDEPENDENT GOVERNMENT COST ESTIMATE		
CONTRACT LINE ITEM NUMBER (CLIN)	DESCRIPTION	AMOUNT
BASE YEAR		
0001	Transition-In - Labor Hour	\$ 2,035,501.60
0002	Support Services - Firm Fixed price	\$ 20,946,851.20
0003	Surge - Labor Hour	\$ 249,186.52
0004	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 23,266,539.32
OPTION YEAR 1		
1001	Support Services - Firm Fixed price	\$ 24,725,241.60
1002	Surge - Labor Hour	\$ 255,470.24
1003	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 25,015,711.84
OPTION YEAR 2		
2001	Support Services - Firm Fixed price	\$ 26,817,004.80
2002	Surge - Labor Hour	\$ 262,100.00
2003	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 27,114,104.80
OPTION YEAR 3		
3001	Support Services - Firm Fixed price	\$ 30,452,322.82
3002	Surge - Labor Hour	\$ 275,557.00
3003	Travel - Time and Material	\$ 35,000.00
	TOTAL	\$ 30,762,879.82
OPTION YEAR 4		
4001	Support Services - Firm Fixed price	\$ 30,458,251.70
4002	Surge - Labor Hour	\$ 283,841.39
4003	Travel - Time and Material	\$ 35,000.00
4004	Transition-Out - Labor Hour	\$ 2,768,920.00
	TOTAL	\$ 33,546,013.10
	TOTAL ESTIMATE	\$ 139,705,248.87

INDEPENDENT GOVERNMENT COST ESTIMATE

SUMMARY

BASE YEAR		OPTION YEAR 1		OPTION YEAR 2		OPTION YEAR 3		OPTION YEAR 4		TOTALS	
Description	Total	Description	Total	Description	Total	Description	Total	Description	Total	Contract Line Item Number (CLIN)	Total
CTCUI TRANSITION - IN - LH	\$ 1,116,214.68	CTCUI FFP	\$ 16,279,462.40	CTCUI FFP	\$ 19,172,392.10	CTCUI FFP	\$ 21,965,049.51	CTCUI FFP	\$ 27,078,322.23	CTCUI FFP	\$ 69,475,126.34
CTCUI FFP	\$ 15,216,143.48	CTCUI SURGE LH	\$ 6,827,272.00	CTCUI SURGE LH	\$ 2,266,532.60	CTCUI SURGE LH	\$ 21,052,194.14	CTCUI SURGE LH	\$ 2,346,387.20	CTCUI SURGE LH	\$ 11,672,656.20
CTCUI SURGE LH	\$ 11,545,454.91	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 120,000.00
CTCUI TRAVEL	\$ 30,000.00	OPTION YEAR 1 TOTAL - CTCUI	\$ 16,499,134.40	OPTION YEAR 2 TOTAL - CTCUI	\$ 19,472,949.10	OPTION YEAR 3 TOTAL - CTCUI	\$ 22,331,662.47	OPTION YEAR 4 TOTAL - CTCUI	\$ 29,452,324.93	CTCUI TRANSITION - R, O, I, T	\$ 3,227,415.20
BASE YEAR TOTAL - CTCUI	\$ 17,248,139.96	VSP FFP	\$ 6,485,779.20	VSP FFP	\$ 7,439,747.40	VSP FFP	\$ 8,947,236.32	VSP FFP	\$ 9,647,429.40	VSP FFP	\$ 27,920,415.70
VSP - TRANSMISSION - IN - LH	\$ 4,185,377.40	VSP SURGE LH	\$ 14,485.20	VSP SURGE LH	\$ 45,548.80	VSP SURGE LH	\$ 16,625.04	VSP SURGE LH	\$ 35,714.00	VSP SURGE LH	\$ 176,160.00
VSP FFP	\$ 13,660,012.00	VSP TRAVEL	\$ 5,800.00	VSP TRAVEL	\$ 5,800.00	VSP TRAVEL	\$ 5,800.00	VSP TRAVEL	\$ 5,800.00	VSP TRAVEL	\$ 23,400.00
VSP SURGE LH	\$ 23,061.52	OPTION YEAR 1 TOTAL - VSP	\$ 6,525,477.44	OPTION YEAR 2 TOTAL - VSP	\$ 7,480,935.60	OPTION YEAR 3 TOTAL - VSP	\$ 9,018,867.34	OPTION YEAR 4 TOTAL - VSP	\$ 10,688,485.92	VSP TRANSMISSION - IN, O, I, T	\$ 292,176.24
VSP TRAVEL	\$ 3,000.00	OPTION YEAR 1 TOTAL - OFF	\$ 48,725,241.00	OPTION YEAR 2 TOTAL - OFF	\$ 24,811,294.40	OPTION YEAR 3 TOTAL - OFF	\$ 26,421,222.82	OPTION YEAR 4 TOTAL - OFF	\$ 30,659,241.70	TOTAL - FFP	\$ 120,793,174.12
BASE YEAR TOTAL - VSP	\$ 4,188,116.31	OPTION YEAR 1 TOTAL - TRAVEL	\$ 35,800.00	OPTION YEAR 2 TOTAL - TRAVEL	\$ 25,000.00	OPTION YEAR 3 TOTAL - TRAVEL	\$ 25,000.00	OPTION YEAR 4 TOTAL - TRAVEL	\$ 35,800.00	TOTAL - LH	\$ 41,017,767.25
BASE YEAR TOTAL - FFP	\$ 22,746,051.28	OPTION YEAR 1 TOTAL	\$ 23,074,114.84	OPTION YEAR 2 TOTAL	\$ 27,114,396.40	OPTION YEAR 3 TOTAL	\$ 30,766,479.86	OPTION YEAR 4 TOTAL	\$ 33,549,065.10	TOTAL - TRAVEL	\$ 175,100.00
BASE YEAR TOTAL - LH	\$ 2,616,088.11									TOTAL	\$ 187,500,468.67
BASE YEAR TOTAL - TRAVEL	\$ 30,000.00										
BASE YEAR TOTAL	\$ 23,366,126.51										

LABOR CATEGORY	Base Period (11 Months)			OY1 (12 Months)			OY2 (12 Months)			OY3 (12 Months)			OY4 (11 Months)			TOTAL						
	CLIN 0002			CLIN 0001			CLIN 0001			CLIN 0001			CLIN 4001									
	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Cost	Hours					
Program Manager - Key (Oversight of both VSP & CYCED Ops) - TS - TS/SCI	\$ 206.77	0.50	800.00	\$ 181,957.60	\$ 211.94	0.50	968.00	\$ 203,462.40	\$ 217.24	0.50	960.00	\$ 208,550.40	\$ 223.76	0.50	960.00	\$ 214,896.91	\$ 230.47	0.50	880.00	\$ 202,813.53	4,640.00	\$ 1,011,590.84
CYCED Project Manager - Key - TS - TS/SCI	\$ 179.01	1.00	1,760.00	\$ 215,057.60	\$ 193.48	1.00	1,920.00	\$ 352,281.60	\$ 188.07	1.00	1,920.00	\$ 361,084.40	\$ 193.71	1.00	1,920.00	\$ 371,927.22	\$ 199.52	1.00	1,760.00	\$ 351,161.29	9,280.00	\$ 1,751,522.13
CYCED Deputy Project Manager - Key - TS - TS/SCI	\$ 149.08	3.00	5,280.00	\$ 796,220.00	\$ 153.00	3.00	5,760.00	\$ 893,280.00	\$ 150.90	3.00	5,760.00	\$ 910,880.00	\$ 159.71	3.00	5,760.00	\$ 1,048,489.60	\$ 196.92	3.00	5,280.00	\$ 1,079,625.60	27,840.00	\$ 4,718,195.20
CYCED Senior Task Lead - Key - TS - TS/SCI	\$ 132.25	3.00	5,280.00	\$ 698,280.00	\$ 135.55	3.00	5,760.00	\$ 789,768.00	\$ 130.94	3.00	5,760.00	\$ 800,294.40	\$ 143.11	3.00	5,760.00	\$ 824,383.23	\$ 147.40	3.00	5,280.00	\$ 778,279.63	27,840.00	\$ 3,881,925.27
CYCED Task Lead - TS - TS/SCI	\$ 96.19	10.00	17,600.00	\$ 1,092,944.00	\$ 98.59	10.00	19,200.00	\$ 1,892,928.00	\$ 101.00	10.00	19,200.00	\$ 1,940,352.00	\$ 104.09	10.00	19,200.00	\$ 1,998,562.50	\$ 107.21	10.00	17,600.00	\$ 1,886,976.15	92,800.00	\$ 9,411,762.71
CYCED Intelligence Data Analyst - Eligible For TS	\$ 145.62	3.00	5,280.00	\$ 768,973.40	\$ 149.26	3.00	5,760.00	\$ 859,737.60	\$ 152.99	3.00	5,760.00	\$ 881,222.40	\$ 157.30	3.00	5,760.00	\$ 907,630.95	\$ 162.51	3.00	5,280.00	\$ 858,981.44	27,840.00	\$ 4,274,874.11
CYCED Administrative (DataIntelligence) Analysts Senior - TS - TS/SCI	\$ 105.51	8.00	14,400.00	\$ 1,485,580.00	\$ 106.15	8.00	15,360.00	\$ 1,661,184.00	\$ 118.06	8.00	15,360.00	\$ 1,792,899.60	\$ 114.19	9.00	17,280.00	\$ 1,973,130.62	\$ 117.03	9.00	15,840.00	\$ 1,862,964.16	177,920.00	\$ 8,685,669.19
CYCED Administrative (DataIntelligence) Analysts MidLevel - TS - TS/SCI	\$ 85.47	14.00	24,640.00	\$ 1,105,980.00	\$ 87.63	14.00	26,880.00	\$ 2,354,956.90	\$ 89.00	14.00	26,880.00	\$ 2,413,824.00	\$ 92.49	16.00	30,720.00	\$ 2,841,415.60	\$ 95.27	17.00	29,920.00	\$ 2,850,443.09	139,040.00	\$ 12,566,620.37
CYCED Administrative (DataIntelligence) Analysts Junior - TS - TS/SCI	\$ 58.77	10.00	17,600.00	\$ 1,034,352.00	\$ 60.24	10.00	19,200.00	\$ 1,156,488.00	\$ 61.75	10.00	19,200.00	\$ 1,195,680.00	\$ 63.60	10.00	19,200.00	\$ 1,221,148.80	\$ 65.51	10.00	17,600.00	\$ 1,152,986.12	92,800.00	\$ 5,781,214.32
CYCED Administrative (DataIntelligence) Analysts Junior - Eligible For TS	\$ -	63.00	110,880.00	\$ 6,516,417.00	\$ 60.24	78.00	134,400.00	\$ 8,096,256.00	\$ 61.75	74.00	142,080.00	\$ 8,778,480.00	\$ 63.60	92.00	157,440.00	\$ 11,013,577.60	\$ 65.51	87.00	154,320.00	\$ 10,030,891.20	697,920.00	\$ 43,430,582.40
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Subtotal		115.50	203,280.00	\$ 15,586,164.00		122.50	235,200.00	\$ 18,239,462.40		126.50	242,880.00	\$ 19,177,267.20		137.50	264,000.00	\$ 21,465,040.51		143.50	252,560.00	\$ 21,011,122.23	1,197,920.00	\$ 95,479,056.34

TRAVEL

TRAVEL		
Transition - In - 1 Month		
	Cost	
Travel	\$	5,000.00
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SUBTOTAL	\$	5,000.00
TRAVEL		
Base Period 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
OY1 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 2 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 3 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 4 - 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
Transition - Out - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00

LABOR CATEGORY	Transition - In Period (1 Month) CLIN 0001				Transition - Out Period (1 Month) CLIN 4004				TOTAL	
	In Per Month	160.0	# of Months	1.00	In Per Month	160.0	# of Months	1.00	3.0	
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost
Program Manager - Key (Oversight of both VSP & CTCEU Ops) - TS - TS/SCI	\$ 234.58	0.50	80.00	\$ 18,766.40	\$ 236.47	0.50	80.00	\$ 18,437.60	160.00	\$ 37,204.00
VSP Project Manager - Key - TS - TS/SCI	\$ 183.77	1.00	160.00	\$ 29,403.20	\$ 199.52	1.00	160.00	\$ 31,923.20	320.00	\$ 61,326.40
VSP Deputy Project Manager - Key - Key - TS - TS/SCI	\$ 153.77	-	-	\$ -	\$ 196.52	-	-	\$ -	-	\$ -
VSP Senior Task Lead - Key - TS - TS/SCI	\$ 143.99	2.00	320.00	\$ 46,076.80	\$ 147.40	2.00	320.00	\$ 47,168.00	640.00	\$ 93,244.80
VSP Task Lead - TS - TS/SCI	\$ 140.25	4.00	640.00	\$ 89,760.00	\$ 107.21	6.00	960.00	\$ 102,921.60	1,600.00	\$ 192,681.60
VSP Statistical Data Analyst - TS - TS/SCI	\$ 140.95	-	-	\$ -	\$ 162.31	1.00	160.00	\$ 25,969.60	160.00	\$ 25,969.60
VSP Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 111.75	5.00	800.00	\$ 89,400.00	\$ 117.61	9.00	1,440.00	\$ 169,358.40	2,240.00	\$ 258,758.40
VSP Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 100.89	11.00	1,760.00	\$ 177,566.40	\$ 95.27	18.00	2,880.00	\$ 274,377.60	4,640.00	\$ 451,944.00
VSP Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 95.23	11.00	1,760.00	\$ 167,604.80	\$ 65.51	18.00	2,880.00	\$ 188,668.80	4,640.00	\$ 356,273.60
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Subtotal		34.50	5,520.00	\$ 618,577.60		55.50	8,880.00	\$ 858,824.80	14,400.00	\$ 1,477,402.40

LABOR CATEGORY	Base Period (11 Months)						OY1 (12 Months)						OY2 (12 Months)						OY3 (12 Months)						OY4 (11 Months)						TOTAL								
	CLIN 0002			CLIN 0003			CLIN 0001			CLIN 0001			CLIN 0001			CLIN 0001			CLIN 0001			CLIN 0001			CLIN 0001			Cost	Bench										
	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours												
Program Manager (Overnight) VSP & TRM (Res) TR-TR(9)	\$ 206.77	1.00	8,760.00	\$ 211.84	0.00	0.00	\$ 207.28	0.00	0.00	\$ 208.50	0.00	0.00	\$ 213.78	0.00	0.00	\$ 210.00	0.00	0.00	\$ 210.00	0.00	0.00	\$ 210.00	0.00	0.00	\$ 210.00	0.00	0.00	\$ 210.00	0.00	0.00	\$ 210.00	0.00	0.00	\$ 210.00	0.00	0.00			
VSP Project Manager (Res) TR-TR(6)	\$ 179.01	1.00	15,120.00	\$ 182.84	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00	\$ 184.81	1.00	13,680.00
VSP Deputy Project Manager (Res) TR-TR(5)	\$ 149.00	1.00	12,960.00	\$ 152.84	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00	\$ 154.81	1.00	11,520.00
VSP Senior Tech Lead (Res) TR-TR(9)	\$ 112.20	2.00	1,920.00	\$ 115.00	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00	\$ 116.94	2.00	2,880.00
VSP Tech Lead (Res) TR-TR(6)	\$ 94.19	1.00	7,920.00	\$ 97.21	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00	\$ 99.06	1.00	7,200.00
VSP Specialist Data Analyst (Res) TR-TR(9)	\$ 115.62	1.00	9,720.00	\$ 119.01	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00	\$ 121.90	1.00	9,000.00
VSP Administrator (Intelligence) Analytics/Mktg (Res) TR-TR(6)	\$ 105.51	1.00	8,640.00	\$ 108.61	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00	\$ 111.50	1.00	7,920.00
VSP Administrator (Intelligence) Analytics/Mktg (Res) TR-TR(6)	\$ 89.47	1.00	7,560.00	\$ 92.40	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00	\$ 95.30	1.00	6,840.00
VSP Administrator (Intelligence) Analytics/Mktg (Res) TR-TR(6)	\$ 76.77	1.00	6,480.00	\$ 79.21	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00	\$ 81.70	1.00	5,760.00
Total	34.50	60,720.00	\$ 5,510,687.20	37.50	72,000.00	\$ 6,485,779.20	42.50	81,600.00	\$ 7,625,737.60	49.50	95,040.00	\$ 8,987,262.30	55.50	97,680.00	\$ 9,447,326.48	497,040.00	\$ 37,020,615.78																						

LABOR CATEGORY	Base Period (13 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (11 Months)				TOTAL		
	CLIN 4002				CLIN 1001				CLIN 2002				CLIN 2002				CLIN 4002						
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost	
Program Manager - Oversight of both VSP & (TEC Ops) - 73-75,761	\$ 200.00			\$ 11,500.00				\$ 217.21				\$ 217.21				\$ 217.21							
VSP Project Manager - 73-75,762	\$ 175.00			\$ 10,500.00				\$ 166.27				\$ 166.27				\$ 166.27							
VSP Project Support Manager - 73-75,763	\$ 145.00			\$ 8,700.00				\$ 133.04				\$ 133.04				\$ 133.04							
VSP Senior Task Lead - 73-75,764	\$ 132.00			\$ 7,920.00				\$ 121.99				\$ 121.99				\$ 121.99							
VSP Task Lead - 73-75,765	\$ 86.00			\$ 5,180.00				\$ 81.66				\$ 81.66				\$ 81.66							
VSP Systems of Data Analyst - 73-75,766	\$ 183.00			\$ 10,980.00				\$ 212.99				\$ 212.99				\$ 212.99							
VSP Administrator (Development) Analytics Support - 73-75,767	\$ 105.00			\$ 6,300.00				\$ 158.64				\$ 158.64				\$ 158.64							
VSP Administrator (Development) Analytics Midlevel - 73-75,768	\$ 85.00			\$ 5,100.00				\$ 97.09				\$ 97.09				\$ 97.09							
VSP Administrator (Development) Analytics Junior - 73-75,769	\$ 58.00			\$ 3,480.00				\$ 71.73				\$ 71.73				\$ 71.73							
Subtotal	2.00	576.00	\$ 33,851.52	2.00	576.00	\$ 33,409.24	2.00	576.00	\$ 35,248.00	2.00	576.00	\$ 36,635.04	2.00	576.00	\$ 37,734.09	2,800.00	\$ 176,486.89						

TRAVEL

TRAVEL		
Transition - In - 1 Month		
		Cost
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00
TRAVEL		
Base Period 11 Months		
		Cost
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00
TRAVEL		
OY1 - 12 Months		
		Cost
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
OY 2 - 12 Months		
		Cost
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
OY 3 - 12 Months		
		Cost
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
OY 4 - 11 Months		
		Cost
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00
TRAVEL		
Transition - Out - 1 Month		
		Cost
Travel	\$	2,500.00
	\$	-
	\$	-
SUBTOTAL	\$	2,500.00

Page 957

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 958

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 959

Withheld pursuant to exemption

(b)(5)

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Withheld pursuant to exemption

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 1001

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

From: (b)(6);(b)(7)(C)
Sent: 29 May 2018 16:46:58 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: DD-254

Thanks (b)(6);(b)(7)(C) Much appreciated. We can chat about this some more. Just an FYI, the GOST contract is a completely separate contract than the VSP screeners contract. I can fill you in regarding that. I actually have an email with some contract attachments that I'll forward to you both.

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) UNCLASS//FOUO
WICS
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 29, 2018 12:38 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: RE: DD-254

Of course, (b)(6);(b)(7)(C)

(b)(5)

(b)(5)

Thanks.

Respectfully,

(b)(6);(b)(7)(C)

Management and Program Analyst
Visa Security Coordination Center (VSCC)
National Security Investigations Division (NSID)
Homeland Security Investigations (HSI)
DHS-ICE

Email: (b)(6);(b)(7)(C)

Office: (b)(6);(b)(7)(C)

Work cell: (b)(6);(b)(7)(C)



From: (b)(6);(b)(7)(C)

Sent: Tuesday, May 29, 2018 12:12 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: DD-254

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

FYI. I can speak to you about this later but see my email below to (b)(6);(b)(7)(C) (COR) for the VSP GOST contract. This relates to the emails we've been receiving from (b)(6);(b)(7)(C) at Giant Oak regarding the 5 W's. Hopefully (b)(6);(b)(7)(C) can provide some clarification. In speaking with (b)(5) (b)(5) I'm including you since this lands in contractor world and you might be able to shed some light. Ha.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Thanks,

v/r

(b)(6);(b)(7)(C)

— Program Manager/Special Agent

Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division

Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (UNCLASS//FOUO)
WICS
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 29, 2018 12:02 PM
To: (b)(6);(b)(7)(C)
Subject: FW: DD-254

Hi (b)(6);(b)(7)(C)

Would you mind giving me a call regarding the below topic? I'm trying to get an idea as to what (b)(6);(b)(7)(C) from Giant Oak is attempting to accomplish with the referenced request, (b)(5) (b)(5) I have little information on the VSP portion of the contract, the POP, etc., employee clearance levels, etc. and not 100 percent sure what needs to be done at this point moving forward. Thanks!

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
michael.c.bettencourt@ice.dhs.gov (UNCLASS/FOUO)
mcbettencourt@dhs.ic.gov (C-LAN/JWICS)
michael.bettencourt@dhs.sgov.gov (HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Thursday, April 05, 2018 12:29 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: DD-254

Hi (b)(6);(b)(7)(C)

I'm resending for your use. Let me know if you need anything else.

Thanks

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 09, 2018 11:06 AM
To: (b)(6);(b)(7)(C)
Subject: FW: DD-254

Hi (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) attached the 5w's language for your use. As soon as you complete, please send to (b)(6);(b)(7)(C) and copy me.

Also, I spoke with him this morning about the other information he's requesting and he said that he doesn't need it.

Thanks

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 09, 2018 8:07 AM
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: DD-254

Hello:

The information I have is that the effort will expire in August of 2018. Will the effort be extended?

I have attached the SCI 5Ws and a Sample for reference.

(b)(5)

Once the PWS has been updated with the POP and the SCI 5Ws are completed forward them to me for review.

Thanks.

If you need anything else please let me know. I can be contacted at the phone number listed below. My office hours are from 7:30 am - 4:00 pm Monday thru Friday.

Best Regards,

(b)(6);(b)(7)(C)

Security Specialist
PSU-Industrial Security
OPR Security Division
Voice: (b)(6);(b)(7)(C)
FAX: 972-455-5193

(b)(6);(b)(7)(C)

For assistance and general questions about applicant processing status and background investigations, please contact the PSU Customer Service Desk @ (b)(6);(b)(7)(C) or (b)(6);(b)(7)(C)

~~WARNING: The information contained herein remains under the control of the Department of Homeland Security (DHS), through the U.S. Immigration and Customs Enforcement (ICE). It is being disseminated for authorized law enforcement purposes only. This E-Mail and/or information accompanying this E-Mail are confidential belonging to the sender and are protected. This information is intended only for the use of the individual or entity named above. If you are not the intended recipient, you are hereby notified that any disclosure, copying, distribution or the taking of any action in reliance on the contents of this information is strictly prohibited. If you have received this transmission in error, please notify me immediately by telephone or E-Mail.~~

From: (b)(6);(b)(7)(C)
Sent: Thursday, March 08, 2018 3:57 PM
To: (b)(6);(b)(7)(C)
Subject: FW: DD-254

Hi (b)(6);(b)(7)(C)

Can you please provide the required information needed to make the Giant Oak contract SCI, like the 5W's. The VSP group will prepare the SCI justification.

Thank you,

(b)(6);(b)(7)(C)

Management and Program Analyst
Homeland Security Investigations
Counterterrorism and Criminal Exploitation Unit
ICE – Homeland Security Investigation
Office: (b)(6);(b)(7)(C)
Cell: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, March 01, 2018 10:56 AM
To: (b)(6);(b)(7)(C)
Subject: DD-254

(b)(6);(b)(7)(C)

I spoke with (b)(6);(b)(7)(C) on Tuesday. He is willing to 'sponsor' our contract for SCI and believes he has the justification to do so. I explained to him about the 5Ws and he requested more information.

Is it possible for you to let me or him know exactly how he should respond and with what information so he can determine if he can move forward?

Thank you

From: (b)(6);(b)(7)(C)
Sent: 27 Mar 2018 17:43:29 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Gracias.

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 27, 2018 1:28 PM
To: (b)(6);(b)(7)(C)
Subject: RE: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

I attached a document done when GOST was first coming into the picture of Social Media vetting. The document is extensive but provides all the information on the basics of the GOST system. I think (b)(6);(b)(7)(C) sent the dossier on Social media vetting which probably combines the GOST tool along with the analytical side of vetting in a more informative and easy to read format.

(b)(6);(b)(7)(C), Program Manager
Homeland Security Investigations
Visa Security Coordination Center (VSCC)
National Security Investigations Division
(b)(6);(b)(7)(C)
Office: (b)(6);(b)(7)(C)
Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 27, 2018 12:57 PM
To: (b)(6);(b)(7)(C)
Subject: FW: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Gents, I'm putting together a reply to the tasking below and need some info asap please.

(b)(6);(b)(7)(C) – Do you have any talking points on what GOST is and how it works? Something that succinctly explains that (b)(5)

(b)(5)

(b)(6);(b)(7)(C) – Can you send me the most current version of the social media dossier that you’ve been working on?

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Tuesday, March 27, 2018 12:46 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Afternoon everyone,

Request: DD is interested in accurate information on how both ERO and HSI use Facebook data. **Please describe your unit’s current use of Facebook, and/or provide any context on current use/parameters or other clarifying factors.** (full background below)

Please send your responses to Tom and I by **4:00PM today**. ***Negative responses required***

Thank you,

(b)(6);(b)(7)(C) | *Program Manager/SADAD*
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) CIWells@dhs.ic.gov (C-LAN/JWICS)
☎ (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)



From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 27, 2018 11:49 AM
To: NSID Tasking; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Good morning Taskings/Units:

Request: DD is interested to get accurate information on how both ERO and HSI use Facebook data. **Please describe your unit's current use of facebook, and/or provide any context on current use/parameters or other clarifying factors.**

Background:

- HSI is pulling together a briefing paper to describe how we utilize facebook data.: Input can be sent in brief paragraphs as this will be consolidated in short briefing paper with other HSI input (C2 and D23).
- Please review the article below for context. For instance, the story talks about use of backend data from facebook; it also mentions use of facebook page picture), and a request for proposal for a private contractor.

Due: If possible, please provide by **COB today**, or advise if an extension until tomorrow is needed.

Please coordinate final submissions through the taskings team at Tysons.

Thank you

(b)(6);(b)(7)(C)

From: Blank, Thomas <Thomas.Blank@ice.dhs.gov>

Date: Tuesday, Mar 27, 2018, 8:38 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Facebook

(b)(6);(b)(7)(C)

DD is interested to get accurate information on how both ERO and HSI use Facebook data. See the story below and we expect this could stay in the news given what is going on with Facebook right now.

Thanks,

(b)(6);(b)(7)(C)

ICE USES FACEBOOK DATA IN TRACKING DOWN IMMIGRANTS. According to a [report](#) (3/26, 100K) from The Intercept, ICE "uses Facebook data to aid in tracking down immigrants, including finding their cell phone numbers, ahead of its roundups," [Axios](#) (3/26, Kight, 1.31M) reports.

Citing the same Intercept piece, the [San Jose \(CA\) Mercury News](#) (3/26, Sanchez, 514K) reports ICE “used backend Facebook data to track down undocumented immigrants targeted for deportation,” adding that “documents and emails obtained by the publication through a public records request provided a rare glimpse into one of the tactics ICE used to monitor undocumented immigrants before rounding them up.” A spokesperson for Facebook said, “Facebook does not provide ICE or any other law enforcement agency with any special data access to assist with the enforcement of immigration law. We have strict processes in place to handle these government requests. Every request we receive is checked for legal sufficiency. We require officials to provide a detailed description of the legal and factual basis for their request, and we push back when we find legal deficiencies or overly broad or vague demands for information.”

Thomas Blank
Chief of Staff
US Immigration and Customs Enforcement
US Department of Homeland Security
500 12th Street SW
Washington, D.C. 20536
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 27 Mar 2018 13:49:13 -0400
To: (b)(6);(b)(7)(C)
Subject: RE: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

(b)(6);(b)(7)(C)

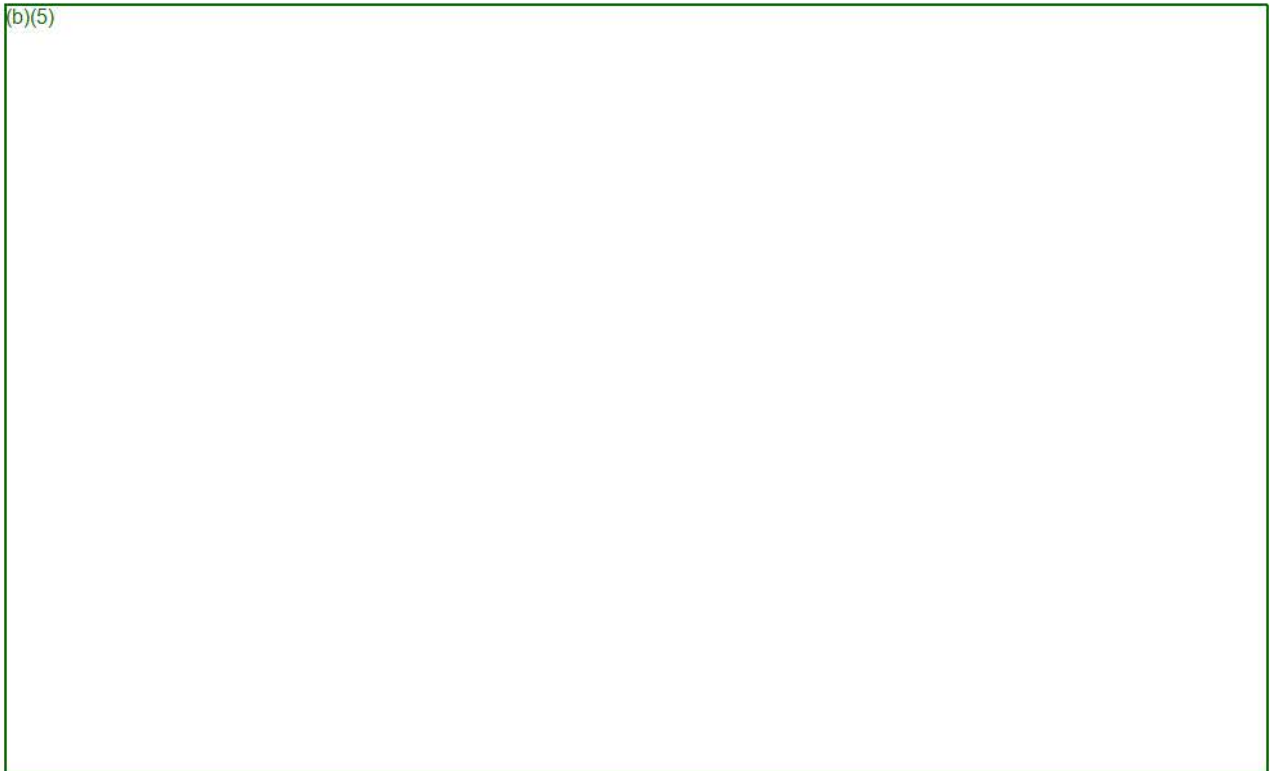
(b)(6);(b)(7)(C)

Below is CTCEU's response to the tasking. Below that is my rough draft dossier write-up. (b)(6);(b)(7)(C) is going to send you specific GOST info.

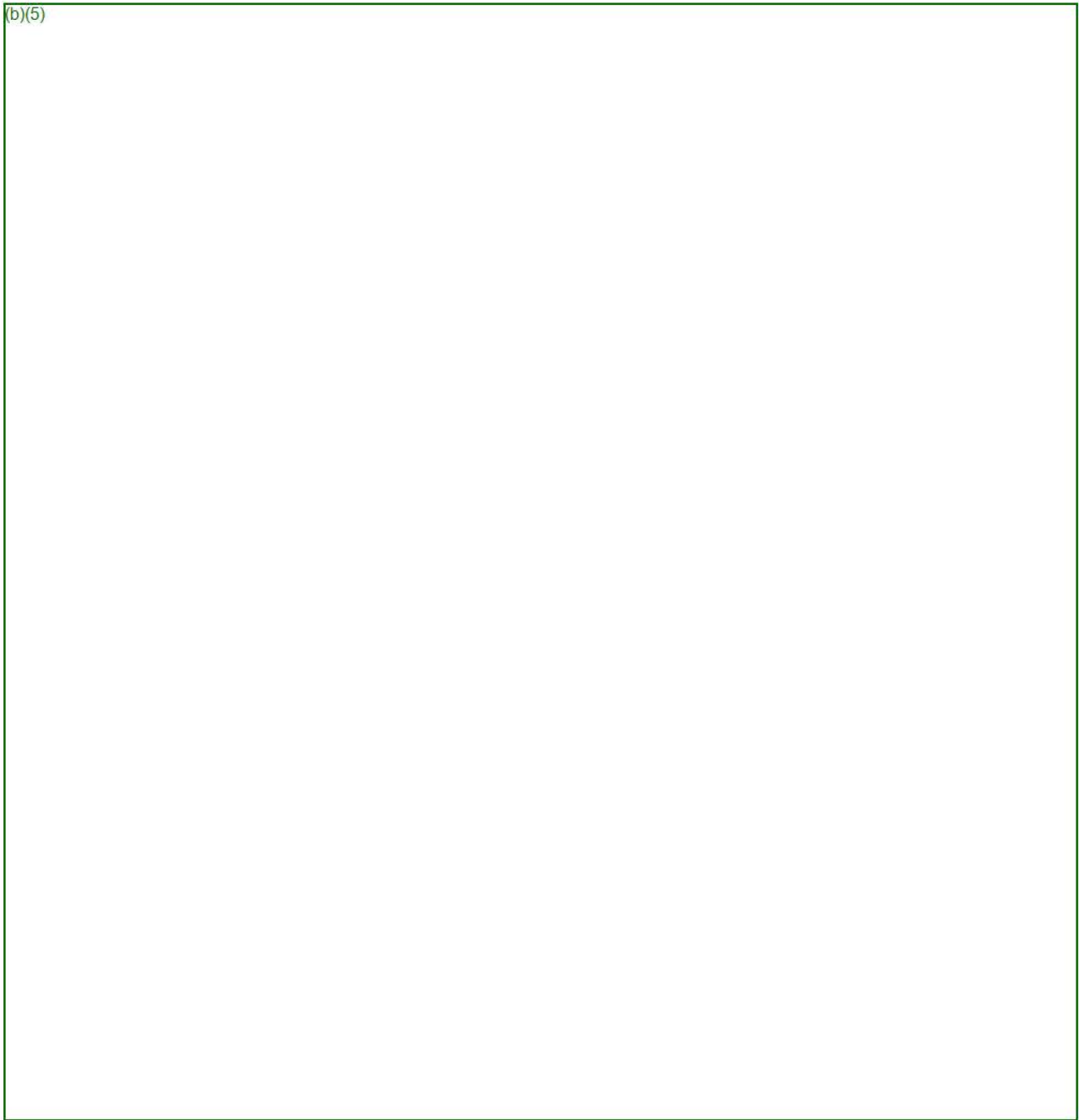
(b)(5)

A large rectangular area of the document is redacted with a solid black fill. The text "(b)(5)" is visible in the top-left corner of this redacted area. On the right side of the redacted area, there are some faint, partially visible characters "s" and "y".

(b)(5)

A second large rectangular area of the document is redacted with a solid black fill. The text "(b)(5)" is visible in the top-left corner of this redacted area.

(b)(5)



v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 27, 2018 12:57 PM
To: (b)(6);(b)(7)(C)
Subject: FW: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Gents, I'm putting together a reply to the tasking below and need some info asap please.

(b)(6);(b)(7)(C) – Do you have any talking points on what GOST is and how it works? Something that succinctly explains that (b)(5)

(b)(5)

(b)(6);(b)(7)(C) – Can you send me the most current version of the social media dossier that you've been working on?

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Tuesday, March 27, 2018 12:46 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Afternoon everyone,

Request: DD is interested in accurate information on how both ERO and HSI use Facebook data. **Please describe your unit's current use of Facebook, and/or provide any context on current use/parameters or other clarifying factors.** (full background below)

Please send your responses to Tom and I by **4:00PM today**. ***Negative responses required***

Thank you,

(b)(6);(b)(7)(C) Wells | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) (b)(6);(b)(7)(C) (C-LAN/JWICS)
☎ (b)(6);(b)(7)(C)
 **Homeland Security**

From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 27, 2018 11:49 AM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: TASKING REQUEST - HSI NSID USE OF FACEBOOK

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Due: If possible, please provide by **COB today**, or advise if an extension until tomorrow is needed.

Please coordinate final submissions through the taskings team at Tysons.

Thank you

(b)(6);(b)(7)(C)

From: Blank, Thomas <Thomas.Blank@ice.dhs.gov>
Date: Tuesday, Mar 27, 2018, 8:38 AM
To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Facebook

(b)(6);(b)(7)(C)

DD is interested to get accurate information on how both ERO and HSI use Facebook data. See the story below and we expect this could stay in the news given what is going on with Facebook right now.

Thanks,

(b)(6);(b)(7)(C)

ICE USES FACEBOOK DATA IN TRACKING DOWN IMMIGRANTS. According to a [report](#) (3/26, 100K) from The Intercept, ICE “uses Facebook data to aid in tracking down immigrants, including finding their cell phone numbers, ahead of its roundups,” [Axios](#) (3/26, Kight, 1.31M) reports.

Citing the same Intercept piece, the [San Jose \(CA\) Mercury News](#) (3/26, Sanchez, 514K) reports ICE “used backend Facebook data to track down undocumented immigrants targeted for deportation,” adding that “documents and emails obtained by the publication through a public records request provided a rare glimpse into one of the tactics ICE used to monitor undocumented immigrants before rounding them up.” A spokesperson for Facebook said, “Facebook does not provide ICE or any other law enforcement agency with any special data access to assist with the enforcement of immigration law. We have strict processes in place to handle these government requests. Every request we receive is checked for legal sufficiency. We require officials to provide a detailed description of the legal and factual basis for their request, and we push back when we find legal deficiencies or overly broad or vague demands for information.”

Thomas Blank
Chief of Staff
US Immigration and Customs Enforcement
US Department of Homeland Security
500 12th Street SW
Washington, D.C. 20536
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 27 Mar 2018 20:35:33 +0000
To: NSID Tasking
Cc: (b)(6);(b)(7)(C)
Subject: RE: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Good Afternoon,

Please see response below from VSCC:

The National Security Investigations Division (NSID) Visa Security Coordination Center (VSCC), in collaboration with the Counter-Terrorism and Criminal Exploitation Unit (CTCEU), implements a social media pilot program designed to track visa applicants from the time they file a visa application with the Department of State, to the time they enter the United States, and through such time they either depart the United States, become an overstay, or otherwise fail to comply with their terms of admission. As part of the program, visa applicants from five visa issuance posts (b)(7)(E)

(b)(7)(E) are screened by VSCC analysts utilizing the Giant Oak Search Technology (GOST) open source and social media tool. This process utilizes open source and publicly available information on the internet including social media websites (Facebook being one of them), media, blogs, academic websites, etc. to screen and vet visa applicants, and assists the VSCC in efforts to identify potentially derogatory online activity of applicants prior to issuance of the visa and entrance into the United States. It leverages social media, open source information, and analytic capabilities as a tool to provide enhanced knowledge about applicants' public facing social media postings and online presence not found in U.S. Government holdings. Social media and public source screening gives the U.S. Government better visibility regarding an applicant's possible engagement in criminal activity, terrorist acts or associations, and administrative immigration violations, and complements the Visa Security Program (VSP) Pre-Adjudication Threat Recognition Intelligence Operations Team (PATRIOT) process. All results returned through the search of public source and social media sites, including Facebook, is publicly available to anyone searching the internet. No backend data is obtained through the GOST tool.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: NSID Tasking

Sent: Tuesday, March 27, 2018 12:46 PM

To: (b)(6);(b)(7)(C)

Amy; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

CC: (b)(6);(b)(7)(C)

Subject: due today at 4PM FW: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Afternoon everyone,

Request: DD is interested in accurate information on how both ERO and HSI use Facebook data. **Please describe your unit's current use of Facebook, and/or provide any context on current use/parameters or other clarifying factors.** (full background below)

Please send your responses to Tom and I by **4:00PM today**. ***Negative responses required***

Thank you,

SA (b)(6);(b)(7)(C) | *Program Manager/SADAD*

DHS – ICE | Homeland Security Investigations | NSID

(b)(6);(b)(7)(C) | HSDN/SIPR | CIWells@dhs.ic.gov (C-LAN/JWICS)



(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



Homeland
Security

From: (b)(6);(b)(7)(C)

Sent: Tuesday, March 27, 2018 11:49 AM

To: NSID Tasking; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

CC: (b)(6);(b)(7)(C)

Subject: TASKING REQUEST - HSI NSID USE OF FACEBOOK

Good morning Taskings/Units:

Request: DD is interested to get accurate information on how both ERO and HSI use Facebook data. **Please describe your unit's current use of facebook, and/or provide any context on current use/parameters or other clarifying factors.**

Background:

- HSI is pulling together a briefing paper to describe how we utilize facebook data.: Input can be sent in brief paragraphs as this will be consolidated in short briefing paper with other HSI input (C2 and D23).

- Please review the article below for context. For instance, the story talks about use of backend data from facebook; it also mentions use of facebook page picture), and a request for proposal for a private contractor.

Due: If possible, please provide by **COB today**, or advise if an extension until tomorrow is needed.

Please coordinate final submissions through the taskings team at Tysons.

Thank you

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Date: Tuesday, Mar 27, 2018, 8:38 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Facebook

(b)(6);(b)(7)(C)

DD is interested to get accurate information on how both ERO and HSI use Facebook data. See the story below and we expect this could stay in the news given what is going on with Facebook right now.

Thanks,

(b)(6);(b)(7)(C)

ICE USES FACEBOOK DATA IN TRACKING DOWN IMMIGRANTS. According to a [report](#) (3/26, 100K) from The Intercept, ICE “uses Facebook data to aid in tracking down immigrants, including finding their cell phone numbers, ahead of its roundups,” [Axios](#) (3/26, Kight, 1.31M) reports.

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Thomas Blank
Chief of Staff
US Immigration and Customs Enforcement

US Department of Homeland Security
500 12th Street SW
Washington, D.C. 20536
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 12 Jun 2018 13:51:18 +0000
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: RE: FOIA - To Do

One item I forgot. If you have any documents / work products on your desktop/personal drive, we need to provide those as well. They can also be placed in a folder with your name on it. Thanks.

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
(b)(6);(b)(7)(C) (ICS)
(b)(6);(b)(7)(C) (SDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 12, 2018 9:44 AM
To: (b)(6);(b)(7)(C)
R: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: FOIA - To Do

All

The FOIA request is almost complete. Here is the folder address where the documents are stored: (b)(6);(b)(7)(C)
VSCC-VSP – FOIA / ACLU June, 2018. We just need (b)(6);(b)(7)(C) to search their emails and place all related emails in a folder with your name on it in the folder location. Myself, (b)(6);(b)(7)(C) and Rick have already moved our emails over. However, ***Everyone still needs to complete an individual Search Form (Attached).*** I created a folder where you can place the forms as well when complete.

Search terms we've been using are ***VLVI, Lifecycle, Social Media, Extreme Vetting, Contract, GOST, Giant Oak, etc.*** Pretty much anything/everything related to our social media efforts. I'm sure there are plenty of other terms that will pull up items. Attached is the original FOIA request if you want to reference it. The bullet points listing the requested info is also below. The tasking is due to NSID by 1:00 p.m. Friday.

I'll work on getting the FOIA team access to the VSCC folder with the compiled documents/emails.
Thanks.

1. All policies, guidance, procedures, directives, advisories, memoranda, and/or legal opinions pertaining to the agency's search, analysis, filtering, monitoring, or collection of content available on any social media network;
2. All records created since January 1, 2015 concerning the purchase of, acquisition of, subscription to, payment for, or agreement to use any product or service that searches, analyzes, filters, monitors, or collects content available on any social media network, including but not limited to:
 - a. Records concerning any product or service capable of using social media content in assessing applications for immigration benefits or admission to the United States;
 - b. Records concerning any product or service capable of using social media content for immigration enforcement purposes;
 - c. Records concerning any product or service capable of using social media content for border or transportation screening purposes;
 - d. Records concerning any product or service capable of using social media content in the investigation of potential criminal conduct;
3. All communications to or from any private business and/or its employees since January 1, 2015 concerning any product or service that searches, analyzes, filters, monitors, or collects content available on any social media network;
4. All communications to or from employees or representatives of any social media network (e.g., Twitter, Facebook, YouTube, LinkedIn, WhatsApp) since January 1, 2015 concerning the search, analysis, filtering, monitoring, or collection of social media content; and
5. All records concerning the use or incorporation of social media content into systems or programs that make use of targeting algorithms, machine learning processes, and/or data analytics for the purpose of (a) assessing risk, (b) predicting illegal activity or criminality, and/or (c) identifying possible subjects of investigation or immigration enforcement actions.

v/r

(b)(6);(b)(7)(C) — Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) UNCLASS/FOUO
WICS)
HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: 18 May 2018 16:22:35 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Fwd: Checking In

Good Afternoon (b)(6);(b)(7)(C) I'm not quite positive about the details of this request. It's possible the COR for the contract might be able to provide those specific details. Please let me know if you'd like to pass this on to the COR of the Giant Oak contract, (b)(6);(b)(7)(C) I believe.

Thanks,

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
(b)(6);(b)(7)(C) (WICS)
(b)(6);(b)(7)(C) (HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Friday, May 18, 2018 12:19 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Fwd: Checking In

Sure thing.

While I have you, do you know if there had been any efforts to provide the 5 Ws for Giant Oak to receive a DD-254 on this contact?

If you are unsure please disregard.

On May 16, 2018 2:48 PM, (b)(6);(b)(7)(C) wrote:

Thank you for the information (b)(6);(b)(7)(C) and I will discuss this with our management. Much appreciated.

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent

Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division

Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)

Sent: Wednesday, May 16, 2018 2:45 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Re: Fwd: Checking In

(b)(6);(b)(7)(C)

I wanted to send the attachment along titled 'VSP Funding'. In summary, (b)(5)

(b)(5)

The second attachment shows VSP funding for the current period ending 8/31/18. This is a baseline starting point for discussion of funding for next year. Wanted to pass this info along and am happy to discuss.

On Tue, May 15, 2018 at 9:57 AM, (b)(6);(b)(7)(C) wrote:

Good Morning (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

I spoke with CBP. They are still working on getting us a credentialed account. As soon as they do, we should be able to get the analysts established.

Additionally, I spoke with (b)(6);(b)(7)(C) He's been the Acting Division Chief and has had a lot on his plate recently. He apologies for not getting back sooner. Essentially, we are somewhat in a waiting pattern as it relates to funding. (b)(5)

(b)(5)

(b)(5)

Feel free to reach out to myself or (b)(6);(b)(7)(C) if you have any additional questions or concerns. Thanks Nick!

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent

Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division

Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (UNCLASS//FOUO)
WICS)
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Monday, May 14, 2018 4:32 PM
To: (b)(6);(b)(7)(C)
Subject: Re: Fwd: Checking In

Thank you so much!

On Mon, May 14, 2018 at 3:07 PM, (b)(6);(b)(7)(C) wrote:

Good Afternoon (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

I just returned today from being out of country for a few weeks. I have been downtown at the PCN for meetings all day but I will find out what has been going on at the NTC tomorrow and get a read out, since I'm curious myself. I'll let (b)(6);(b)(7)(C) know you'd like to speak to him. Thanks!

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Monday, May 14, 2018, 2:22 PM
To: (b)(6);(b)(7)(C)
Subject: Fwd: Checking In

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Hope all is well. I was hoping to get some feedback on the anonymization browser licenses the VSP analysts are using at the NTC. Do you know if they are working well?

Also I'm trying to get a hold of (b)(6);(b)(7)(C) If you have a moment can you please drop a line to him for me?

Thank you

----- Forwarded message -----

From: (b)(6);(b)(7)(C)
Date: Mon, May 14, 2018 at 6:23 AM
Subject: RE: Checking In
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Good Morning,

Thanks! I'm not sure what the status is of everything going on at the NTC? You might want to reach out to (b)(6);(b)(7)(C) to find out about that. And (b)(6);(b)(7)(C) has not been around, but (b)(6);(b)(7)(C) has. Please let me know if I can assist.

Thanks,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, May 11, 2018 4:07 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: Checking In

Gents,

Hope all is well. Just checking in.

How are the anonymization browser licenses working for those that have them at the NTC? Have you gotten a chance to play around with them?

Also, I've been trying to get in touch with (b)(6);(b)(7)(C) over the past week or two. Have they been around?

Have a good weekend.

From: (b)(6);(b)(7)(C)
Sent: 13 Feb 2018 18:09:01 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)

CTCEU sent their version to TASKINGS already. (b)(6);(b)(7)(C) reviewed and changed a bit of the VSP language in it, so if it works with you, we will talk to (b)(6);(b)(7)(C) to see if they can use our modified version without confusing things.

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 13, 2018 1:05 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)

They both look good to me. Are we going to confuse anything or just overlap?

(b)(6);(b)(7)(C) Unit Chief
Visa Security Coordination Center (VSCC)
(b)(6);(b)(7)(C)
Office: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 13, 2018 12:58 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)

Gentlemen

Here is the write-up I put together as it relates to the VLVI portion of the tasking. Please let me know your thoughts. There is a large overlap between CTCEU's response and ours (Also attached). I cleaned up and re-worded a few things however.

Thanks,

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS/FOUO)
(b)(6);(b)(7)(C) WICS
(b)(6);(b)(7)(C) (HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 13, 2018 12:44 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)

(b)(6);(b)(7)(C)

Here's a draft briefing paper on the visa fee. Can you review and let me know if you're good with sending this up in response to the tasking?

We're also working with CTCEU and IO for replies on VSP expansion and VLVI, and should hopefully have those by COB.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Friday, February 02, 2018 4:33 PM
To: SEVPTasking; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

Afternoon NSID,

In preparation for ICE's March 22nd House Appropriations Committee budget hearing , CFO requests programs provide talking points/one pagers on topics listed below relevant to the FY 2019 Budget, ongoing operations and policy changes, and any other issues that you deem relevant to be used as background material in the briefing book for the acting Director or his designee at the hearing.

Please provide issue papers on the following, using the attached ICE Response Template:

NSU- Number 3 below: Criminal Investigative priorities = Please respond with an issue paper regarding Counterterrorism Investigations (Request per DAD (b)(6);(b)(7)(C))

VSCC- Number 8 below: VSP Expansion

CPI, SEVP, VSCC, CTCEU, HRVWCU and NSU: Number 12 below: Other issues. *If your unit would like a specific issue to be addressed please put it forward. This is not a mandatory response*

Also, we have been asked to provide the program's most important issues. DAD (b)(6);(b)(7)(C) has requested the following three. Please provide an overview of each of the following topics:

VSCC – Visa Fee

VSCC and CTCEU- VLVI--Visa Lifecycle Vetting Contract

NSU – JTTF Enhancements/ITOS Personnel Expansion

Please provide a response, negative responses requested also, by **COB February 13**.

Thank you,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD

DHS – ICE | Homeland Security Investigations | NSID

(b)(6);(b)(7)(C) (HSDN/SIPR) CIWells@dhs.ic.gov (C-LAN/JWICS)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



Homeland
Security

From: HSI Tasking 2

Sent: Friday, February 2, 2018 1:23 PM

To: NSID Tasking; HSI Division 2 Tasking; HSI Division 4 Tasking; HSI CYBER Tasking; HSI MSTasking; HSI-LESIM-SADAD; #IPR Center Tasking; HSI OPS TASKING; HSI International Tasking 2; INTELTASKING; #JTF-I Taskings

Cc: HSI Tasking 2; (b)(6);(b)(7)(C)

Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

(b)(6);(b)(7)(C)

In preparation for ICE's March 22nd House Appropriations Committee budget hearing , CFO requests programs provide talking points/one pagers on topics listed below relevant to the FY 2019 Budget, ongoing operations and policy changes, and any other issues that you deem relevant to be used as background material in the briefing book for the acting Director or his designee at the hearing. When providing these issue papers, please also list the three to five most important issues for your program. Please provide all information no later than **4:00pm on Friday, February 14, 2018.**

1. HSI Placemat
2. Worksite Enforcement
3. Criminal Investigative priorities
4. Recent cases highlighting HSI successes
5. Cyber Crime
6. Human smuggling cases
7. Child exploitation
8. VSP expansion
9. Efforts to combat opioid crisis
10. HERO program
11. IPR/Trade Enforcement
12. Other issues

Background: Acting Director Thomas Homan or his designee is tentatively scheduled to testify March 22 before the House Appropriations Committee regarding the FY 2019 Budget Request for ICE. The requested information will be used as background materials in his briefing book and for the purposes of hearing prep.

SES clearance required.

(b)(6);(b)(7)(C) | Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (b)(6);(b)(7)(C) | ☎ (mobile) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 13 Feb 2018 17:44:08 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)
Attachments: Visa Fee Briefing Paper_02132018.docx

(b)(6);(b)(7)(C)

Here's a draft briefing paper on the visa fee. Can you review and let me know if you're good with sending this up in response to the tasking?

We're also working with CTCEU and IO for replies on VSP expansion and VLVI, and should hopefully have those by COB.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Friday, February 02, 2018 4:33 PM
To: SEVPTasking; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

Afternoon NSID,

In preparation for ICE's March 22nd House Appropriations Committee budget hearing , CFO requests programs provide talking points/one pagers on topics listed below relevant to the FY 2019 Budget, ongoing operations and policy changes, and any other issues that you deem relevant to be used as background material in the briefing book for the acting Director or his designee at the hearing.

Please provide issue papers on the following, using the attached ICE Response Template:

NSU- Number 3 below: Criminal Investigative priorities = Please respond with an issue paper regarding Counterterrorism Investigations (Request per DAD (b)(6);(b)(7)(C))

VSCC- Number 8 below: VSP Expansion

CPI, SEVP, VSCC, CTCEU, HRVWCU and NSU: Number 12 below: Other issues. *If your unit would like a specific issue to be addressed please put it forward. This is not a mandatory response*

Also, we have been asked to provide the program's most important issues. DAD (b)(6);(b)(7)(C) has requested the following three. Please provide an overview of each of the following topics:

VSCC – Visa Fee


VSCC and CTCEU- VLVI--Visa Lifecycle Vetting Contract

NSU – JTTF Enhancements/ITOS Personnel Expansion

Please provide a response, negative responses requested also, by **COB February 13**.

Thank you,

SA (b)(6);(b)(7)(C) Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) (b)(6);(b)(7)(C) (G-LAN/JWICS)
(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)



From: HSI Tasking 2

Sent: Friday, February 2, 2018 1:23 PM

To: NSID Tasking; HSI Division 2 Tasking; HSI Division 4 Tasking; HSI CYBER Tasking; HSI MSTasking; HSI-LESIM-SADAD; #IPR Center Tasking; HSI OPS TASKING; HSI International Tasking 2; INTELTASKING; #JTTF-I Taskings

Cc: HSI Tasking 2; (b)(6);(b)(7)(C)

Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

(b)(6);(b)(7)(C)

In preparation for ICE's March 22nd House Appropriations Committee budget hearing, CFO requests programs provide talking points/one pagers on topics listed below relevant to the FY 2019 Budget, ongoing operations and policy changes, and any other issues that you deem relevant to be used as background material in the briefing book for the acting Director or his designee at the hearing. When providing these issue papers, please also list the three to five most important issues for your program. Please provide all information no later than **4:00pm on Friday, February 14, 2018**.

1. HSI Placemat
2. Worksite Enforcement
3. Criminal Investigative priorities
4. Recent cases highlighting HSI successes

5. Cyber Crime
6. Human smuggling cases
7. Child exploitation
8. VSP expansion
9. Efforts to combat opioid crisis
10. HERO program
11. IPR/Trade Enforcement
12. Other issues

Background: Acting Director Thomas Homan or his designee is tentatively scheduled to testify March 22 before the House Appropriations Committee regarding the FY 2019 Budget Request for ICE. The requested information will be used as background materials in his briefing book and for the purposes of hearing prep.

SES clearance required.

(b)(6);(b)(7)(C) Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk): (b)(6);(b)(7)(C) ☎ (mobile): (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)



Visa Security Program Visa Fee

To further U.S. national security objectives related to Department of Homeland Security (DHS) authorities granted in the Homeland Security Act of 2002, the U.S. Immigration and Customs Enforcement (ICE) Homeland Security Investigations (HSI)-led Visa Security Program (VSP) is pursuing a comprehensive operational and programmatic expansion plan that would expand visa security screening and vetting operations to more visa issuing posts overseas, and thus increase the U.S. government's ability to identify, exploit, and disrupt transnational terrorist and criminal networks seeking to harm the U.S. at the earliest part of the visa lifecycle. To support this effort, VSP is proposing a visa applicant user fee, which would supplant congressional appropriations, and fund the current and future operations of VSP, and potentially other border security related priorities for the Administration and for DHS.

Rationale for Visa Fee Proposal:

- Since the establishment of the VSP, Congressionally appropriated funding has enabled the program to fulfill the minimum statutory requirement of continued expansion of the VSP to high-risk posts each year. However, to execute an increased rate of expansion beyond the current average rate of two-three new VSP posts per year, the program will require substantial yearly funding increases. These funds are needed both to open new international VSP posts, and to ensure the requisite corresponding growth of international and domestic operations in the National Capital Region (NCR) that directly support the overseas element of VSP.
- Historically, increased yearly appropriations for VSP have not been consistent, and have not been substantial enough to support a growth rate beyond a two-three post average. Similarly, inconsistent appropriations have restricted the ability of HSI to effectively forecast its long-term future VSP growth. Because the process of identifying and opening a VSP post requires significant lead time and often requires funds to be expended well before a post is opened, the program needs the assurance that the required budget will be available many years ahead of time, a level of visibility the VSP has not traditionally had.
- Based on a fee-study conducted by the VSP, HSI assesses that a shift from congressional funding to a fee-funded budgetary structure would address these issues. Fee-funding would result in the collection of funds well in excess of the congressionally appropriated funds the VSP has historically received. This would in turn enable growth to more than two-three posts per year and enhance budget visibility to allow for more effective and long-term planning for the future of the program.
- While VSP could execute its expansion plan without fee-funding, this would require significant increases from historic Congressional funding commitments. There is precedent for other DHS entities as well as the Department of State (State) in charging visa applicants for services, including those related to national security priorities. Funding VSP expansion through fees would eliminate the burden to the taxpayer and ultimately charge the user of screening and vetting services, the visa applicant.
- Additionally, HSI believes that growth via fee-funding would not only allow for a physical expansion of the program to more posts, but would also enable HSI to expand the overall capabilities and value that the VSP provides. Specifically, through an increase in its screening and vetting operations domestically and presence in more diplomatic posts abroad, VSP gains



an enhanced ability to identify potential national security and/or public safety threats; disrupt the travel of suspect individuals; and launch investigations (in conjunction with appropriate U.S. and foreign partners) into transnational criminal and/or terrorist affiliated networks operating in the U.S. and abroad.

Current Status of Visa Fee Initiative:

- To attain fee funding, ICE is required to promulgate a federal rule through the Administrative Procedure Act's rule making process. The VSP is spearheading the drafting of a Notice of Public Rule Making (NPRM) document, and is moving towards initial publication of a rule in the Federal Register at some point in 2019.
- The draft NPRM document proposes to establish a fee to be charged to non-immigrant visa (NIV) applicants, excluding those classes that are not assessed a fee by State. Based on the fee study conducted, VSP has determined that the proposed fee would ensure revenues sufficient to recover the full cost of VSP activities domestically and abroad, eliminating the need for congressionally appropriated funding.
- Currently, VSP operations are conducted in (b)(7)(F) countries, at (b)(7)(F) of the total 223 visa-issuing posts around the world. Since the program's inception, VSP has grown at an average rate of two-three posts per year. If fee-funding is attained, VSP estimates that it could sustain a significantly accelerated international growth rate (up to 8 posts per year), in addition to a corresponding growth of the VSP screening and vetting apparatus domestically.

From: (b)(6);(b)(7)(C)
Sent: 13 Feb 2018 14:36:45 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)

Perfect, thanks.

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 13, 2018 9:36 AM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)

We have been asked to provide a paper as well. We are drafting / updating now for expansion. We will forward what we have once complete to coordinate a single response.

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Tuesday, Feb 13, 2018, 9:33 AM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

Gents,

Please see below. We've been asked to provide issue papers/TPs on a number of topics in advance of the ICE budget hearing in March, one of them being VSP expansion. I've been advised by NSID Taskings that the paper attached was submitted in response to last year's request. It looks like this was drafted by IO, so I wanted to see if you guys had an updated version that you could kick our way for us to submit on this topic. (b)(5)

(b)(5)

Thanks in advance.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Friday, February 02, 2018 4:33 PM
To: SEVP Tasking; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

Afternoon NSID,

In preparation for ICE's March 22nd House Appropriations Committee budget hearing , CFO requests programs provide talking points/one pagers on topics listed below relevant to the FY 2019 Budget, ongoing operations and policy changes, and any other issues that you deem relevant to be used as background material in the briefing book for the acting Director or his designee at the hearing.

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VSCC- Number 8 below: VSP Expansion

CPI, SEVP, VSCC, CTCEU, HRVWCU and NSU: Number 12 below: Other issues. *If your unit would like a specific issue to be addressed please put it forward. This is not a mandatory response*

Also, we have been asked to provide the program's most important issues. DAD (b)(6);(b)(7)(C) has requested the following three. Please provide an overview of each of the following topics:


VSCC – Visa Fee

VSCC and CTCEU- VLVI--Visa Lifecycle Vetting Contract

NSU – JTTF Enhancements/ITOS Personnel Expansion

Please provide a response, negative responses requested also, by **COB February 13.**

Thank you,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) CIWells@dhs.ic.gov (C-LAN/JWICS)
(b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)
 **Homeland Security**

From: HSI Tasking 2

Sent: Friday, February 2, 2018 1:23 PM

To: NSID Tasking; HSI Division 2 Tasking; HSI Division 4 Tasking; HSI CYBER Tasking; HSI MSTasking; HSI-LESIM-SADAD; #IPR Center Tasking; HSI OPS TASKING; HSI International Tasking 2; INTELTASKING; #JTF-I Taskings

Cc: HSI Tasking 2; (b)(6);(b)(7)(C)

Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

(b)(6);(b)(7)(C)

In preparation for ICE's March 22nd House Appropriations Committee budget hearing , CFO requests programs provide talking points/one pagers on topics listed below relevant to the FY 2019 Budget, ongoing operations and policy changes, and any other issues that you deem relevant to be used as background material in the briefing book for the acting Director or his designee at the hearing. When providing these issue papers, please also list the three to five most important issues for your program. Please provide all information no later than **4:00pm on Friday, February 14, 2018.**

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Background: Acting Director Thomas Homan or his designee is tentatively scheduled to testify March 22 before the House Appropriations Committee regarding the FY 2019 Budget Request

for ICE. The requested information will be used as background materials in his briefing book and for the purposes of hearing prep.

SES clearance required.

(b)(6);(b)(7)(C) | Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking

📠 (b)(6);(b)(7)(C) | 📞 (mobile) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 13 Feb 2018 21:43:20 +0000
To: NSID Tasking
Cc: (b)(6);(b)(7)(C)
C; (b)(6);(b)(7)(C)
Subject: RE: FY2019 Budget Briefing Issue papers request (T18001)
Attachments: ICE Response Template_FY19 Budget Briefing Issue Paper_VSP Visa Fee.docx, ICE Response Template _FY19 Budget Briefing Issue Paper(T19001)_ VLVI-VS....docx, ICE Response Template_FY19 Budget Briefing Issue Paper_VSP Expansion.docx

Good Afternoon (b)(6);(b)(7)(C)

Please find attached the VSCC responses to the tasking below. Included are VSCC papers on (1) the visa fee, (2) the VLVI contract, and (3) VSP expansion. Please note that the VSP expansion paper was drafted primarily by IO, who provided a separate reply to this tasking via their reporting channels.

Please let me know if you have any questions or need anything else.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Friday, February 02, 2018 4:33 PM
To: SEVPTasking; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: FY2019 Budget Briefing Issue papers request (T18001)

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VSCC and CTCEU- VLVI--Visa Lifecycle Vetting Contract

NSU – JTTF Enhancements/ITOS Personnel Expansion

Please provide a response, negative responses requested also, by **COB February 13**.

Thank you,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) (b)(6);(b)(7)(C) (C-LAN/JWICS)
☎ (b)(6);(b)(7)(C) 📧 (b)(6);(b)(7)(C)


From: HSI Tasking 2

Sent: Friday, February 2, 2018 1:23 PM

To: NSID Tasking; HSI Division 2 Tasking; HSI Division 4 Tasking; HSI CYBER Tasking; HSI MStasking; HSI-LESIM-SADAD; #IPR Center Tasking; HSI OPS TASKING; HSI International Tasking 2; INTELTASKING; #JTF-I Taskings

Cc: HSI Tasking 2; (b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

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11. IPR/Trade Enforcement
12. Other issues

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SES clearance required.

(b)(6);(b)(7)(C) | Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk): (b)(6);(b)(7)(C) ☎ (mobile): (b)(6);(b)(7)(C)
☒ UNCLASS: (b)(6);(b)(7)(C)
☒ HSDN/SIPR: (b)(6);(b)(7)(C)
☒ C-LAN: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)



**U.S. Immigration and Customs Enforcement
Response to Budget Briefing Issue Papers Request (T18001)**

February 13, 2018

Visa Security Program Visa Fee

To further U.S. national security objectives related to Department of Homeland Security (DHS) authorities granted in the Homeland Security Act of 2002, the U.S. Immigration and Customs Enforcement (ICE) Homeland Security Investigations (HSI)-led Visa Security Program (VSP) is pursuing a comprehensive operational and programmatic expansion plan that would expand visa security screening and vetting operations to more visa issuing posts overseas, and thus increase the U.S. government's ability to identify, exploit, and disrupt transnational terrorist and criminal networks seeking to harm the U.S. at the earliest part of the visa lifecycle. To support this effort, VSP is proposing a visa applicant user fee, which would supplant congressional appropriations, and fund the current and future operations of VSP, and potentially other border security related priorities for the Administration and for DHS.

Rationale for Visa Fee Proposal:

- Since the establishment of the VSP, Congressionally appropriated funding has enabled the program to fulfill the minimum statutory requirement of continued expansion of the VSP to high-risk posts each year. However, to execute an increased rate of expansion beyond the current average rate of two-three new VSP posts per year, the program will require substantial yearly funding increases. These funds are needed both to open new international VSP posts, and to ensure the requisite corresponding growth of international and domestic operations in the National Capital Region (NCR) that directly support the overseas element of VSP.
- Historically, increased yearly appropriations for VSP have not been consistent, and have not been substantial enough to support a growth rate beyond a two-three post average. Similarly, inconsistent appropriations have restricted the ability of HSI to effectively forecast its long-term future VSP growth. Because the process of identifying and opening a VSP post requires significant lead time and often requires funds to be expended well before a post is opened, the program needs the assurance that the required budget will be available many years ahead of time, a level of visibility the VSP has not traditionally had.
- Based on a fee-study conducted by the VSP, HSI assesses that a shift from congressional funding to a fee-funded budgetary structure would address these issues. Fee-funding would result in the collection of funds well in excess of the congressionally appropriated funds the VSP has historically received. This would in turn enable growth to more than two-three posts per year and enhance budget visibility to allow for more effective and long-term planning for the future of the program.
- While VSP could execute its expansion plan without fee-funding, this would require significant increases from historic Congressional funding commitments. There is precedent

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~~SENSITIVE~~



for other DHS entities as well as the Department of State (State) in charging visa applicants for services, including those related to national security priorities. Funding VSP expansion through fees would eliminate the burden to the taxpayer and ultimately charge the user of screening and vetting services, the visa applicant.

- Additionally, HSI believes that growth via fee-funding would not only allow for a physical expansion of the program to more posts, but would also enable HSI to expand the overall capabilities and value that the VSP provides. Specifically, through an increase in its screening and vetting operations domestically and presence in more diplomatic posts abroad, VSP gains an enhanced ability to identify potential national security and/or public safety threats; disrupt the travel of suspect individuals; and launch investigations (in conjunction with appropriate U.S. and foreign partners) into transnational criminal and/or terrorist affiliated networks operating in the U.S. and abroad.

Current Status of Visa Fee Initiative:

- To attain fee funding, ICE is required to promulgate a federal rule through the Administrative Procedure Act's rule making process. The VSP is spearheading the drafting of a Notice of Public Rule Making (NPRM) document, and is moving towards initial publication of a rule in the Federal Register at some point in 2019.
- The draft NPRM document proposes to establish a fee to be charged to non-immigrant visa (NIV) applicants, excluding those classes that are not assessed a fee by State. Based on the fee study conducted, VSP has determined that the proposed fee would ensure revenues sufficient to recover the full cost of VSP activities domestically and abroad, eliminating the need for congressionally appropriated funding.
- Currently, VSP operations are conducted in (b)(7)(F) countries, at (b)(7)(F) of the total 223 visa-issuing posts around the world. Since the program's inception, VSP has grown at an average rate of two-three posts per year. If fee-funding is attained, VSP estimates that it could sustain a significantly accelerated international growth rate (up to 8 posts per year), in addition to a corresponding growth of the VSP screening and vetting apparatus domestically.



**U.S. Immigration and Customs Enforcement
Response to Budget Briefing Issue Papers Request (T18001)**

February 13, 2018

Background

U.S. Immigration and Customs Enforcement (ICE), Homeland Security Investigations (HSI), National Security Investigations Division's (NSID) is responsible for two facets of screening and vetting for visa applicants as follows:

- The Visa Security Program (VSP) maximizes the visa screening and vetting process as a counterterrorism tool to identify, exploit and disrupt transnational terrorist and criminal networks seeking to harm the United States. In order to execute this mandate, the Visa Security Coordination Center (VSCC) utilizes various screening and vetting mechanisms, primarily comprised of the Pre-Adjudication Threat Recognition Intelligence Operations Team (PATRIOT), the MANTIS Security Advisor Opinion (SAO) process, the ICE-HSI Watchlisting Cell, the Kingfisher Expansion Program (KFE) SAO process, and the Social Media Pilot Program.
- Counterterrorism and Criminal Exploitation Unit (CTCEU) combats national security vulnerabilities and prevents terrorists and other criminals from exploiting the nation's immigration system. The pursuit of these violators provides significant support to the "disrupt and deter" counterterrorism strategy of the United States. CTCEU accomplishes its mission by reviewing the immigration status of known and suspected terrorists, by combating criminal exploitations of the Student and Exchange Visitor Program (SEVP), and by leveraging HSI's expertise with partnering agencies in identifying national security threats.

Challenge:

Currently, NSID contract support services for both the VSCC and CTCEU are expiring in August, 2018. As NSID, along with other DHS stakeholders, performs the majority of visa vetting activities within DHS, a determination had been made by NSID and HSI leadership to combine the aforementioned contract services into a new, overarching contract that will assist with streamlining and centralizing the current screening and vetting process. NSID, in conjunction with the Office of Acquisitions (OAQ), determined that a single-award Blanket Purchase Agreement (BPA) would be the best acquisition vehicle for the Visa Lifecycle Vetting Initiative Contract.



Benefits & Current State:

The orders under the proposed BPA are so integrally related that only a single vendor would be able to efficiently and effectively provide the VLVI support services. The initial task order will be awarded for both CTCEU and VSCC/VSP support as services between the two offices sometimes overlap. In such instances, a single contractor following a single set of operating procedures is necessary to ensure a proper and effective workflow is initiated. For example, both VSP's Social Media Pilot Program and CTCEU's Open Source Team (OST) are endeavors designed to identify the online activity, potentially derogatory information, and public safety concerns of applicants from the time of visa application and, if applicable, through visa issuance and entry into the United States. The program leverages social media, open source information, and analytic capabilities as a tool to provide enhanced knowledge about applicants' social media postings and online presence not found in U.S. Government holdings. Social media screening gives the United States government better visibility regarding an applicant's possible engagement in criminal activity, terrorist acts or associations, and administrative immigration violations. Subsequent task orders will be issued separately for each office or for combined support depending on the need. Due to the overlap between the two offices, having standardized processes, cross training, and removal of proprietary barriers to allow for increased and more fluid communications is vital to support the critical screening and vetting operations.

The expansion of CTCEU and VSP tasks, which were not outlined in the original Performance Work Statements (PWS), included many VSP tasks that were added but never funded, and CTCEU initiatives that were funded from surge money. The addition of these tasks, which have now become part of daily operations for VSP and CTCEU, will result in an increase in the cost over the current contract in place. For VSP, these tasks include the MANTIS Security Advisor Opinion (SAO) process, the ICE-HSI Watchlisting Cell, the Kingfisher Expansion Program (KFE) SAO process and the Social Media Pilot Program. For CTCEU, these tasks include staffing Open Source Teams, Training Teams, CTCEU Report production, Domestic Mantis, and ADIS Backlog resolution. These tasks are no longer being performed on an ad-hoc basis or outside of normal duty hours and have become essential to the day-to-day operations and must be included in the Firm Fixed Price (FFP) over the course of the VLVI contract.

If the estimated cost of the VLVI contract is not funded, there will be a significant impact on NSID's capabilities to screen and vet immigrants and nonimmigrants attempting to exploit the U.S. immigration system.

The VSCC and CTCEU are completing the final documentation necessary to facilitate the VLVI Request for Proposal (RFP) process. Upon final review and approval, OAQ will submit the RFP to vendors for their response and bid. We anticipate possible technical evaluations of the vendor proposals in April, 2018, taking place in Dallas, TX.



**U.S. Immigration and Customs Enforcement
Response to Budget Briefing Issue Papers Request (T18001)**

February 13, 2018

Visa Security Program Expansion

U.S. Immigration and Customs Enforcement (ICE), Homeland Security Investigations (HSI), through its Visa Security Program (VSP), assigns special agents to diplomatic posts worldwide to conduct law enforcement visa security activities and provides training to Department of State (DOS) Consular Affairs (CA) officers regarding threats, trends, and other topics affecting visa adjudication.

- The VSP is authorized by Section 428 of the Homeland Security Act of 2002 and implemented by a 2003 Memorandum of Understanding between the Secretaries of State and Homeland Security.
- HSI special agents deployed overseas utilize available investigative resources to identify, exploit and disrupt the travel of suspect individuals and applicants.
- VSP operations are supported through screening and vetting of visa applicants through the Pre-Adjudicated Threat Recognition and Intelligence Operations Team (PATRIOT), an interagency endeavor with U.S. Customs and Border Protection (CBP).
- VSP operations are currently conducted at 33 visa-issuing posts in 26 countries with domestic screening and vetting operations conducted within the National Capital Region (NCR).

The VSP is a bifurcated program with operations shared between the HSI National Security Investigations Division (NSID) and HSI International Operations (IO). Details relating to VSP's expansion in Fiscal Years (FY) 2017 and 2018 have been provided to NSID by IO and are summarized below:

- In October 2017, the President listed expansion of the Visa Security Program (VSP) to all high risk posts as part of the administration's Immigration priorities. Further, Congress mandates ICE to continue to program and budget for continued expansion of the VSP to high-threat locations.
- ICE is committed to an aggressive expansion of the VSP through the deployment of HSI special agents to strategically important visa-issuing posts. However, current expansion is limited by funding, resources, and space.
- In FY2017, ICE received an \$18M adjustment to VSP's base appropriations to fund program expansion.
 - As a result, in FY 2017, HSI expanded VSP operations to (b)(7)(E)
 - In FY 2018, HSI is expanding operations to (b)(7)(E)

**U.S. IMMIGRATION AND CUSTOMS ENFORCEMENT
HOMELAND SECURITY INVESTIGATIONS
NATIONAL SECURITY INVESTIGATIONS DIVISION**



- VSP is exploring additional expansion in FY 2018 and 2019 to (b)(7)(E)

(b)(7)(E)

However, expansion to these posts is subject to the availability of funds.

- To date in FY2018, HSI's VSP budget remains at the FY 2017 enacted levels, which does not fund expansion to additional posts. Regarding the potential for remote vetting operations, there are unique scenarios where remote screening and vetting can be implemented and sustainable. However, due to the limitations of remote vetting, expansion of operations with a dedicated HSI special agent at post remains VSP's primary expansion model in order to meet VSP's operational objectives and mandates.
- To support a more robust and consistent expansion plan, VSP is proposing a visa applicant user fee, which would supplant congressional appropriations, and fund future operations of the VSP. A separate issue paper on this subject has been provided as part of this tasking.

From: (b)(6);(b)(7)(C)
Sent: 9 May 2018 13:02:29 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: Giant Oak Checking In

Gents,

I suppose we need to figure out what we're doing with this...perhaps we can chat about it at some point today?

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 08, 2018 1:36 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: Giant Oak Checking In

Gentlemen,

Hope all is well.

I am trying to get a hold of (b)(6);(b)(7)(C) to discuss Giant Oak's contract. Specifically I want to discuss the DD-254 and funding for the remainder of the year and next FY.

I sent an email and left a voicemail but know he is a busy man. Any help you could lend me I would appreciate it.

Thank you,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 17 Feb 2018 00:00:58 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: GOST
Attachments: RE: NSID Contracts 2.1.18.xlsm

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 15, 2018 1:42 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: GOST

(b)(6);(b)(7)(C)

Thanks for the email, and call earlier. We would definitely be interested in setting up a call to review some details collectively on contracts. (b)(5)

(b)(5) e is er

I've added a few extra folks from our side on budget side. Let me know if any time may work this afternoon, tomorrow, Monday – for a quick discussion to start.

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 15, 2018 12:53 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: GOST

(b)(6);(b)(7)(C)

I am not sure the future plans for this contract, however as stated below, the VSP funding in FY 2017 for GOST was intended to be a onetime payment. I just wanted to send a reminder as you plan and budget for the rest of the FY.

(b)(5)

If you have any questions / concerns, please give me a call.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Unit Chief, Internal Programs
International Operations
ICE | Homeland Security Investigations
Washington, DC
Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 16, 2017 2:28 PM

To: (b)(6);(b)(7)(C)

Cc:

Subject: GOST

(b)(6);(b)(7)(C)

The GOST funding for \$800k was approved. We will work to get it obligated ASAP.

For your planning purposes please be aware that at current funding levels VSP will not be able to fund in subsequent FYs.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief, Visa Security Program
International Operations
ICE | Homeland Security Investigations
Washington, DC
Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 9 Feb 2018 16:14:30 -0500
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: NSID Contracts 2.1.18.xlsm

Hi team:

Here's the information you requested:

- 1.) The POP is: 6/06/2017 to 8/31/2022
- 2.) The current COR is: (b)(6);(b)(7)(C) and backup COR is: (b)(6);(b)(7)(C)
- 3.) Your contract was funded at: **\$793,744.64**
Invoiced to date: **\$411,557.38**
Funding remaining: **\$382,187.26**
- 4.) The funding string used was:
VSPGRM1-ITC D2 15-10-00-000 14-50-0000-00-00-00-00 GE-25-19-00-000000 00-00-0000-00-00-00 000000-000000-000000-000000 000000

Please let me know if you need anything else.

(b)(6);(b)(7)(C)

Management and Program Analyst
Homeland Security Investigations
Counterterrorism and Criminal Exploitation Unit
ICE – Homeland Security Investigation
Office: (b)(6);(b)(7)(C)
Cell: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, February 09, 2018 3:13 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

I was informed that you were the current COR for the Giant Oak contract. If you are not the COR, if you could pass this request along to the appropriate COR, I'd greatly appreciate it.

I spoke with (b)(6);(b)(7)(C) directly. I was informed that question regarding the "terms of the contract" is not related to any type of VSCC operational questions, and are more contract specific questions, specifically the POP.

(b)(6);(b)(7)(C) If I am incorrect, and there are specific VSCC operational questions that I can hopefully answer, please let me know.

(b)(6);(b)(7)(C) is requesting the following:

- (b)(6);(b)(7)(C)
- 1) The POP for the contract.
 - 2) The current COR and backup COR contact information.
 - 3) The contract expenditures for FY16-FY19

Thank you (b)(6);(b)(7)(C) in advance!

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 6, 2018 10:34 AM
To: (b)(6);(b)(7)(C)
Subject: FW: NSID Contracts 2.1.18.xlsm

Guys, was (b)(6);(b)(7)(C) asking this question on our behalf? If not do we know the answer(s)? I want to say that the GO POP for VSCC is through end of fiscal year.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) Unit Chief
Visa Security Coordination Center (VSCC)
(b)(6);(b)(7)(C)
Office: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 06, 2018 10:25 AM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: NSID Contracts 2.1.18.xlsm

(b)(6);(b)(7)(C)

We would defer to (b)(6);(b)(7)(C) (cc'd) to answer your questions.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Counterterrorism and Criminal Exploitation Unit

ICE - Homeland Security Investigations

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, February 06, 2018 10:19 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

Based on our discussion the Social Media Training for FY18 falls under the Giant Oak contract for approximately 6 training courses. This is why an FY 18 contract or POP wasn't referenced. I added a line to indicate this.

I'm not clear on your question: (b)(5)

(b)(5)

Please let me know if you have any additional questions.

Thanks

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, February 5, 2018 4:24 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

Just a couple of follow-up questions on the workbook.

- The social media contract needs dates of POP, and I didn't see anything for FY 18.
- What are the terms of VSCC social media contract for next year? Who is the contract and who is paying?
- Please include the name of the vendor in parenthesis.

Thank you for your assistance with this!

Thank you!

(b)(6);(b)(7)(C)

Management & Program Analyst
Division 1 – NSID

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Friday, February 2, 2018 1:44 PM
To: (b)(6);(b)(7)(C)
Subject: RE: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

Please see the attached. I have not made any changes.

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 01, 2018 1:29 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: NSID Contracts 2.1.18.xlsm

Good Afternoon -

Please review the attached workbook to ensure it is accuracy. Edits should be made only to the "Contract Overview" and "IAAs" tab. Please note, this is the same spreadsheet/workbook that is

supposed to be sent with the weekly contract updates. All edits need to be received by COB Monday, February 5, 2018.

Please give me a call if you have any questions. Thank you!

(b)(6);(b)(7)(C)

Management & Program Analyst
Division 1 – NSID

(b)(6);(b)(7)(C) – Desk
(b)(6);(b)(7)(C) – Cell

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 12 Jun 2018 21:13:28 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: GOST & VSP screeners contract

(b)(5)

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
WICS
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 12, 2018 5:07 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: RE: GOST & VSP screeners contract

(b)(5)

Let me know guys if this covers the request.

(b)(6);(b)(7)(C) Program Manager
Homeland Security Investigations

Visa Security Coordination Center (VSCC)
National Security Investigations Division

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 12, 2018 4:47 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: FW: GOST & VSP screeners contract

As discussed. Thanks!

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, June 11, 2018 2:21 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: GOST & VSP screeners contract

Gents,

Can someone please relay a short blurb on GOST (including what it stands for...Giant Oak XX)? And the VSP screeners contract?

Answering a tasking. Nothing too verbose—just a quick sentence or two.

Regards,

(b)(6);(b)(7)(C) Program Manager | Visa Security Program
DHS | ICE | Office of International Operations
Cubicle 6058 | Tel: (b)(6);(b)(7)(C) Cel: (b)(6);(b)(7)(C)
✉: (b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 16 Feb 2018 19:00:58 -0500
To: (b)(6);(b)(7)(C)
Subject: RE: GOST
Attachments: RE: NSID Contracts 2.1.18.xlsm

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 15, 2018 1:42 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: GOST

(b)(6);(b)(7)(C)

Thanks for the email, and call earlier. We would definitely be interested in setting up a call to review some details collectively on contracts. (b)(5)

(b)(5)

I've added a few extra folks from our side on budget side. Let me know if any time may work this afternoon, tomorrow, Monday – for a quick discussion to start.

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 15, 2018 12:53 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: GOST

(b)(6);(b)(7)(C)

I am not sure the future plans for this contract, however as stated below, the VSP funding in FY 2017 for GOST was intended to be a onetime payment. I just wanted to send a reminder as you plan and budget for the rest of the FY.

(b)(5)

If you have any questions / concerns, please give me a call.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Unit Chief, Internal Programs
International Operations
ICE | Homeland Security Investigations
Washington, DC
Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 16, 2017 2:28 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: GOST

(b)(6);(b)(7)(C)

The GOST funding for \$800k was approved. We will work to get it obligated ASAP.

For your planning purposes please be aware that at current funding levels VSP will not be able to fund in subsequent FYs.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief, Visa Security Program
International Operations
ICE | Homeland Security Investigations
Washington, DC
Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 9 Feb 2018 16:14:30 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: NSID Contracts 2.1.18.xlsm

Hi team:

Here's the information you requested:

- 1.) The POP is: 6/06/2017 to 8/31/2022
- 2.) The current COR is: (b)(6);(b)(7)(C) and backup COR is: (b)(6);(b)(7)(C)
- 3.) Your contract was funded at: **\$793,744.64**
Invoiced to date: **\$411,557.38**
Funding remaining: **\$382,187.26**
- 4.) The funding string used was:
VSPGRM1-ITC D2 15-10-00-000 14-50-0000-00-00-00-00 GE-25-19-00-000000 00-00-0000-00-00-00 000000-000000-000000-000000 000000

Please let me know if you need anything else.

(b)(6);(b)(7)(C)

Management and Program Analyst
Homeland Security Investigations
Counterterrorism and Criminal Exploitation Unit
ICE – Homeland Security Investigation
Office: (b)(6);(b)(7)(C)
Cell: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, February 09, 2018 3:13 PM
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

I was informed that you were the current COR for the Giant Oak contract. If you are not the COR, if you could pass this request along to the appropriate COR, I'd greatly appreciate it.

I spoke with (b)(6);(b)(7)(C) directly. I was informed that question regarding the "terms of the contract" is not related to any type of VSCC operational questions, and are more contract specific questions, specifically the POP.

(b)(6);(b)(7)(C) If I am incorrect, and there are specific VSCC operational questions that I can hopefully answer, please let me know.

(b)(6);(b)(7)(C) is requesting the following:

- 1) The POP for the contract.
- 2) The current COR and backup COR contact information.
- 3) The contract expenditures for FY16-FY19

Thank you (b)(6);(b)(7)(C) in advance!

v/r

(b)(6);(b)(7)(C) - Program Manager/Special Agent

Homeland Security Investigations

Visa Security Coordination Center

National Security Investigations Division

Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (UNCLASS//FOUO)
WICS
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)

Sent: Tuesday, February 6, 2018 10:34 AM

To: (b)(6);(b)(7)(C)

Subject: FW: NSID Contracts 2.1.18.xlsm

Guys, was (b)(6);(b)(7)(C) asking this question on our behalf? If not do we know the answer(s)? I want to say that the GO POP for VSCC is through end of fiscal year.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) Moore, Unit Chief

Visa Security Coordination Center (VSCC)

(b)(6);(b)(7)(C)

Office: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, February 06, 2018 10:25 AM

To: (b)(6);(b)(7)(C)

Cc:

Subject: RE: NSID Contracts 2.1.18.xlsm

(b)(6);(b)(7)(C)

We would defer to (b)(6);(b)(7)(C) (cc'd) to answer your questions.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Counterterrorism and Criminal Exploitation Unit

ICE - Homeland Security Investigations

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, February 06, 2018 10:19 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

Based on our discussion the Social Media Training for FY18 falls under the Giant Oak contract for approximately 6 training courses. This is why an FY 18 contract or POP wasn't referenced. I added a line to indicate this.

I'm not clear on your question: (b)(5)
(b)(5)

Please let me know if you have any additional questions.

Thanks

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, February 5, 2018 4:24 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

Just a couple of follow-up questions on the workbook.

- The social media contract needs dates of POP, and I didn't see anything for FY 18.
- What are the terms of VSCC social media contract for next year? Who is the contract and who is paying?
- Please include the name of the vendor in parenthesis.

Thank you for your assistance with this!

Thank you!

(b)(6);(b)(7)(C)

Management & Program Analyst
Division 1 – NSID

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Friday, February 2, 2018 1:44 PM
To: (b)(6);(b)(7)(C)
Subject: RE: NSID Contracts 2.1.18.xlsm

Hi (b)(6);(b)(7)(C)

Please see the attached. I have not made any changes.

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 01, 2018 1:29 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: NSID Contracts 2.1.18.xlsm

Good Afternoon -

Please review the attached workbook to ensure it is accuracy. Edits should be made only to the "Contract Overview" and "IAAs" tab. Please note, this is the same spreadsheet/workbook that is

supposed to be sent with the weekly contract updates. All edits need to be received by COB Monday, February 5, 2018.

Please give me a call if you have any questions. Thank you!

(b)(6);(b)(7)(C)

Management & Program Analyst
Division 1 – NSID

(b)(6);(b)(7)(C)

~~WARNING: This email and any attachments are UNCLASSIFIED//FOR OFFICIAL USE ONLY (U//FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official. No portion of this email should be furnished to the media, either in written or verbal form. If you are not an intended recipient or believe you have received this communication in error, please do not print, copy, retransmit, disseminate, or otherwise use this information. Please inform the sender that you received this message in error and delete the message from your system.~~

From: (b)(6);(b)(7)(C)
Sent: 26 Apr 2018 21:11:03 +0000
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Guys, sorry for delayed reply, just back to office and going through emails.

Yes, it's a terminology issue, as the biggest part of the Visa Lifecycle Vetting Initiative that connects to VSCC is the social media part.

Let me see if I can dig up some recent language that (b)(6);(b)(7)(C) wrote up that better explains it. Part of the problem here is (b)(5)

(b)(5)

Stand by and I will send you something...

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 3:37 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

I spoke to (b)(6);(b)(7)(C) and she said it may just be in what we are calling it.... Should we be referring to it as the Visa Lifecycle Vetting Initiative instead of the Social Media Pilot Program?

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 3:35 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Re: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

Give me a few stepping out of class and getting computer set up

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 3:30:48 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

Guys,

Help me out here I have read through this and reviewed the dossier on our Social Media Pilot program and I am not seeing what DAD (b)(6);(b)(7)(C) feels is inaccurate? Why doesn't he think this is a VSCC program? I know it ties in with CTCEU, but we do have a front end program where we are screening at 5 posts? I added a intro paragraph, but I'm not getting it. Let me know your thoughts please.

(b)(5)

(b)(5)

(b)(5)

From: NSID Tasking

Sent: Thursday, April 26, 2018 2:29 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

Afternoon (b)(6);(b)(7)(C) and VSCC,

DAD (b)(6);(b)(7)(C) has reviewed the document and requests the VSCC section be updated regarding a "VSP social media pilot program" as this doesn't appear to be a VSCC program.

Visa Security Coordination Center

- The ICE Visa Security Program (VSP) facilitates enhanced screening of nonimmigrant and immigrant visa applicants through the **VSP Social Media Pilot Program**. This endeavor is designed to identify the online activity, potentially derogatory information, and public safety concerns of applicants from the time of visa application and, if applicable, through visa issuance and entry into the United States.
- The VSP **program** leverages publicly available information, including social media, and analytic capabilities as tools to provide enhanced knowledge about applicants' social media postings and online presence not found in U.S. Government holdings. Social media screening gives the U.S. Government better visibility regarding an applicant's possible engagement in criminal activity, terrorist acts or associations, and administrative immigration violations.

Please update this portion to correctly reflect VSP's Visa Lifecycle Vetting Initiative.

This tasking is due as soon as possible.

Thank you much,

SA (b)(6);(b)(7)(C) | *Program Manager/SADAD*

DHS – ICE | Homeland Security Investigations | NSID

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)



**Homeland
Security**

From: (b)(6);(b)(7)(C)
Sent: Thursday, April 26, 2018 1:54:13 PM (UTC-05:00) Eastern Time (US & Canada)
To: NSID Tasking; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

No further comments from VSCC


Sent with BlackBerry Work
(www.blackberry.com)

From: NSID Tasking <NSIDTasking@ice.dhs.gov>
Date: Thursday, Apr 26, 2018, 1:53 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
R (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Afternoon VSCC,

Please advise if you have any comments/edits for this "final" version of the Social Media Talking Points as soon as possible.

Thank you much,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) (b)(6);(b)(7)(C) (C-LAN/JWICS)
 (b)(6);(b)(7)(C)



From: NSID Tasking
Sent: Wednesday, April 25, 2018 1:43 PM
To: SEVPTasking <SEVPTasking@ice.dhs.gov>; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Good afternoon CTCEU, SEVP, and VSCC,

The social media talking points tasking has been returned again as the 'final version'.

Please review your respective sections and provide edits/comments **by 1:00PM tomorrow, Thursday April 26.**

Thanks,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (HSDN/SIPR) (b)(6);(b)(7)(C) (C-LAN/JWICS)
☎ (b)(6);(b)(7)(C)


From: HSI Tasking 2
Sent: Wednesday, April 25, 2018 1:36:26 PM (UTC-05:00) Eastern Time (US & Canada)
To: NSID Tasking
Cc: HSI Tasking 2
Subject: FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

NSID,

Please review the attached document titled "FINAL DHS Consolidated Social Media Shared Talking Points". Please provide any comments/edits via track changes.

Deadline: **4/26/2018 3:45PM**

SES clearance required.

(b)(6);(b)(7)(C) | Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk): (b)(6);(b)(7)(C) ☎ (mobile): (b)(6);(b)(7)(C)
☑ UNCLASS: (b)(6);(b)(7)(C)
☑ HSDN/SIPR: (b)(6);(b)(7)(C)
☑ C-LAN: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: ICATT.Alert
Sent: Wednesday, April 25, 2018 1:27 PM
To: HSI Tasking 2 (b)(6);(b)(7)(C)
Subject: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Hello HSI,

A Clearance has been assigned to you.

Clearance Name: [CL-Tsk-P-92279 Assigned To HSI](#)

Due Date: 04/26/2018 05:00 PM Eastern

Instructions: Please review the attached document titled "FINAL DHS Consolidated Social Media Shared Talking Points". Please provide any comments/edits via track changes. Deadlines: Non-lead: HSI: 4/26/2018 5PM ERO: 4/26/2018 5PM IGP: 4/26/2018 5PM Review: OPLA: 4/27/2018 5PM

Thank you.

From: (b)(6);(b)(7)(C)
Sent: 26 Apr 2018 21:13:51 +0000
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Yeah, I think that works.

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations

Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 5:12 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Take a look at what I just sent over

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 5:11 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Guys, sorry for delayed reply, just back to office and going through emails.

Yes, it's a terminology issue, as the biggest part of the Visa Lifecycle Vetting Initiative that connects to VSCC is the social media part.

Let me see if I can dig up some recent language that (b)(6);(b)(7)(C) wrote up that better explains it. Part of the problem here is (b)(5)

(b)(5)

Stand by and I will send you something...

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 3:37 PM

To:

(b)(6);(b)(7)(C)

Cc:

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

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From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 3:35 PM

To:

(b)(6);(b)(7)(C)

Cc:

Subject: Re: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

Give me a few stepping out of class and getting computer set up

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 26, 2018 3:30:48 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

Guys,

Help me out here I have read through this and reviewed the dossier on our Social Media Pilot program and I am not seeing what DAD (b)(6);(b)(7)(C) feels is inaccurate? Why doesn't he think this is a VSCC program? I know it ties in with CTCEU, but we do have a front end program where we are

screening at 5 posts? I added a intro paragraph, but I'm not getting it. Let me know your thoughts please.

(b)(5)



From: NSID Tasking

Sent: Thursday, April 26, 2018 2:29 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

Afternoon (b)(6);(b)(7)(C) and VSCC,

DAD (b)(6);(b)(7)(C) has reviewed the document and requests the VSCC section be updated regarding a "VSP social media pilot program" as this doesn't appear to be a VSCC program.

Visa Security Coordination Center

- **The ICE Visa Security Program (VSP) facilitates enhanced screening of nonimmigrant and immigrant visa applicants through the VSP Social Media Pilot**

Program. This endeavor is designed to identify the online activity, potentially derogatory information, and public safety concerns of applicants from the time of visa application and, if applicable, through visa issuance and entry into the United States.

- The VSP **program** leverages publicly available information, including social media, and analytic capabilities as tools to provide enhanced knowledge about applicants' social media postings and online presence not found in U.S. Government holdings. Social media screening gives the U.S. Government better visibility regarding an applicant's possible engagement in criminal activity, terrorist acts or associations, and administrative immigration violations.

Please update this portion to correctly reflect VSP's Visa Lifecycle Vetting Initiative.

This tasking is due as soon as possible.

Thank you much,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) HSDN/SIPR (b)(6);(b)(7)(C) C-LAN/JWICS
☎ (b)(6);(b)(7)(C)


From: (b)(6);(b)(7)(C)
Sent: Thursday, April 26, 2018 1:54:13 PM (UTC-05:00) Eastern Time (US & Canada)
To: NSID Tasking; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points
ICATT:0018034

No further comments from VSCC

Sent with BlackBerry Work
(www.blackberry.com)

From: NSID Tasking <NSIDTasking@ice.dhs.gov>
Date: Thursday, Apr 26, 2018, 1:53 PM

To: (b)(6);(b)(7)(C)

R
Cc

Subject: Overdue response = FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Afternoon VSCC,

Please advise if you have any comments/edits for this "final" version of the Social Media Talking Points as soon as possible.

Thank you much,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) HSDN/SIPR (b)(6);(b)(7)(C) (C-LAN/JWICS)

(b)(6);(b)(7)(C)



Homeland Security

From: NSID Tasking
Sent: Wednesday, April 25, 2018 1:43 PM
To: SEVPTasking

(b)(6);(b)(7)(C)

Cc:

Subject: FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Good afternoon CTCEU, SEVP, and VSCC,

The social media talking points tasking has been returned again as the 'final version'.

Please review your respective sections and provide edits/comments **by 1:00PM tomorrow, Thursday April 26.**

Thanks,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) HSDN/SIPR (b)(6);(b)(7)(C) (C-LAN/JWICS)

(b)(6);(b)(7)(C)



Homeland Security

From: HSI Tasking 2
Sent: Wednesday, April 25, 2018 1:36:26 PM (UTC-05:00) Eastern Time (US & Canada)
To: NSID Tasking
Cc: HSI Tasking 2
Subject: FW: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

NSID,

Please review the attached document titled "FINAL DHS Consolidated Social Media Shared Talking Points". Please provide any comments/edits via track changes.

Deadline: **4/26/2018 3:45PM**

SES clearance required.

(b)(6);(b)(7)(C) Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk): (b)(6);(b)(7)(C) ☎ (mobile): (b)(6);(b)(7)(C)
☒ UNCLASS:
☒ HSDN/SIPR:
☒ C-LAN: (b)(6);(b)(7)(C)

From: ICATT.Alert
Sent: Wednesday, April 25, 2018 1:27 PM
To: HSI Tasking 2 <(b)(6);(b)(7)(C)>
Subject: -P-92279- 92279 - R&C - Social Media Talking Points ICATT:0018034

Hello HSI,

A Clearance has been assigned to you.

Clearance Name: [CL-Tsk-P-92279 Assigned To HSI](#)

Due Date: 04/26/2018 05:00 PM Eastern

Instructions: Please review the attached document titled "FINAL DHS Consolidated Social Media Shared Talking Points". Please provide any comments/edits via track changes. Deadlines: Non-lead: HSI: 4/26/2018 5PM ERO: 4/26/2018 5PM IGP: 4/26/2018 5PM Review: OPLA: 4/27/2018 5PM

Thank you.

From: (b)(6);(b)(7)(C)
Sent: 16 Apr 2018 16:33:14 +0000
To: NSID Tasking;SEVPTasking (b)(6);(b)(7)(C)
Matthew R
Cc: (b)(6);(b)(7)(C)
Subject: RE: overdue response request: FW: -P-92279- 92279 - R&C - Social Media Talking Points | ICATT:0018211

Good Afternoon,

VSCC has reviewed "P-92279- 92279 - R&C - Social Media Talking Points | ICATT:0018211" and does not have any comments or edits.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations

Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Monday, April 16, 2018 10:09 AM
To: SEVPTasking (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: overdue response request: FW: -P-92279- 92279 - R&C - Social Media Talking Points | ICATT:0018211

Morning VSCC and SEVP,

Were either of your units going to have any edits/comments for this updated version of the Social Media Talking Points tasking?

Thanks!

SA (b)(6);(b)(7)(C) Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) (ISDN/SIPR) CIWells@dhs.ic.gov (C-LAN/JWICS)
(b)(6);(b)(7)(C)



Homeland Security

From: NSID Tasking
Sent: Thursday, April 12, 2018 3:34 PM
To: SEVPTasking

(b)(6);(b)(7)(C)

Cc:

Subject: FW: -P-92279- 92279 - R&C - Social Media Talking Points | ICATT:0018211

Good afternoon, CTCEU, SEVP, and VSCC,

The social media talking points tasking has been returned with edits made via track changes and comments in the margins. Please review your respective sections and provide edits/comments by 10:00 a.m. on Monday, April 16th.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

| Special Agent | SADAD
ICE-HSI-National Security Investigations Division | Tysons Corner, VA
Desk (b)(6);(b)(7)(C) Cell (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

From: HSI Tasking 2
Sent: Thursday, April 12, 2018 3:27:21 PM (UTC-05:00) Eastern Time (US & Canada)
To: NSID Tasking; HSI CYBER Tasking; HSI Division 4 Tasking
Cc: HSI Tasking 2
Subject: FW: -P-92279- 92279 - R&C - Social Media Talking Points | ICATT:0018211

NSID, Cyber, and Division 4,

This tasking has been re-opened for further review. Attached please find the new version for ICE review since the documents tab in ICATT is currently unavailable. Please review the attached and provide comments/edits via track changes. An ICATT alert will be sent out shortly.

Deadline: 4/16/2018 4:00PM

SES clearance required.

(b)(6);(b)(7)(C) Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk); (b)(6);(b)(7)(C) (mobile); (b)(6);(b)(7)(C)
☒ UNCLASS:
☒ HSDN/SIPR:
☒ C-LAN: (b)(6);(b)(7)(C)

From: ICATT.Alert
Sent: Thursday, April 12, 2018 3:12 PM
To: HSI Tasking 2 <HSITasking2@ice.dhs.gov>
Subject: -P-92279- 92279 - R&C - Social Media Talking Points | ICATT:0018211

Hello HSI,

A Clearance has been assigned to you.

Clearance Name: [CL-Tsk-P-92279 Assigned To HSI](#)

Due Date: 04/17/2018 05:00 PM Eastern

Instructions: This tasking has been re-opened for further review. Please review the attached and provide comments/edits via track changes. Deadlines: Non-lead: HSI: 4/17/2018 5PM IGP: 4/17/2018 5PM
Review: OPLA: 4/18/2018 5PM Thank you, (b)(6);(b)(7)(C) Taskings Assistant Executive Secretary Tasking
Office of the Director U.S. Immigration and Customs Enforcement (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Thank you.

From: (b)(6);(b)(7)(C)
Sent: 5 Feb 2018 16:13:25 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: Quarterly Budget Briefs

Sorry, me again!

Do we have any other anticipated expenditures / things we want to request money for/on through the remainder of FY18?

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 05, 2018 10:53 AM
To: (b)(6);(b)(7)(C)
Subject: RE: Quarterly Budget Briefs

Gents, a couple quick questions for you on this so I make sure I have facts straight...

(b)(5)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, February 05, 2018 9:20 AM

To: (b)(6);(b)(7)(C)

Subject: FW: Quarterly Budget Briefs

Quarterly Budget Briefs:

VSCC

1. Social Media- FY18 approximately \$800,000.00
2. CSRA contract end in September
3. Lifecycle update
4. CPI- SEVP is funding an additional six months current ends in March.
5. IT for VSPTS is paid for by IO and is completely funded for FY18.
6. Visa Fee- Update
7. We have two open IPN's and once a budget is past IO will reevaluate and will hopefully fund them.

(b)(6);(b)(7)(C) we are about to leave I was just thinking of an outline for talking points. Most of our budget is paid for by IO other than the JPI contract.

From: NSID Tasking

Sent: Friday, February 02, 2018 5:43 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: Quarterly Budget Briefs

Evening HRVWCU, CTCEU and VSCC,

DAD (b)(6);(b)(7)(C) is requesting talking points/input for the NSID Quarterly Budget Brief on Tuesday.

Please provide TPs/input to DAD (b)(6);(b)(7)(C), A)DC (b)(6);(b)(7)(C), SADAD (b)(6);(b)(7)(C) and I by noon on Monday, February 5.

Thank you,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD

DHS – ICE | Homeland Security Investigations | NSID

(b)(6);(b)(7)(C) (HSDN/SIPR) (b)(6);(b)(7)(C) (LAN/JWICS)

(b)(6);(b)(7)(C)



Homeland Security

From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 31, 2018 7:02 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

I don't recall if this was tasked out - but will need input prior the meeting identified below.
Please send to SADADs for consolidation and cc me and (b)(6);(b)(7)(C)

Thanks

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Jan 31, 2018, 9:02 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

Please let me know if you need anything from me for this brief!

Thank you,

(b)(6);(b)(7)(C)

Management & Program Analyst
Division 1 – NSID

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, January 23, 2018 6:14 PM
To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Quarterly Budget Briefs

Greetings DADs

You recently received an Meeting Invitation for **NSID Quarterly Budget Briefs, on February 6th**,

Please allow me to provide some context. If there is anything we (b)(6);(b)(7)(C) myself) can do to assist – please do not hesitate to ask.

(b)(5)

Finally, please let (b)(6);(b)(7)(C) know if you'd like to invite any of your SMEs.

Many thanks

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Chief of Staff, National Security Investigations Division
ICE Homeland Security Investigations, Washington, DC

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 5 Feb 2018 15:53:15 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: Quarterly Budget Briefs

Gents, a couple quick questions for you on this so I make sure I have facts straight...

(b)(5)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 05, 2018 9:20 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

Quarterly Budget Briefs:

VSCC

1. Social Media- FY18 approximately \$800,000.00
2. CSRA contract end in September
3. Lifecycle update
4. CPI- SEVP is funding an additional six months current ends in March.
5. IT for VSPTS is paid for by IO and is completely funded for FY18.
6. Visa Fee- Update
7. We have two open IPN's and once a budget is past IO will reevaluate and will hopefully fund them.

(b)(6);(b)(7)(C) we are about to leave I was just thinking of an outline for talking points. Most of our budget is paid for by IO other than the JPI contract.

From: NSID Tasking
Sent: Friday, February 02, 2018 5:43 PM

To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: Quarterly Budget Briefs

(b)(6);(b)(7)(C) Evening HRVWCU, CTCEU and VSCC,

DAD (b)(6) is requesting talking points/input for the NSID Quarterly Budget Brief on Tuesday.

Please provide TPs/input to DAD (b)(6);(C) (A)DC (b)(6);(b)(7)(C) and I by noon on Monday, February 5.

Thank you,

SA (b)(6);(b)(7)(C) *Program Manager/SADAD*
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) HSDN/SIPR (b)(6);(b)(7)(C) C-LAN/JWICS
☎ (b)(6);(b)(7)(C)



From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 31, 2018 7:02 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

I don't recall if this was tasked out - but will need input prior the meeting identified below. Please send to SADADs for consolidation and cc me and (b)(6);(b)(7)(C)

Thanks

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Jan 31, 2018, 9:02 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

Please let me know if you need anything from me for this brief!

Thank you,

(b)(6);(b)(7)(C)

Management & Program Analyst
Division 1 – NSID

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, January 23, 2018 6:14 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: Quarterly Budget Briefs

Greetings DADs

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Please allow me to provide some context. If there is anything we (b)(6);(b)(7)(C) myself) can do to assist – please do not hesitate to ask.

(b)(5)

(b)(5)

Finally, please let (b)(6);(b)(7)(C) know if you'd like to invite any of your SMEs.

Many thanks

(b)(6);(b)(7)

(b)(6);(b)(7)(C)

Chief of Staff, National Security Investigations Division
ICE Homeland Security Investigations, Washington, DC

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 5 Feb 2018 17:30:16 +0000
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Quarterly Budget Briefs
Attachments: NSID Budget - Talking Points (VSCC).docx

Sir,

Apologies for the delay on this. Please find attached VSCC talking points for the NSID Quarterly Budget Briefing.

If you have any questions on anything or need additional information on any points, please let me know.

Best regards,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Friday, February 02, 2018 5:43 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

(b)(6);(b)(7)(C) Evening HRVWCU, CTCEU and VSCC,

DAD (b)(6);(b)(7)(C) is requesting talking points/input for the NSID Quarterly Budget Briefon Tuesday.

Please provide TPs/input to DAD Rodi, (A)DC (b)(6);(b)(7)(C) and I by noon on Monday, February 5.

Thank you,

SA (b)(6);(b)(7)(C) | Program Manager/SADAD
DHS – ICE | Homeland Security Investigations | NSID
(b)(6);(b)(7)(C) HSDN/SIPR (b)(6);(b)(7)(C) (C-LAN/JWICS)
(b)(6);(b)(7)(C)



Homeland Security

From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 31, 2018 7:02 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

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Please send to SADADs for consolidation and cc me and (b)(6);(b)(7)(C)

Thanks

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Jan 31, 2018, 9:02 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Quarterly Budget Briefs

Please let me know if you need anything from me for this brief!

Thank you,

(b)(6);(b)(7)(C)
Management & Program Analyst
Division 1 – NSID
(b)(6);(b)(7)(C)

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Many thanks

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Chief of Staff, National Security Investigations Division
ICE Homeland Security Investigations, Washington, DC

(b)(6);(b)(7)(C)

QUARTERLY BUDGET BRIEFING TALKING POINTS

(b)(5)

(b)(5)

From: (b)(6);(b)(7)(C)
Sent: 7 Mar 2018 16:31:24 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

Sounds good. I didn't want to just make the final call since I'm not really in charge. Let me know if you have trouble pinning down a final answer.

When do you need a determination by? May also make sense to run it by (b)(6);(b)(7) for his thoughts.

Haven't gone to doc yet - I dont want to get up. I may go this pm just to make sure I don't need antibiotics.

Thanks for covering things...

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

(b)(6);(b)(7)(C)
From: (b)(6);(b)(7)(C)
Date: Wednesday, Mar 07, 2018, 11:17 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

Thanks (b)(6);(b)(7)(C) I'll check with (b)(6);(b)(7)(C) Appreciate it. You get to see the doc yet?

v/r

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
UNCLASS/FOUO
VICS)
HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 7, 2018 11:05 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)(C)

(b)(5);(b)(6);(b)(7)(C)

That said, I don't have as much involvement and background on the operational side of VSP so ultimately (b)(6);(b)(7)(C) may have more insight on whether scenario #2 would be sufficient.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Mar 07, 2018, 10:49 AM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: VLVI Surge Scenarios

Gentlemen

(b)(5)

(b)(5)

Thanks,

(b)(5)

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent

Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division

Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (UNCLASS//FOUO)
(b)(6);(b)(7)(C) (WICS)
(b)(6);(b)(7)(C) (HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: 7 Mar 2018 16:04:39 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)(C)

(b)(5);(b)(6);(b)(7)(C)

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Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Mar 07, 2018, 10:49 AM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: VLVI Surge Scenarios

Gentlemen

(b)(5)

(b)(5)

re

Thanks,

(b)(5)

-
-
-
-

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
(WICS)
(HSDN/SIPR)

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(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 7 Mar 2018 11:33:43 -0500
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Oops sorry. Didn't run it by [redacted] Only [redacted] I remember previously that [redacted] didn't have any heartache about the surge numbers. In fact, he didn't really see a need for it in general. At least in this case, we have some surge hours incorporated, as well as the backup BPA in our back pocket.

v/r

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) (UNCLASS//FOUO)
WICS
(HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 7, 2018 11:31 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

Sounds good. I didn't want to just make the final call since I'm not really in charge. Let me know if you have trouble pinning down a final answer.

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Thanks for covering things...

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

(b)(6);(b)(7)(C) **From:** (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) **Date:** Wednesday, Mar 07, 2018, 11:17 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

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v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) UNCLASS//FOUO)
WICS)
HSDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 7, 2018 11:05 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)(C)

(b)(5);(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

That said, I don't have as much involvement and background on the operational side of VSP so ultimately (b)(6);(b)(7)(C) may have more insight on whether scenario #2 would be sufficient.

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)

Date: Wednesday, Mar 07, 2018, 10:49 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: VLVI Surge Scenarios

Gentlemen

(b)(5)

h
be
d
ed
ll

Thanks,

(b)(5)

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent

Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division

Desk: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 7 Mar 2018 11:17:17 -0500
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

Thanks (b)(6);(b)(7)(C) I'll check with (b)(6);(b)(7)(C) Appreciate it. You get to see the doc yet?

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 7, 2018 11:05 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)(C)

(b)(5);(b)(6);(b)(7)(C)

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Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division

Homeland Security Investigations

Cell (b)(6);(b)(7)(C)

Office (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)

Date: Wednesday, Mar 07, 2018, 10:49 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: VLVI Surge Scenarios

Gentlemen

(b)(5)

Thanks,

(b)(5)

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent

Homeland Security Investigations

Visa Security Coordination Center

National Security Investigations Division

Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) UNCLASS/FOUO)
/ICS)
SDN/SIPR)

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From: (b)(6);(b)(7)(C)
Sent: 7 Mar 2018 16:34:50 +0000
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)(C) think we should be good to go.

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (562)577-(b)(6);(b)(7)(C)
Office (703)287-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Mar 07, 2018, 11:33 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

Oops sorry. Didn't run it by (b)(6) Only (b)(6);(b)(7)(C) I remember previously that (b)(6);(b)(7)(C) didn't have any heartache about the surge numbers. In fact, he didn't really see a need for it in general. At least in this case, we have some surge hours incorporated, as well as the backup BPA in our back pocket.

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 7, 2018 11:31 AM

To: (b)(6);(b)(7)(C)

Subject: RE: VLVI Surge Scenarios

Sounds good. I didn't want to just make the final call since I'm not really in charge. Let me know if you have trouble pinning down a final answer.

When do you need a determination by? May also make sense to run it by (b)(6) for his thoughts.

Haven't gone to doc yet - I don't want to get up. I may go this pm just to make sure I don't need antibiotics.

Thanks for covering things...

(b)(6);(b)(7)(C)

Section Chief

Visa Security Coordination Center

National Security Investigations Division

Homeland Security Investigations

Cell (562)577-(b)(6);(b)(7)(C)

Office (703)287-(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)

Date: Wednesday, Mar 07, 2018, 11:17 AM

To: (b)(6);(b)(7)(C)

Subject: RE: VLVI Surge Scenarios

Thanks (b)(6);(b)(7)(C) I'll check with (b)(6);(b)(7)(C) Appreciate it. You get to see the doc yet?

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent

Homeland Security Investigations

Visa Security Coordination Center

National Security Investigations Division

Desk: (703) 287-(b)(6);(b)(7)(C) Mobile: (720) 255-(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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copy, retransmit, disseminate, or otherwise use this information. Please inform the sender that you received this message in error and delete the message from your system.

From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 7, 2018 11:05 AM
To: (b)(6);(b)(7)(C)
Subject: RE: VLVI Surge Scenarios

(b)(6);(b)(7)

(b)(5);(b)(6);(b)(7)(C)

That said, I don't have as much involvement and background on the operational side of VSP so ultimately (b)(6);(b)(7)(C) may have more insight on whether scenario #2 would be sufficient.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (562)577-(b)(6);(7)(C)
Office (703)287-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Sent with BlackBerry Work (www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Wednesday, Mar 07, 2018, 10:49 AM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: VLVI Surge Scenarios

Gentlemen

(b)(5)

(b)(5)

Thanks,

(b)(5)

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6);(Mobile: (720) 255-(b)(6);(

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 15 May 2018 21:05:40 +0000
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: VSP Screeners Contract

Awesome. Thanks ladies!

v/r

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6) Mobile: (720) 255-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 15, 2018 1:46 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: VSP Screeners Contract

Hi (b)(6);(b)(7)(C)

We are fully aware of this and are working to (b)(5)
(b)(5) We don't need anything from you at the moment and will keep you posted.

Have a great day.

Thanks.

(b)(6);(b)(7)(C) Management & Program Analyst, Financial Management
Homeland Security Investigations, International
Resource and Financial Management Unit
Tel: 202 732-(b)(6);(b)(7)(C) Blackberry: 202 340-(b)(6);(b)(7)(C)
E-mail (b)(6);(b)(7)(C)

Questions? Open an International Support Help Line Request!

It is our goal to acknowledge, respond and resolve inquiries spanning across 50 countries in a quick and transparent manner. Please submit your email inquiries directly through RFM's **International Help Line** by clicking the following link: [Submit New Request](#).

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From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 15, 2018 1:06 PM
To: (b)(6);(b)(7)(C)
Cc:
Subject: VSP Screeners Contract

Good Afternoon (b)(6);(b)(7)(C)

As you are both aware, it looks like (b)(5)

(b)(5)

(b)(5) Please let us know if we need to take care of anything from our end.

Thanks!

v/r

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6);(Mobile: (720) 255-(b)(6);((b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 28 Feb 2018 10:10:22 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: Availability of Unattributable Computers @ NTC

Gentlemen

Giant Oak was at our office presenting the newest iteration of their search tool yesterday. It prompted some good discussion. (b)(5)

(b)(5)

Just posing this to see what kind of options might be available.

Thanks,

v/r

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 10 Jan 2018 10:31:31 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: Bi-Weekly Wednesday "Visa Lifecycle Task Tracker" Call

Hi (b)(6);(b)(7)(C)

Myself and (b)(6) just got off the Bi-Weekly Wednesday "Visa Lifecycle Task Tracker" call. It seems as if this call hasn't had much participation the last few sessions, to include us here at VSP. Today's participants also included (b)(6);(b)(7)(C) (Policy) and (b)(6);(b)(7)(C) (OCIO). We weren't positive as to the purpose of this ongoing call and whether it was meant to discuss a different VLVI topic outside our normal 2:00 p.m. calls on Tuesday. We were guessing that it may be duplicative, which would explain why it is no longer heavy with participants. If that is the case, would you mind adding both (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) to our Tuesday calls if you both think that is appropriate. Thank you.

Kind Regards,

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6);(b)(7)(C) Mobile: (720) 255-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 21 Feb 2018 12:20:31 -0500
To: (b)(6);(b)(7)(C)
Subject: Budget meeting
Attachments: Budget Meeting_NSID IO_02212018-2 - for merge.docx

Section 3, not much here but continuation of previously outlined contracts and addition of personnel.

(b)(6);(b)(7)(C) Program Manager
Homeland Security Investigations
Visa Security Coordination Center (VSCC)
National Security Investigations Division

(b)(6);(b)(7)(C)

Office: (703) 287 (b)(6);(b)(7)(C)

Cell: (601) 813 (b)(6);(b)(7)(C)



NSID – IO BUDGET MEETING

Current State (Where are we now?)

- The HSI NSID VSCC manages a priority program for ICE that plays a critical role in the U.S. government's efforts to vet and screen visa applicants; identify those that constitute potential national security and/or public safety threats; disrupt the travel of suspect individuals; and launch investigations into criminal and/or terrorist affiliated networks operating in the U.S. and abroad.
- VSCC is comprised of a Unit Chief, two (2) Section Chiefs, nine (9) Program Managers (3 additional pending), five (5) Intelligence Research Specialists (IRs), 1 Management and Program Analyst, and 29 contract analysts that are responsible for carrying out part of the VSP screening, vetting, analytical, and investigative support mission mandated by the Homeland Security Act of 2002.
- Despite the aforementioned, VSCC does not control those portions of the budget needed for the program to accomplish its domestic mission, and is therefore required to seek funding for its operations from other programs within the agency.

Vision (Where are we going?)

- The anticipated transition of the VSP from a program funded by congressional appropriations to a fee-funded program represents an optimal time for HSI leadership to shift management of certain programmatic components of the VSP from IO to NSID.
- Ultimately, NSID envisions a VSP management structure in which NSID manages the entirety of HQs element of the VSP, including the administration of the portions of the VSP budget that align with the programmatic responsibilities of the VSCC.
- Currently, VSCC anticipates that a fee-funded budgetary structure would be implemented beginning in Fiscal Year (FY) 2021. Until that occurs (FY18-FY21), VSCC will require funding to execute and expand its current screening, vetting, analytical, and investigative support mission in the NCR, and to facilitate its continued growth as a primary player in DHS's visa security vetting and investigative mandate.

Implementation (How are we going to get there?)

- As the program prepares for the shift to fee-funding, the VSCC proposes a phased reallocation of portions of congressionally appropriated FY18, FY19, and FY20 VSP funds to NSID. This would enable VSCC to directly manage the funding needed to perform its HQs leadership, program management, and operational functions.
- The transition of funding to VSCC would occur in concert with the shift in responsibility for various programmatic functions currently conducted by or to be assumed by VSCC. VSCC anticipates that this shift to NSID would facilitate a more effective and streamlined approach to the management and leadership of the entirety of the program, with a minimal impact on IO's activities and operations.

- This transition would primarily entail a shift in the management of certain contracts, programs and personnel supporting the VSCC mission, as well as the overall duties of NSID and IO within the VSP framework.

Contracts: During FYs18-20, the following contracts, programs and personnel currently managed by IO would transition from IO management to NSID management, effective within the FYs identified:

- VSP Screeners (FY18)
- OCIO IT Modernization (FY19)
- VSIC (FY19 – partial)
- Deloitte (FY20 – partial)

Personnel: During FYs 18-20, NSID would acquire existing and/or vacant IO VSP-funded positions/IPNs needed to manage VSCC’s mission and operations.

Duties: By the time VSP implements a fee-funded budgetary structure in FY21, the following HQ leadership and program management functions of the VSP would become the responsibility of NSID:

- NSID responsibilities would entail:
 - Establishing and implementing the overall mission and vision of the VSP;
 - Managing the screening and vetting mechanism in the National Capital Region (NCR);
 - Providing operational and analytical support for the investigative component of VSP in international and domestic field offices;
 - Collecting the visa fee and managing fee funds;
 - Handling taskings and Congressional briefings and inquiries relating to the program;
 - Overseeing administrative functions of the domestic portion of the program (budget, contracts, personnel, etc.).
- IO responsibilities would entail:
 - Managing the overseas day-to-day activities of VSP special agents abroad would fall to IO, and specifically the HSI Attaché covering the VSP post;
 - Managing all logistical, administrative, procedural activities relating to the process of rotating special agents to and from attaché offices;
 - Determining and paying costs associated posting a special agent abroad;
 - Obtaining State permission for overseas slots;
 - Conducting standard outbound training for VSP special agents;
 - Facilitating logistics of travel to/from posts, funding while at posts for attaché office functions, etc.
- Joint NSID – IO functions would include:
 - Site selection for future VSP posts;
 - The selection of special agents to fill VSP-designated/funded positions overseas;
 - Developing and conducting training programs for VSP special agents, consular officers, and foreign partners overseas.

Phase 1: FY18 (February 2018 – September 2018)

Contracts:

- NSID assumes responsibility for the VSP screening/vetting contract (VLVI)
- Amount Required: \$6,364,992.80 (VLVI Base Year – VSP). NOTE: Upon contract award there will most likely be a significant reduction in contract cost, both in the aggregate and annually. This assumption is made based on historical contract award scenarios, specifically the current VSP and CTCEU contracts.

- Justification:

- Increases total analyst count to 34.5 (up from 29 currently)
- Additional analysts needed to support VSP international post expansion planned for FY18/FY19
- VSP posts in process:



- Cost increase also based on enhanced mission of analysts, the contract vehicle type (Mobis/PSS) and inflation.
 - Prior contract Performance Work Statements did not include critical tasks that are now part of standard VSP operations, such MANTIS, PATRIOT, SCIF Project, Watchlisting, and Social Media vetting.
 - These tasks are no longer being performed on an ad-hoc basis or outside of normal duty hours and have become essential to the day-to-day operations and must be included in the Firm Fixed Price (FFP) over the course of the VLVI contract.
- If the estimated cost of the VLVI contract is not funded, there will be a significant impact on NSID's capabilities to screen and vet immigrants and nonimmigrants attempting to exploit the United States' immigration system.

Personnel:

- NSID requires additional personnel to effectively facilitate continued program expansion
- IPNs required: 3 vacant IPNs from IO
 - IPN1: Budget & Contract Management/Acquisition
 - IPN2: Program Manager – Fee Expansion Management
 - IPN3: Program Manager – Training and IRS Pilot Programs
- Roles & Responsibilities:

- The Budget & Contract Management IPN would be primarily responsible for managing the VLVI contract and any future contracts to be assumed by the VSCC.
- The Fee Expansion Management IPN positions listed above are necessary prepare for the anticipated implementation of the fee

:

- During FY18, VSCC proposes initiating the development of two pilot programs Launch a training program spearheaded by NSID that is either incorporated into or acts as an addendum to VSIC
- Launch program designed to address GAO/IG findings re training not being conducted at foreign posts
- Explore formulation of IRS cell
- In addition to the acquisition and management of the screening and vetting contract, VSCC personnel would work with IO VSP personnel on:
 - Increased role / visibility in training , especially with interactions between NSID/analysts and VSP agents; work in an add-on supplemental portion of the training, hands on in NCR before deployment; also for 1 year post deployment return of VSP agents for ; also for analysts to go overseas for training; also to facilitate training to Consular at post
 - Increased role / visibility in site selection / threat assessment

	FY18		FY19		FY20	
CONTRACTS	VLVI	6,364,993	VLVI	\$6,881,131	VLVI	\$8,045,325
			OCIO	\$900,000	OCIO	\$900,000
			Training	\$100,000	Training	\$150,000
			JPI		JPI	
				Deloitte		
PERSONNEL	IPN1	COR Budget/Contract Management	IPN1	Unit Chief	IPN1	Section Chief
	IPN2	PM Expansion Management	IPN2	Section Chief	IPN2	PM Expansion Management
	IPN3	PM IO Collab / Training / Other	IPN3	IRS	IPN3	
			IPN4	IRS	IPN4	

					IPN5	
--	--	--	--	--	------	--

Phase 2: FY19 (October 2018 – September 2019)

Contracts:

- VLVI
 - Estimated cost
- OCIO IT Modernization
 - Estimated cost \$900,000
- Training (portion)
- JPI

Personnel:

- IRSs

Roles and Responsibilities:

- Pilot IRS cell
- Pilot Training function

Phase 3: FY20 (October 2019 – September 2020)

Contracts:

- VLVI (ongoing contract)
 - Estimated cost \$8,045,325
- OCIO IT Modernization (ongoing contract)
 - Estimated cost \$900,000
- Training (portion)
 - Estimated cost \$150,000
- Deloitte Contract statistical analysis
 - Cost TBD
- JPI contract working on all aspects of expansion
 - Cost TBD (currently funded by SEVP)

Personnel:

- Section Chief
- Program Manager for Expansion Management

Roles and Responsibilities:

- Section Chief will oversee Expansion Management Team/PMs
- Program Manager will assist other PM with Expansion Management

1.

Other potential sources of funds from IO:

- HQs TDY (FY17 \$144,000)
- HQs TCS (FY17 \$37,483)
- HQs Training (FY17 \$273,738)
- HQs PCD? (FY17 \$34,470)

Impact on IO:

- VSCC has suggested the reallocation of a portion of appropriated funding from IO-Visa Security Program to NSID-VSCC. VSCC anticipates that this would facilitate a more effective and streamlined approach to the management and leadership of the entirety of the program, with a minimal impact on IO activities and operations.
- NSID proposal enhances ability of IO to accomplish the following:
 - Footprint overseas increased
 - Minimal impact on operating budget for overseas posts
 - Demonstrate added value of program to COM, State, interagency
 - Address GAO and IG findings
 - Flexibility to allow VSP agents to support attache office as a whole and other investigations
 - Through rebranding/redefining mission of VSP special agent, this is better enabled
 - By allowing more flexibility in the types of cases VSP agents work (in addition to clearing queue) the more deliverables / value we can demonstrate our agents are having (ie expanding the breadth of what VSP agents work on doesn't hurt VSP / become a problem for GAO, accountability, etc., but rather can help agency in those areas.

From: (b)(6);(b)(7)(C)
Sent: 21 Feb 2018 17:17:04 +0000
To: (b)(6);(b)(7)(C)
Subject: Budget Meeting_NSID IO_02212018-2
Attachments: Budget Meeting_NSID IO_02212018-2.docx



NSID – IO BUDGET MEETING

Current State (Where are we now?)

- The HSI NSID VSCC manages a priority program for ICE that plays a critical role in the U.S. government's efforts to vet and screen visa applicants; identify those that constitute potential national security and/or public safety threats; disrupt the travel of suspect individuals; and launch investigations into criminal and/or terrorist affiliated networks operating in the U.S. and abroad.
- VSCC is comprised of a Unit Chief, two (2) Section Chiefs, nine (9) Program Managers (3 additional pending), five (5) Intelligence Research Specialists (IRSs), 1 Management and Program Analyst, and 29 contract analysts that are responsible for carrying out part of the VSP screening, vetting, analytical, and investigative support mission mandated by the Homeland Security Act of 2002.
- Despite the aforementioned, VSCC does not control those portions of the budget needed for the program to accomplish its domestic mission, and is therefore required to seek funding for its operations from other programs within the agency.

Vision (Where are we going?)

- The anticipated transition of the VSP from a program funded by congressional appropriations to a fee-funded program represents an optimal time for HSI leadership to shift management of certain programmatic components of the VSP from IO to NSID.
- Ultimately, NSID envisions a VSP management structure in which NSID manages the entirety of HQs element of the VSP, including the administration of the portions of the VSP budget that align with the programmatic responsibilities of the VSCC.
- Currently, VSCC anticipates that a fee-funded budgetary structure would be implemented beginning in Fiscal Year (FY) 2021. Until that occurs (FY18-FY21), VSCC will require funding to execute and expand its current screening, vetting, analytical, and investigative support mission in the NCR, and to facilitate its continued growth as a primary player in DHS's visa security vetting and investigative mandate.

Implementation (How are we going to get there?)

- As the program prepares for the shift to fee-funding, the VSCC proposes a phased reallocation of portions of congressionally appropriated FY18, FY19, and FY20 VSP funds to NSID. This would enable VSCC to directly manage the funding needed to perform its HQs leadership, program management, and operational functions.
- The transition of funding to VSCC would occur in concert with the shift in responsibility for various programmatic functions currently conducted by or to be assumed by VSCC.
- VSCC anticipates that this shift to NSID would facilitate an effective and streamlined approach to the management and leadership of the VSCC-led portion of the VSP, with a minimal impact on IO's activities and operations.
- This transition would primarily entail a shift in the management of certain contracts, programs and personnel supporting the VSCC mission, as well as the overall duties of NSID and IO within the VSP framework.

Contracts: During FYs18-20, the following contracts, programs and personnel currently managed by IO would transition from IO management to NSID management, effective within the FYs identified:

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- OCIO IT Modernization (FY19)
- VSIC (FY19 – partial)
- Deloitte (FY20 – partial)

Personnel: During FYs 18-20, NSID would acquire (insert number) existing and/or vacant IO VSP-funded positions/IPNs needed to manage VSCC’s mission and operations.

Duties: By the time VSP implements a fee-funded budgetary structure in FY21, the following HQ leadership and program management functions of the VSP would become the responsibility of NSID:

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 - Collecting the visa fee and managing fee funds;
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 - Determining and paying costs associated posting a special agent abroad;
 - Obtaining State permission for overseas slots;
 - Conducting standard outbound training for VSP special agents;
 - Facilitating logistics of travel to/from posts, funding while at posts for attaché office functions, etc.
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 - Site selection for future VSP posts;
 - The selection of special agents to fill VSP-designated/funded positions overseas;
 - Developing and conducting training programs for VSP special agents, consular officers, and foreign partners overseas.

Phase 1: FY18 (February 2018 – September 2018)

Contracts:

- NSID assumes responsibility for the VSP screening/vetting contract (VLVI)
- Amount Required: \$6,364,992.80 (VLVI Base Year – VSP). NOTE: Upon contract award there will most likely be a significant reduction in contract cost, both in the aggregate and annually. This assumption is made based on historical contract award scenarios, specifically the current VSP and CTCEU contracts.
- Justification:
 - Increases total analyst count to 34.5 (up from 29 currently)
 - Additional analysts needed to support VSP international post expansion planned for FY18/FY19
 - VSP posts in process:

(b)(7)(E)

- Cost increase also based on enhanced mission of analysts, the contract vehicle type (Mobis/PSS) and inflation.
 - Prior contract Performance Work Statements did not include critical tasks that are now part of standard VSP operations, such MANTIS, PATRIOT, SCIF Project, Watchlisting, and Social Media vetting.
 - These tasks are no longer being performed on an ad-hoc basis or outside of normal duty hours and have become essential to the day-to-day operations and must be included in the Firm Fixed Price (FFP) over the course of the VLVI contract.
- If the estimated cost of the VLVI contract is not funded, there will be a significant impact on NSID’s capabilities to screen and vet immigrants and nonimmigrants attempting to exploit the United States’ immigration system.

Personnel:

- NSID requires additional personnel to effectively facilitate continued program expansion.
- IPNs required: 3 vacant IPNs from IO
 1. IPN1: Budget & Contract Management/Acquisition
 2. IPN2: Program Manager – Fee Expansion Management
 3. IPN3: Program Manager – Training and IRS Pilot Programs
- Roles & Responsibilities:

1. The Budget & Contract Management IPN
 - Primarily responsible for managing the VLVI contract and any future contracts to be assumed by the VSCC.
2. The Fee Expansion Management IPN
 - Primarily responsible for managing functions associated with anticipated transition to a fee-funded VSP
3. The Training and IRS Pilot Programs IPN
 - Primarily responsible for initiating the development of two pilot programs that VSCC proposes to conduct with IO VSP
 - i. VSCC Training Pilot Program
 - This pilot centers on a two training programs spearheaded by VSCC.
 - VSP Deployment Enhancement Training: The first would be directed towards VSP special agents rotating outbound, and formalizing the currently ad-hoc interactions that some VSP agents have with VSCC analysts and IRSs that cover their posts prior to deployment. The goal of the training would be to provide the outbound VSP special agents with post-specific threat and trend briefings, that would either integrate into VSIC or serve as an add-on to the current VSIC training course.
 - Consular Affairs Training Program: The second would be directed towards Consular Officers at VSP posts. The goal of this training would be to utilize VSCC resources (PMs, analysts, and IRSs) with subject matter expertise in a particular region to work alongside VSP special agents deployed abroad to conduct quarterly training to Consular Officers at VSP posts. This would help assure adherence to the statutorily required consular training mission of the VSP and address concerns on lack of training cited in GAO and OIG reports.
 - ii. VSCC IRS/Analytical cell
 - This pilot centers on the development of an IRS cell that would operate alongside contract analysts and PMs to identify trends and threats
 - This position would also work alongside IO to increase VSCC's role in VSP post site selection and threat assessments.

Other potential sources of funds from IO:

- HQs TDY (FY17 \$144,000)
- HQs TCS (FY17 \$37,483)
- HQs Training (FY17 \$273,738)
- HQs PCD? (FY17 \$34,470)

Impact on IO:

- VSCC has suggested the reallocation of a portion of appropriated funding from IO-Visa Security Program to NSID-VSCC. VSCC anticipates that this would facilitate a more effective and streamlined approach to the management and leadership of the entirety of the program, with a minimal impact on IO activities and operations.
- NSID proposal enhances ability of IO to accomplish the following:
 - Footprint overseas increased
 - Minimal impact on operating budget for overseas posts
 - Demonstrate added value of program to COM, State, interagency
 - Address GAO and IG findings
 - Continued flexibility to allow VSP agents to support attaché office as a whole and other investigations

Future Phases / Fiscal Year Plans

Phase 2: FY19 (October 2018 – September 2019)

Contracts:

- VLVI
 - Estimated cost
- OCIO IT Modernization
 - Estimated cost \$900,000
- Training (portion)
- JPI

Personnel:

- IRSs

Roles and Responsibilities:

- Pilot IRS cell
- Pilot Training function

Phase 3: FY20 (October 2019 – September 2020)

Contracts:

- Deloitte contract?
- JPI / other Fee management

	FY18	FY19	FY20

CONTRACTS	VLVI	6,364,993	VLVI	\$6,881,131	VLVI	\$8,045,325
			OCIO	\$900,000	OCIO	\$900,000
			Training	\$100,000	Training	\$150,000
			JPI		JPI	
					Deloitte	
PERSONNEL	IPN1	COR Budget/Contract Management	IPN1	Unit Chief	IPN1	Section Chief
	IPN2	PM Expansion Management	IPN2	Section Chief	IPN2	PM Expansion Management
	IPN3	PM IO Collab / Training / Other	IPN3	IRS	IPN3	
			IPN4	IRS	IPN4	
					IPN5	

From: (b)(6);(b)(7)(C)
Sent: 6 Feb 2018 12:04:23 +0000
To: (b)(6);(b)(7)(C)
Subject: Budget
Attachments: VLVI 1st Call IGCE 01-16-2018 - NEW FINAL.XLSX, VLVI BPA IGCE 01-16-2018 - NEW FINAL.XLSX, VSP Budget Overview_12.13.17.pdf, VSP Fee Funding Talking Points.docx, VSP Fee Funding Talking Points_Addendum.docx, VSP Fee Study_Full Expansion Forecasts_v0-3_02.02.2017.xlsx

-
Gents,

I attached some docs that could be helpful with the budget discussion. These include the most recent IGCEs for the VLVI contract, the IO budget for FY17, and some docs related to the fee study that break down VSCC operating costs anticipated after fee funding (the thinking here is maybe (b)(5) All of this is on the shared drive as well and I'm sure there's more but just forwarding in the event it could be helpful initially. (b)(6);(b)(7)(C) will also be able to help with details relating to the VLVI.

On that note, I included some additional thoughts on VLVI below and also some potential charts that we could use to help us out through this. We would just need to plug in current numbers in each. Not sure if any of it will work but just passing along.

Should be in around 8 or so. See you then.

(b)(6);(b)(7)
(C)

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-

Visa Lifecycle Vetting Initiative (VLVI)

- Performance Work Statement completed.
- Market research, determination and findings document, and technical evaluation plan being finalized
- Anticipated contract award date of July 2018.
- Estimated costs: First year \$29 million; Full value of contract \$199 million

Way forward:

- Fund VSP portion of VLVI contract for FY19 through acquisition of contract portion of IO-VSP operating budget.
- Funding requirements should be projected utilizing an anticipated overseas expansion to 2 posts per year in FY18, FY19, and FY20, prior to fee collection occurring.
- Currently, the IGCE for the VLVI contract accounts for a cadre of 40 analysts for the base year (FY19) and 47 analysts for the first year (FY20). To cut costs or to prevent a significant increase in funding

needed for the FYs leading up to fee funding, these numbers can potentially be reduced to roughly mirror the number of VSP posts (again, utilizing the 2 post per year expansion baseline), therefore necessitating approximately 35 analysts in FY18, 37 analysts in FY19, and 39 analysts in FY20.

- Insert streamlined chart from IGCE that shows projected numbers and expenses for FY18 – FY22, with numbers increasing in FY21 with anticipated fee collection beginning.
- Estimated travel expenses anticipated under this contract can be reduced.

NSID HQs Staffing – VSCC

	CURRENT/FY18	FY19	FY20	FY21	FY22
Program Leadership					
Program Management					
IRs					
Program Analysts					
Total HQs Staff Costs					

VSCC Contracts

	CURRENT/FY18	FY19	FY20	FY21	FY22
Visa Lifecycle Vetting Initiative					
IT VSPTS (WTS)					
Visa Fee / Expansion (JPI)					
Social Media (Giant Oak)					
Program Training					
Fee Collection					
Other Contracts					
Total Contract Costs					

Other VSCC Operating Costs

	CURRENT/FY18	FY19	FY20	FY21	FY22
Expansion/ Infrastructure					
Travel					
Training					
Bandwidth Upgrade/IT					
Other					
Total Other Costs					

Table 8: VSP HQ Personnel Cost Estimates by Fiscal Year

Fiscal Year	Program Leadership*		Program Manager		IRS		Program Analysts		Total Cost
	(b)(7)(E)	Cost	#	Cost	#	Cost	#	Cost	
FY 2021		\$2,524,323	(b)(7)(E)	\$4,729,669	(b)(7)(E)	\$2,484,726	(b)(6);(b)(7)(C)	\$2,654,114	\$12,392,831
FY 2022		\$2,540,127		\$5,565,258		\$3,859,920		\$3,609,595	\$15,574,900
FY 2023		\$2,580,769		\$6,488,823		\$4,806,157		\$4,487,109	\$18,362,857
FY 2024		\$3,406,488		\$7,221,339		\$5,672,096		\$5,172,601	\$21,472,523
FY 2025		\$3,431,691		\$7,911,172		\$6,319,562		\$5,745,269	\$23,407,694
FY 2026		\$3,486,598		\$8,394,985		\$6,918,420		\$6,334,939	\$25,134,941
FY 2027		\$3,542,383		\$9,515,316		\$7,534,824		\$6,942,007	\$27,534,530
FY 2028		\$4,840,541		\$11,105,711		\$8,402,727		\$7,940,552	\$32,289,532
FY 2029		\$4,859,294		\$12,101,402		\$9,317,705		\$8,542,166	\$34,820,567
FY 2030		\$4,937,042		\$13,398,912		\$10,069,485		\$9,522,617	\$37,928,057
FY 2031		\$5,441,450		\$14,876,650		\$11,406,291		\$10,752,698	\$42,477,089

*Program Leadership category includes Deputy Assistant Director, Unit Chief, and Section Chief.

Table 9: Domestic Analyst Cost Estimates by Fiscal Year

Year	PATRIOT Analysts		SAO Analysts		Supervisory Analysts		Total Cost
	#	Cost	#	Cost	#	Cost	
FY 2021	(b)(7)(E)	\$5,348,958	(b)(7)(E)	\$1,623,297	(b)(7)(E)	\$1,000,862	\$7,973,117
FY 2022		\$6,625,354		\$1,665,763		\$1,016,876	\$9,307,992
FY 2023		\$7,195,254		\$1,709,339		\$1,239,775	\$10,144,368
FY 2024		\$7,720,553		\$1,754,056		\$1,259,611	\$10,734,219
FY 2025		\$8,075,885		\$1,799,942		\$1,279,765	\$11,155,592
FY 2026		\$8,571,779		\$1,847,028		\$1,300,241	\$11,719,048
FY 2027		\$10,145,335		\$1,895,346		\$1,541,219	\$13,581,901
FY 2028		\$13,816,734		\$1,944,929		\$2,013,273	\$17,774,936
FY 2029		\$14,810,755		\$1,995,808		\$2,045,485	\$18,852,047
FY 2030		\$17,594,425		\$2,048,018		\$2,540,038	\$22,182,481
FY 2031		\$20,509,525		\$2,101,594		\$2,815,285	\$25,426,405

Fiscal Year	Contract Costs	Office Expansion Costs	Social Media Initiative Costs	Enhanced Training Costs	Fee Collection Costs	Total
FY 2021	\$5,462,392	\$7,738,126	\$5,417,831	\$1,115,753	\$46,130,827	\$65,864,928
FY 2022	\$6,481,556	\$1,948,816	\$6,221,116	\$1,297,147	\$46,412,994	\$62,361,629
FY 2023	\$7,512,496	\$1,979,997	\$6,665,699	\$1,468,276	\$46,697,346	\$64,323,814
FY 2024	\$8,619,782	\$2,011,677	\$7,087,079	\$1,634,352	\$46,983,905	\$66,336,794
FY 2025	\$9,386,466	\$2,043,863	\$7,427,219	\$1,748,502	\$47,272,692	\$67,878,743
FY 2026	\$10,182,876	\$2,076,565	\$7,835,034	\$1,852,394	\$47,563,731	\$69,510,601
FY 2027	\$11,111,411	\$2,109,790	\$8,746,385	\$1,951,241	\$47,857,043	\$71,775,870
FY 2028	\$12,666,066	\$2,143,547	\$10,581,846	\$2,060,669	\$48,152,652	\$75,604,780
FY 2029	\$13,688,482	\$2,177,844	\$11,182,879	\$2,180,681	\$48,450,580	\$77,680,466
FY 2030	\$14,899,766	\$2,212,689	\$12,561,798	\$2,321,697	\$48,750,850	\$80,746,801
FY 2031	\$16,223,666	\$2,248,092	\$13,967,888	\$2,483,720	\$49,053,486	\$83,976,852

NOTES & ASSUMPTIONS:

(b)(5)

INDEPENDENT GOVERNMENT COST ESTIMATE		
CONTRACT LINE ITEM NUMBER (CLIN)	DESCRIPTION	AMOUNT
BASE YEAR		
0001	Transition-In - Labor Hour	\$ 2,593,433.60
0002	Support Services - Firm Fixed price	\$ 28,527,769.60
0003	Surge - Labor Hour	\$ 6,941,880.00
0004	Travel - Time and Material	\$ 60,000.00
	TOTAL	\$ 38,123,083.20
OPTION YEAR 1		
1001	Support Services - Firm Fixed price	\$ 34,758,393.60
1002	Surge - Labor Hour	\$ 7,751,078.40
1003	Travel - Time and Material	\$ 60,000.00
	TOTAL	\$ 42,569,472.00
OPTION YEAR 2		
2001	Support Services - Firm Fixed price	\$ 37,703,616.00
2002	Surge - Labor Hour	\$ 7,933,305.60
2003	Travel - Time and Material	\$ 60,000.00
	TOTAL	\$ 45,696,921.60
OPTION YEAR 3		
3001	Support Services - Firm Fixed price	\$ 42,990,854.40
3002	Surge - Labor Hour	\$ 8,176,608.00
3003	Travel - Time and Material	\$ 60,000.00
	TOTAL	\$ 51,227,462.40
OPTION YEAR 4		
4001	Support Services - Firm Fixed price	\$ 43,436,553.60
4002	Surge - Labor Hour	\$ 7,724,692.80
4003	Travel - Time and Material	\$ 60,000.00
4004	Transition-Out - Labor Hour	\$ 3,948,777.60
	TOTAL	\$ 55,170,024.00
	TOTAL ESTIMATE	\$ 232,786,963.20

INDEPENDENT GOVERNMENT COST ESTIMATE

SUMMARY

BASE YEAR		OPTION YEAR 1		OPTION YEAR 2		OPTION YEAR 3		OPTION YEAR 4		TOTALS	
Description	Total	Description	Total	Description	Total	Description	Total	Description	Total	Contract Line Item Number (CLIN)	Total
CTCUI TRANSITION - IN - LH	\$ 1,164,354.48	CTCUI FFP	\$ 3,629,949.60	CTCUI FFP	\$ 3,709,564.40	CTCUI FFP	\$ 2,919,260.80	CTCUI FFP	\$ 20,086,521.20	CTCUI FFP	\$ 152,929,494.40
CTCUI FFP	\$ 2,141,651,734.60	CTCUI SURGE LH	\$ 5,052,227.20	CTCUI SURGE LH	\$ 1,160,821.60	CTCUI SURGE LH	\$ 5,719,187.20	CTCUI SURGE LH	\$ 5,052,227.20	CTCUI SURGE LH	\$ 20,052,188.00
CTCUI SURGE LH	\$ 4,515,272.48	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 120,000.00
CTCUI TRAVEL	\$ 30,000.00										
BASE YEAR TOTAL - CTCUI	\$ 3,814,147.48	OPTION YEAR 1 TOTAL - CTCUI	\$ 8,652,176.80	OPTION YEAR 2 TOTAL - CTCUI	\$ 4,870,386.00	OPTION YEAR 3 TOTAL - CTCUI	\$ 2,949,448.00	OPTION YEAR 4 TOTAL - CTCUI	\$ 20,116,550.40	CTCUI TRANSITION - IN - LH	\$ 1,164,354.48
VSP - TRANSMISSION - IN - LH	\$ 4,287,911.19	VSP FFP	\$ 6,321,424.00	VSP FFP	\$ 48,919,049.60	VSP FFP	\$ 13,117,150.62	VSP FFP	\$ 14,159,830.00	VSP FFP	\$ 58,689,652.80
VSP FFP	\$ 40,000.00	VSP SURGE LH	\$ 7,000,000.00	VSP SURGE LH	\$ 2,772,000.00	VSP SURGE LH	\$ 2,057,430.00	VSP SURGE LH	\$ 2,079,411.20	VSP SURGE LH	\$ 13,054,176.80
VSP SURGE LH	\$ 2,426,147.20	VSP TRAVEL	\$ 30,000.00	VSP TRAVEL	\$ 30,000.00	VSP TRAVEL	\$ 30,000.00	VSP TRAVEL	\$ 30,000.00	VSP TRAVEL	\$ 120,000.00
VSP TRAVEL	\$ 30,000.00										
BASE YEAR TOTAL - VSP	\$ 18,603,069.64	OPTION YEAR 1 TOTAL - VSP	\$ 13,280,824.00	OPTION YEAR 2 TOTAL - VSP	\$ 51,721,329.60	OPTION YEAR 3 TOTAL - VSP	\$ 14,757,016.62	OPTION YEAR 4 TOTAL - VSP	\$ 16,289,241.20	VSP TRANSMISSION - IN - LH	\$ 4,287,911.19
BASE YEAR TOTAL - FFP	\$ 2,427,742.88	OPTION YEAR 1 TOTAL - FFP	\$ 6,321,424.00	OPTION YEAR 2 TOTAL - FFP	\$ 49,401,059.20	OPTION YEAR 3 TOTAL - FFP	\$ 13,147,301.22	OPTION YEAR 4 TOTAL - FFP	\$ 14,189,860.20	TOTAL - FFP	\$ 107,552,107.20
BASE YEAR TOTAL - LH	\$ 9,331,114.86	OPTION YEAR 1 TOTAL - LH	\$ 7,751,227.20	OPTION YEAR 2 TOTAL - LH	\$ 2,933,821.60	OPTION YEAR 3 TOTAL - LH	\$ 3,176,617.20	OPTION YEAR 4 TOTAL - LH	\$ 11,675,478.40	TOTAL - LH	\$ 60,897,736.00
BASE YEAR TOTAL - TRAVEL	\$ 16,000.00	OPTION YEAR 1 TOTAL - TRAVEL	\$ 30,000.00	OPTION YEAR 2 TOTAL - TRAVEL	\$ 60,000.00	OPTION YEAR 3 TOTAL - TRAVEL	\$ 60,000.00	OPTION YEAR 4 TOTAL - TRAVEL	\$ 60,000.00	TOTAL - TRAVEL	\$ 240,000.00
BASE YEAR TOTAL	\$ 38,120,499.28	OPTION YEAR 1 TOTAL	\$ 42,964,628.00	OPTION YEAR 2 TOTAL	\$ 63,676,625.20	OPTION YEAR 3 TOTAL	\$ 31,272,484.80	OPTION YEAR 4 TOTAL	\$ 31,775,800.00	TOTAL	\$ 212,786,980.00

LABOR CATEGORY	Transition Period - In (1 Month)				Transition - Out Period (1 Month)				TOTAL							
	CLIN 0001								CLIN 4004							
	160.0		1.00		160.0		1.00		3.0							
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost						
Program Manager - Key (Oversight of both VSP & CTCEU Ops) - TS - TS/SCI	\$ 234.58	0.50	80.00	\$ 18,766.40	\$ 260.44	0.50	80.00	\$ 20,835.20	160.00	\$ 39,601.60						
CTCEU Project Manager - Key - TS - TS/SCI	\$ 183.77	1.00	160.00	\$ 29,403.20	\$ 294.03	1.00	160.00	\$ 32,644.80	320.00	\$ 62,048.00						
CTCEU Deputy Project Manager - Key - TS - TS/SCI	\$ 153.77	3.00	480.00	\$ 73,809.60	\$ 174.03	3.00	480.00	\$ 83,534.40	960.00	\$ 157,344.00						
CTCEU Senior Task Lead - Key - TS - TS/SCI	\$ 143.99	3.00	480.00	\$ 69,115.20	\$ 159.87	3.00	480.00	\$ 76,737.60	960.00	\$ 145,852.80						
CTCEU Task Lead - TS - TS/SCI	\$ 140.25	10.00	1,600.00	\$ 224,400.00	\$ 155.71	10.00	1,600.00	\$ 249,136.00	3,200.00	\$ 473,536.00						
CTCEU Statistical Data Analyst - Eligible For TS	\$ 140.95	3.00	480.00	\$ 67,656.00	\$ 156.89	3.00	480.00	\$ 75,118.40	960.00	\$ 142,774.40						
CTCEU Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 111.75	8.00	1,280.00	\$ 143,040.00	\$ 124.07	8.00	1,440.00	\$ 178,666.00	2,720.00	\$ 321,706.00						
CTCEU Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 100.89	14.00	2,240.00	\$ 225,993.60	\$ 112.01	17.00	2,720.00	\$ 304,667.20	4,960.00	\$ 530,660.80						
CTCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 95.23	10.00	1,600.00	\$ 152,368.00	\$ 105.74	10.00	1,600.00	\$ 169,184.00	3,200.00	\$ 321,552.00						
CTCEU Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ 95.23	63.00	10,080.00	\$ 959,918.40	\$ 105.74	87.00	13,920.00	\$ 1,471,900.80	24,000.00	\$ 2,431,819.20						
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Subtotal		115.50	18,480.00	\$ 1,964,470.40		143.50	22,960.00	\$ 2,662,411.20	41,440.00	\$ 4,626,881.60						

LABOR CATEGORY	Base Period (11 Months) CLIN 0002						OY1 (12 Months) CLIN 1001						OY2 (12 Months) CLIN 2001						OY3 (12 Months) CLIN 3001						OY4 (11 Months) CLIN 4001						TOTAL									
	11.00			11.00			12.00			12.00			12.00			12.00			11.00			11.00			17.0															
	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours	Rate	FTEs	Hours													
Program Manager - Key (Oversight of both VSP & CCEU Ops) - TS - TS/SCI	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00	\$	234.58	0.50	888.00
CCEU Project Manager - Key - TS - TS/SCI	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00	\$	183.77	1.00	1,760.00
CCEU Deputy Project Manager - Key - TS - TS/SCI	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00	\$	153.77	3.00	5,280.00
CCEU Senior Task Lead - Key - TS - TS/SCI	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00	\$	143.99	3.00	5,280.00
CCEU Task Lead - TS - TS/SCI	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00	\$	140.25	10.00	17,600.00
CCEU Statistical Data Analyst - Flightable For TS	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00	\$	140.95	3.00	5,280.00
CCEU Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00	\$	111.75	8.00	14,080.00
CCEU Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00	\$	100.89	14.00	24,640.00
CCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00	\$	95.21	10.00	17,600.00
CCEU Administrative (Intelligence) Analysts Junior - Flightable For TS	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00	\$	95.21	63.00	110,880.00
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	\$			\$			\$		\$			\$			\$			\$		\$				\$			\$			\$			\$			\$				
Subtotal		115.50	203,280.00	\$	21,609,174.40		122.50	235,200.00	\$	25,428,969.60		126.50	242,880.00	\$	26,784,566.40		137.50	264,000.00	\$	29,819,260.80		143.50	252,560.00	\$	29,286,523.20		1,197,920.00	\$	132,928,494.40											

LABOR CATEGORY	Base Period (11 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (11 Months)				TOTAL		
	CLIN 0002				CLIN 0002				CLIN 0002				CLIN 0002				CLIN 0002						
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost	
Program Manager - (Management with VISA) (CICD) (Reg. TS - TS/90)	\$ 274.00	1.00	1,100	\$ 1,100.00	\$ 274.00	1.00	1,100	\$ 1,100.00	\$ 274.00	1.00	1,100	\$ 1,100.00	\$ 274.00	1.00	1,100	\$ 1,100.00	\$ 274.00	1.00	1,100	\$ 1,100.00	4,400	\$ 4,400.00	
CIERS Program Manager - (TS - TS/90)	\$ 189.77	2.80	3,118.76	\$ 525,398.00	\$ 189.77	2.80	3,118.76	\$ 525,398.00	\$ 189.77	2.80	3,118.76	\$ 525,398.00	\$ 189.77	2.80	3,118.76	\$ 525,398.00	\$ 189.77	2.80	3,118.76	\$ 525,398.00	12,475.28	\$ 2,176,592.00	
CIERS Deputy Program Manager - (TS - TS/90)	\$ 157.77	2.80	3,118.76	\$ 441,157.60	\$ 157.77	2.80	3,118.76	\$ 441,157.60	\$ 157.77	2.80	3,118.76	\$ 441,157.60	\$ 157.77	2.80	3,118.76	\$ 441,157.60	\$ 157.77	2.80	3,118.76	\$ 441,157.60	12,475.28	\$ 1,954,838.40	
CIERS Senior Task Lead - (TS - TS/90)	\$ 205.61	2.80	3,118.76	\$ 636,492.80	\$ 205.61	2.80	3,118.76	\$ 636,492.80	\$ 205.61	2.80	3,118.76	\$ 636,492.80	\$ 205.61	2.80	3,118.76	\$ 636,492.80	\$ 205.61	2.80	3,118.76	\$ 636,492.80	12,475.28	\$ 2,557,977.60	
CIERS Task Lead - TS - TS/90	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	17,112.00	\$ 2,529,264.00	
CIERS Technical Task Support - (Reg) For TS	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	\$ 148.22	3.80	5,236.00	\$ 773,236.00	17,112.00	\$ 2,529,264.00	
CIERS Administrative (Reg) Support - (Reg) For TS	\$ 117.75	4.80	5,236.00	\$ 559,720.00	\$ 117.75	4.80	5,236.00	\$ 559,720.00	\$ 117.75	4.80	5,236.00	\$ 559,720.00	\$ 117.75	4.80	5,236.00	\$ 559,720.00	\$ 117.75	4.80	5,236.00	\$ 559,720.00	21,084.00	\$ 2,478,072.00	
CIERS Administrative (Reg) Support - (Reg) For TS	\$ 108.00	4.80	5,236.00	\$ 564,960.00	\$ 108.00	4.80	5,236.00	\$ 564,960.00	\$ 108.00	4.80	5,236.00	\$ 564,960.00	\$ 108.00	4.80	5,236.00	\$ 564,960.00	\$ 108.00	4.80	5,236.00	\$ 564,960.00	21,084.00	\$ 2,278,560.00	
CIERS Administrative (Reg) Support - (Reg) For TS	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	6,696.00	\$ 643,728.00	
CIERS Administrative (Reg) Support - (Reg) For TS	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	\$ 96.22	1.80	2,236.00	\$ 217,296.00	6,696.00	\$ 643,728.00	
Subtotal	28.00	35,200.00	\$ 4,515,772.80	28.00	36,400.00	\$ 5,042,227.20	28.00	36,400.00	\$ 5,169,825.60	28.00	36,400.00	\$ 5,319,187.20	28.00	35,200.00	\$ 5,025,275.20	105,600.00	\$ 2,505,208.00						

TRAVEL

TRAVEL		
Transition - In - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
Base Period 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
OY1 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 2 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 3 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 4 - 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
Transition - Out - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00

LABOR CATEGORY	Transition - In Period (1 Month) CLIN 0001				Transition - Out Period (1 Month) CLIN 4004				TOTAL	
	In Per Month	160.0	# of Months	1.00	In Per Month	160.0	# of Months	1.00	Hours	Cost
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost
Program Manager - Key (Oversight of both VSP & CTCEU Ops) - TS - TS/SCI	\$ 234.58	0.50	80.00	\$ 18,766.40	\$ 260.44	0.50	80.00	\$ 20,835.20	160.00	\$ 39,601.60
VSP Project Manager - Key - TS - TS/SCI	\$ 183.77	1.00	160.00	\$ 29,403.20	\$ 204.03	1.00	160.00	\$ 32,644.80	320.00	\$ 62,048.00
VSP Deputy Project Manager - Key - Key - TS - TS/SCI	\$ 153.77	1.00	160.00	\$ 24,603.20	\$ 174.03	1.00	160.00	\$ 27,844.80	320.00	\$ 52,448.00
VSP Senior Task Lead - Key - TS - TS/SCI	\$ 143.99	2.00	320.00	\$ 46,076.80	\$ 159.87	5.00	800.00	\$ 127,896.00	1,120.00	\$ 173,972.80
VSP Task Lead - TS - TS/SCI	\$ 140.25	5.00	800.00	\$ 112,200.00	\$ 155.71	7.00	1,120.00	\$ 174,395.20	1,920.00	\$ 286,595.20
VSP Statistical Data Analyst - TS - TS/SCI	\$ 140.95	1.00	160.00	\$ 22,552.00	\$ 156.48	2.00	320.00	\$ 50,073.60	480.00	\$ 72,625.60
VSP Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 111.75	6.00	960.00	\$ 107,280.00	\$ 124.07	7.00	1,120.00	\$ 138,958.40	2,080.00	\$ 246,238.40
VSP Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 100.89	10.00	1,600.00	\$ 161,424.00	\$ 112.01	20.00	3,200.00	\$ 358,432.00	4,800.00	\$ 519,856.00
VSP Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 95.23	7.00	1,120.00	\$ 106,657.60	\$ 105.74	21.00	3,360.00	\$ 355,286.40	4,480.00	\$ 461,944.00
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Subtotal		33.50	5,360.00	\$ 628,963.20		64.50	10,320.00	\$ 1,286,366.40	15,680.00	\$ 1,915,329.60

LABOR CATEGORY	Base Period (11 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (11 Months)				TOTAL											
	CLIN 0006				CLIN 0001				CLIN 0001				CLIN 0001				CLIN 0001															
	Per Fy Month	FTEs	Hours	Cost	Per Fy Month	FTEs	Hours	Cost	Per Fy Month	FTEs	Hours	Cost	Per Fy Month	FTEs	Hours	Cost	Per Fy Month	FTEs	Hours	Cost	Per Fy Month	FTEs	Hours	Cost	Per Fy Month	FTEs	Hours	Cost				
Program Manager - (V) (throughout both VSP & ITSDM Ops) - TS - TS/91	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00	1	2.00	8.00	9,500.00
VSP Project Manager - TS - TS/80	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00	1	1.00	4.00	5,100.00
VSP Deputy Project Manager - TS - TS/63	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00	1	1.00	4.00	2,700.00
VSP Senior Technical - TS - TS/50	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00	1	1.00	4.00	5,200.00
VSP Tech Lead - TS - TS/61	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00	1	1.00	4.00	3,900.00
VSP Technical Data Analyst - TS - TS/61	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00	1	1.00	4.00	3,500.00
VSP Administrator (Intelligence Analysis Module) - TS - TS/62	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00
VSP Administrator (Intelligence Analysis Module) - TS - TS/62	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00
VSP Administrator (Intelligence Analysis Module) - TS - TS/62	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00	1	1.00	4.00	3,100.00
Subtotal	31.00		\$8,969.00	\$ 4,918,513.28	41.00		\$9,680.00	\$ 5,229,624.00	49.00		\$9,120.00	\$ 5,191,649.60	56.00		\$8,489.00	\$ 4,711,293.60	64.00		\$13,226.00	\$ 6,842,836.40	453,769.00		\$ 24,486,692.00									

TRAVEL

TRAVEL		
Transition - In - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
Base Period 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
OY1 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 2 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 3 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 4 - 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
Transition - Out - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00

NOTES & ASSUMPTIONS:

(b)(5)



INDEPENDENT GOVERNMENT COST ESTIMATE		
CONTRACT LINE ITEM NUMBER (CLIN)	DESCRIPTION	AMOUNT
BASE YEAR		
0001	Support Services - Firm Fixed price	\$ 34,434,086.40
0002	LH Surge	\$ 9,476,582.40
0003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 44,010,668.80
OPTION YEAR 1		
1001	Support Services - Firm Fixed price	\$ 38,071,065.60
1002	LH Surge	\$ 9,698,457.60
1003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 47,869,523.20
OPTION YEAR 2		
2001	Support Services - Firm Fixed price	\$ 41,505,600.00
2002	LH Surge	\$ 9,925,516.80
2003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 51,531,116.80
OPTION YEAR 3		
3001	Support Services - Firm Fixed price	\$ 46,558,406.40
3002	LH Surge	\$ 10,228,627.20
3003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 56,887,033.60
OPTION YEAR 4		
4001	Support Services - Firm Fixed price	\$ 51,290,092.80
4002	LH Surge	\$ 10,540,473.60
4003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 61,930,566.40
	TOTAL ESTIMATE	\$ 262,228,908.80

INDEPENDENT GOVERNMENT COST ESTIMATE

SUMMARY

BASE YEAR		OPTION YEAR 1		OPTION YEAR 2		OPTION YEAR 3		OPTION YEAR 4		TOTALS	
Description	Total	Description	Total	Description	Total	Description	Total	Description	Total	Contract Line Item Number (CLIN)	Total
CTCU FFP	\$ 31,618,952.48	CTCU FFP	\$ 37,289,812.00	CTCU FFP	\$ 39,004,551.60	CTCU FFP	\$ 36,777,229.68	CTCU FFP	\$ 36,208,550.00	CTCU FFP	\$ 148,977,140.00
CTCU TRAVEL	\$ 50,000.00	CTCU TRAVEL	\$ 50,000.00	CTCU TRAVEL	\$ 50,000.00	CTCU TRAVEL	\$ 50,000.00	CTCU TRAVEL	\$ 50,000.00	CTCU LIR SURGE	\$ 31,615,732.00
										CTCU TRAVEL	\$ 254,000.00
BASE YEAR TOTAL - CTCU	\$ 31,668,952.48	OPTION YEAR 1 TOTAL - CTCU	\$ 37,339,812.00	OPTION YEAR 2 TOTAL - CTCU	\$ 39,054,551.60	OPTION YEAR 3 TOTAL - CTCU	\$ 36,827,229.68	OPTION YEAR 4 TOTAL - CTCU	\$ 36,258,550.00	VSP FFP	\$ 106,627,908.00
VSP FFP	\$ 6,000,000.00	VSP FFP	\$ 16,000,000.00	VSP FFP	\$ 22,000,000.00	VSP FFP	\$ 14,700,000.00	VSP FFP	\$ 17,000,000.00	VSP LIR SURGE	\$ 10,000,000.00
VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 10,512,226.00
											\$ 29,440.00
BASE YEAR TOTAL - VSP	\$ 6,050,000.00	OPTION YEAR 1 TOTAL - VSP	\$ 16,050,000.00	OPTION YEAR 2 TOTAL - VSP	\$ 22,050,000.00	OPTION YEAR 3 TOTAL - VSP	\$ 14,750,000.00	OPTION YEAR 4 TOTAL - VSP	\$ 17,050,000.00	TOTAL - FFP	\$ 211,073,114.00
BASE YEAR TOTAL - FFP	\$ 37,718,952.48	OPTION YEAR 1 TOTAL - FFP	\$ 53,339,812.00	OPTION YEAR 2 TOTAL - FFP	\$ 61,104,551.60	OPTION YEAR 3 TOTAL - FFP	\$ 51,527,229.68	OPTION YEAR 4 TOTAL - FFP	\$ 53,208,550.00	TOTAL - LIR SURGE	\$ 49,009,457.00
BASE YEAR TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 1 TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 2 TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 3 TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 4 TOTAL - TRAVEL	\$ 100,000.00	TOTAL - TRAVEL	\$ 200,000.00
BASE YEAR TOTAL	\$ 34,524,000.00	OPTION YEAR 1 TOTAL	\$ 36,174,000.00	OPTION YEAR 2 TOTAL	\$ 44,165,400.00	OPTION YEAR 3 TOTAL	\$ 46,428,484.40	OPTION YEAR 4 TOTAL	\$ 51,399,000.00	TOTAL	\$ 262,228,000.00

LABOR CATEGORY	Base Period (12 Months)						OY1 (12 Months)						OY2 (12 Months)						OY3 (12 Months)						OY4 (12 Months)						TOTAL	
	CLIN 0001						CLIN 1001						CLIN 2001						CLIN 3001						CLIN 4001						Hours	Cost
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost				
Program Manager - Key (Oversight of both VSP & CCEU Ops) - TS - TS/SCI	\$ 234.58	0.50	960.00	\$ 225,196.80	\$ 239.97	0.50	960.00	\$ 230,371.20	\$ 245.49	0.50	960.00	\$ 235,670.40	\$ 252.85	0.50	960.00	\$ 242,736.00	\$ 260.44	0.50	960.00	\$ 250,022.40	\$ 268.00	0.50	960.00	\$ 256,320.00	4,800.00	\$ 1,183,996.80						
CCEU Project Manager - Key - TS - TS/SCI	\$ 103.77	1.00	1,920.00	\$ 198,000.00	\$ 108.00	1.00	1,920.00	\$ 207,360.00	\$ 115.00	1.00	1,920.00	\$ 220,800.00	\$ 122.00	1.00	1,920.00	\$ 233,760.00	\$ 129.00	1.00	1,920.00	\$ 247,200.00	\$ 136.00	1.00	1,920.00	\$ 260,160.00	9,600.00	\$ 1,951,128.00						
CCEU Desktop Project Manager - Key - TS - TS/SCI	\$ 153.77	3.00	5,760.00	\$ 880,116.00	\$ 158.00	3.00	5,760.00	\$ 916,800.00	\$ 163.00	3.00	5,760.00	\$ 939,840.00	\$ 168.00	3.00	5,760.00	\$ 962,880.00	\$ 173.00	3.00	5,760.00	\$ 985,920.00	\$ 178.00	3.00	5,760.00	\$ 1,008,960.00	28,800.00	\$ 4,701,669.60						
CCEU Senior Task Lead - Key - TS - TS/SCI	\$ 143.99	3.00	5,760.00	\$ 829,382.40	\$ 147.30	3.00	5,760.00	\$ 848,448.00	\$ 150.69	3.00	5,760.00	\$ 867,574.40	\$ 155.21	3.00	5,760.00	\$ 886,700.80	\$ 159.87	3.00	5,760.00	\$ 905,827.20	\$ 164.58	3.00	5,760.00	\$ 924,953.60	32,400.00	\$ 4,965,619.20						
CCEU Task Lead - TS - TS/SCI	\$ 340.25	10.00	19,200.00	\$ 6,567,000.00	\$ 343.47	11.00	21,120.00	\$ 7,282,176.00	\$ 346.77	11.00	21,120.00	\$ 7,362,336.00	\$ 350.07	11.00	21,120.00	\$ 7,442,496.00	\$ 353.37	11.00	21,120.00	\$ 7,522,656.00	\$ 356.67	11.00	21,120.00	\$ 7,602,816.00	107,520.00	\$ 15,093,414.40						
CCEU Statistical Data Analyst - Eligible For TS	\$ 140.95	3.00	5,760.00	\$ 817,320.00	\$ 144.19	3.00	5,760.00	\$ 832,332.00	\$ 147.50	3.00	5,760.00	\$ 847,344.00	\$ 150.81	3.00	5,760.00	\$ 862,356.00	\$ 154.12	3.00	5,760.00	\$ 877,368.00	\$ 157.43	3.00	5,760.00	\$ 892,380.00	32,400.00	\$ 4,640,596.20						
CCEU Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 111.75	8.00	15,360.00	\$ 1,744,400.00	\$ 114.82	8.00	15,360.00	\$ 1,785,936.00	\$ 117.95	8.00	15,360.00	\$ 1,827,472.00	\$ 121.08	8.00	15,360.00	\$ 1,869,008.00	\$ 124.21	8.00	15,360.00	\$ 1,910,544.00	\$ 127.34	8.00	15,360.00	\$ 1,952,080.00	124,800.00	\$ 1,657,624.80						
CCEU Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 108.09	14.00	26,880.00	\$ 2,911,923.20	\$ 109.21	15.00	28,800.00	\$ 3,078,240.00	\$ 110.38	15.00	28,800.00	\$ 3,214,560.00	\$ 111.55	15.00	28,800.00	\$ 3,350,880.00	\$ 112.72	15.00	28,800.00	\$ 3,487,200.00	\$ 114.89	15.00	28,800.00	\$ 3,623,520.00	147,840.00	\$ 15,721,881.60						
CCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 95.23	11.00	21,120.00	\$ 2,011,257.60	\$ 97.42	12.00	23,040.00	\$ 2,244,256.00	\$ 99.67	12.00	23,040.00	\$ 2,298,384.00	\$ 101.96	12.00	23,040.00	\$ 2,352,512.00	\$ 104.25	12.00	23,040.00	\$ 2,406,640.00	\$ 106.54	12.00	23,040.00	\$ 2,460,768.00	113,280.00	\$ 11,353,747.20						
CCEU Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ 95.23	73.00	146,160.00	\$ 13,347,436.80	\$ 97.42	77.00	147,840.00	\$ 14,402,572.80	\$ 99.67	80.00	151,680.00	\$ 15,309,412.00	\$ 101.96	84.00	164,280.00	\$ 16,364,548.00	\$ 104.25	88.00	170,880.00	\$ 17,319,684.00	\$ 106.54	92.00	177,480.00	\$ 18,274,820.00	773,760.00	\$ 77,685,177.60						
Subtotal	126.50	242,880.00	\$ 25,584,902.40	133.50	256,320.00	\$ 27,586,012.80	137.50	264,000.00	\$ 29,024,553.60	145.50	279,360.00	\$ 31,777,929.60	152.50	292,800.00	\$ 34,204,550.40	1,335,360.00	\$ 148,177,948.80															

LABOR CATEGORY	Base Period (12 Months) CLIN 0002						OY1 (12 Months) CLIN 0002						OY2 (12 Months) CLIN 0002						OY 3 (12 Months) CLIN 3002						OY4 (12 Months) CLIN 4002						TOTAL		
	12.00			12.00			12.00			12.00			12.00			12.00			12.00			12.00			12.00			Hours	Cost	7.6			
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost									
Program Manager - Key (Oversight of both VSP & CCCEU Ops) - TS - TS/SCI	\$ 234.58			\$ -	\$ 239.97			\$ -	\$ 245.49			\$ -	\$ 252.85			\$ 266.44			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -							
CCCEU Project Manager - Key - TS - TS/SCI	\$ 103.77	2.00	3,840.00	\$ 705,676.80	\$ 186.00	2.00	3,840.00	\$ 723,920.00	\$ 192.32	2.00	3,840.00	\$ 738,508.80	\$ 198.09	2.00	3,840.00	\$ 760,665.60	\$ 204.03	2.00	3,840.00	\$ 783,475.20	\$ 209.74	2.00	3,840.00	\$ 807,062.40	\$ 215.60	2.00	3,840.00	\$ 831,436.80		\$ 3,710,246.40			
CCCEU Deploys Project Manager - Key - TS - TS/SCI	\$ 353.77	2.00	3,840.00	\$ 998,476.80	\$ 198.00	2.00	3,840.00	\$ 686,720.00	\$ 162.32	2.00	3,840.00	\$ 623,208.80	\$ 168.09	2.00	3,840.00	\$ 665,465.60	\$ 174.03	2.00	3,840.00	\$ 703,275.20	\$ 180.74	2.00	3,840.00	\$ 742,082.40	\$ 187.60	2.00	3,840.00	\$ 781,889.60		\$ 3,134,246.40			
CCCEU Senior Task Lead - Key - TS - TS/SCI	\$ 143.99	2.00	3,840.00	\$ 552,921.60	\$ 147.30	2.00	3,840.00	\$ 565,632.00	\$ 150.69	2.00	3,840.00	\$ 578,449.60	\$ 155.21	2.00	3,840.00	\$ 591,366.40	\$ 159.87	2.00	3,840.00	\$ 604,383.20	\$ 164.66	2.00	3,840.00	\$ 617,400.00	\$ 169.57	2.00	3,840.00	\$ 630,416.80		\$ 2,987,116.40			
CCCEU Task Lead - TS - TS/SCI	\$ 348.25	4.00	7,680.00	\$ 1,877,120.00	\$ 143.47	4.00	7,680.00	\$ 1,101,849.60	\$ 146.77	4.00	7,680.00	\$ 1,127,193.60	\$ 151.18	4.00	7,680.00	\$ 1,153,062.40	\$ 155.71	4.00	7,680.00	\$ 1,179,451.20	\$ 160.37	4.00	7,680.00	\$ 1,206,360.00	\$ 165.04	4.00	7,680.00	\$ 1,233,788.80		\$ 5,663,078.40			
CCCEU Statistical Data Analyst - Eligible For TS	\$ 349.95	1.00	1,920.00	\$ 270,824.00	\$ 144.19	1.00	1,920.00	\$ 276,844.00	\$ 147.50	1.00	1,920.00	\$ 282,904.00	\$ 151.91	1.00	1,920.00	\$ 289,004.00	\$ 156.48	1.00	1,920.00	\$ 295,144.00	\$ 161.20	1.00	1,920.00	\$ 299,324.00	\$ 165.14	1.00	1,920.00	\$ 303,544.00		\$ 1,422,816.00			
CCCEU Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 111.75	9.00	9,600.00	\$ 1,077,000.00	\$ 114.42	9.00	9,600.00	\$ 1,097,472.00	\$ 116.95	9.00	9,600.00	\$ 1,122,200.00	\$ 120.66	9.00	9,600.00	\$ 1,148,416.00	\$ 124.07	9.00	9,600.00	\$ 1,175,296.00	\$ 127.79	9.00	9,600.00	\$ 1,202,832.00	\$ 131.74	9.00	9,600.00	\$ 1,230,928.00		\$ 5,640,480.00			
CCCEU Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 108.89	5.00	9,600.00	\$ 968,544.00	\$ 103.21	5.00	9,600.00	\$ 990,816.00	\$ 105.58	5.00	9,600.00	\$ 1,013,568.00	\$ 108.75	5.00	9,600.00	\$ 1,044,000.00	\$ 112.01	5.00	9,600.00	\$ 1,075,296.00	\$ 115.67	5.00	9,600.00	\$ 1,106,352.00	\$ 119.77	5.00	9,600.00	\$ 1,138,272.00		\$ 5,092,224.00			
CCCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 95.23	2.00	3,840.00	\$ 365,683.20	\$ 97.42	2.00	3,840.00	\$ 374,092.80	\$ 99.67	2.00	3,840.00	\$ 382,732.80	\$ 102.66	2.00	3,840.00	\$ 391,614.40	\$ 105.74	2.00	3,840.00	\$ 400,841.60	\$ 108.91	2.00	3,840.00	\$ 410,416.00	\$ 112.24	2.00	3,840.00	\$ 420,344.00		\$ 1,922,764.80			
CCCEU Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ 95.23	2.00	3,840.00	\$ 365,683.20	\$ 97.42	2.00	3,840.00	\$ 374,092.80	\$ 99.67	2.00	3,840.00	\$ 382,732.80	\$ 102.66	2.00	3,840.00	\$ 391,614.40	\$ 105.74	2.00	3,840.00	\$ 400,841.60	\$ 108.91	2.00	3,840.00	\$ 410,416.00	\$ 112.24	2.00	3,840.00	\$ 420,344.00		\$ 1,922,764.80			
Subtotal	25.00		48,000.00	\$ 5,969,529.60	25.00		48,000.00	\$ 6,109,440.00	25.00		48,000.00	\$ 6,252,614.40	25.00		48,000.00	\$ 6,443,750.40	25.00		48,000.00	\$ 6,640,396.80	240,000.00		240,000.00	\$ 31,415,731.20									

TRAVEL

TRAVEL		
Base Period 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY1 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 2 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 3 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 4 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00

LABOR CATEGORY	Base Period (12 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (12 Months)				TOTAL		
	CLIN 0001				CLIN 0001				CLIN 0001				CLIN 0001				CLIN 0001						
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost	
Program Manager - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Project Manager - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Deputy Project Manager - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Senior Task Lead - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Task Lead - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Technical Data Analyst - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Administrative (Intelligence) Analyst Senior - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
VP Administrative (Intelligence) Analyst Junior - TS - TS/NO	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	1,037.77	1.00	1,920.00	\$ 2,251,964.00	7,680.00	\$ 8,807,856.00	
Subtotal	60.50	77,760.00	\$ 8,849,184.00	47.50	61,200.00	\$ 10,485,052.00	51.50	106,560.00	\$ 12,481,046.40	63.50	121,020.00	\$ 14,786,476.80	71.50	137,280.00	\$ 17,085,542.40	534,720.00	\$ 63,681,202.40						

LABOR CATEGORY	Base Period (12 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (12 Months)				TOTAL	
	CLIN 0002				CLIN 0002				CLIN 0002				CLIN 0002				CLIN 0001				Hours	Cost
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost
Program Manager - TS - TS/00	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Project Manager - TS - TS/01	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Deputy Project Manager - TS - TS/02	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Senior Task Lead - TS - TS/03	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Task Lead - TS - TS/04	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Specialist Data Analyst - TS - TS/05	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Administrative (Intelligence) Analysts Senior - TS - TS/06	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
VP Administrative (Intelligence) Analysts Junior - TS - TS/07	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	1.00	1,037.77	\$ 1,037.77	1,037.77	\$ 1,037.77
Subtotal		15.00	28,000.00	\$ 3,587,052.80		15.00	28,000.00	\$ 3,589,017.60		15.00	28,000.00	\$ 3,672,082.40		15.00	28,000.00	\$ 3,784,876.80		15.00	28,000.00	\$ 3,908,076.80	144,000.00	\$ 18,453,026.40

TRAVEL

TRAVEL		
Base Period 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY1 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 2 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 3 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 4 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00

LABOR CATEGORY	Base Period (12 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (12 Months)				TOTAL		
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost	
COMMON SERVICES																							
Program Manager (Overnight) with P&A (CIS/SP) - FY 17/18	1	0.5139	1,881	\$ 1,338,971	1	0.5139	1,881	\$ 1,338,971	1	0.5139	1,881	\$ 1,338,971	1	0.5139	1,881	\$ 1,338,971	1	0.5139	1,881	\$ 1,338,971	5,283	\$ 3,855,885	
CIS/SP Program Manager - FY 17/18	1	0.0177	639	\$ 463,319	1	0.0177	639	\$ 463,319	1	0.0177	639	\$ 463,319	1	0.0177	639	\$ 463,319	1	0.0177	639	\$ 463,319	3,158	\$ 2,296,623	
SP Project Manager - FY 17/18	1	0.1577	5,657	\$ 4,065,642	1	0.1577	5,657	\$ 4,065,642	1	0.1577	5,657	\$ 4,065,642	1	0.1577	5,657	\$ 4,065,642	1	0.1577	5,657	\$ 4,065,642	28,301	\$ 205,820,619	
CIS/SP Deputy Project Manager - FY 17/18	1	0.0357	1,295	\$ 926,157	1	0.0357	1,295	\$ 926,157	1	0.0357	1,295	\$ 926,157	1	0.0357	1,295	\$ 926,157	1	0.0357	1,295	\$ 926,157	6,891	\$ 50,360,525	
SP Deputy Project Manager - FY 17/18	1	0.0517	1,838	\$ 1,338,971	1	0.0517	1,838	\$ 1,338,971	1	0.0517	1,838	\$ 1,338,971	1	0.0517	1,838	\$ 1,338,971	1	0.0517	1,838	\$ 1,338,971	9,675	\$ 70,941,189	
CIS/SP Senior Staff Lead - FY 17/18	1	0.1549	5,526	\$ 3,985,462	1	0.1549	5,526	\$ 3,985,462	1	0.1549	5,526	\$ 3,985,462	1	0.1549	5,526	\$ 3,985,462	1	0.1549	5,526	\$ 3,985,462	28,150	\$ 205,443,442	
SP Senior Staff Lead - FY 17/18	1	0.0491	1,733	\$ 1,253,850	1	0.0491	1,733	\$ 1,253,850	1	0.0491	1,733	\$ 1,253,850	1	0.0491	1,733	\$ 1,253,850	1	0.0491	1,733	\$ 1,253,850	8,708	\$ 63,918,900	
CIS/SP Staff Lead - FY 17/18	1	0.1053	3,720	\$ 2,708,100	1	0.1053	3,720	\$ 2,708,100	1	0.1053	3,720	\$ 2,708,100	1	0.1053	3,720	\$ 2,708,100	1	0.1053	3,720	\$ 2,708,100	19,540	\$ 143,683,800	
SP Staff Lead - FY 17/18	1	0.0627	2,253	\$ 1,639,050	1	0.0627	2,253	\$ 1,639,050	1	0.0627	2,253	\$ 1,639,050	1	0.0627	2,253	\$ 1,639,050	1	0.0627	2,253	\$ 1,639,050	11,801	\$ 87,294,525	
CIS/SP Statistical Data Analyst - Single Per FY 17/18	1	0.1035	3,720	\$ 2,708,100	1	0.1035	3,720	\$ 2,708,100	1	0.1035	3,720	\$ 2,708,100	1	0.1035	3,720	\$ 2,708,100	1	0.1035	3,720	\$ 2,708,100	19,461	\$ 143,437,500	
SP Statistical Data Analyst - FY 17/18	1	0.0615	2,195	\$ 1,594,500	1	0.0615	2,195	\$ 1,594,500	1	0.0615	2,195	\$ 1,594,500	1	0.0615	2,195	\$ 1,594,500	1	0.0615	2,195	\$ 1,594,500	11,670	\$ 86,385,000	
CIS/SP Administrative (Development) Analyst/ Senior - FY 17/18	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	25,461	\$ 188,047,125	
SP Administrative (Development) Analyst/ Senior - FY 17/18	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	1	0.1175	4,241	\$ 3,111,975	25,461	\$ 188,047,125	
CIS/SP Administrative (Development) Analyst/ Mid-Level - FY 17/18	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	15,016	\$ 110,715,000	
SP Administrative (Development) Analyst/ Mid-Level - FY 17/18	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	1	0.0694	2,504	\$ 1,826,500	15,016	\$ 110,715,000	
CIS/SP Administrative (Development) Analyst/ Junior - FY 17/18	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	11,801	\$ 87,294,525	
SP Administrative (Development) Analyst/ Junior - FY 17/18	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	1	0.0621	2,253	\$ 1,639,050	11,801	\$ 87,294,525	
CIS/SP Administrative (Development) Analyst/ Senior - Single Per FY 17/18	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	4,734	\$ 35,118,750	
SP Administrative (Development) Analyst/ Senior - Single Per FY 17/18	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	1	0.0221	789	\$ 574,575	4,734	\$ 35,118,750	
Subtotal			17,040	\$ 12,387,928.00			17,040	\$ 12,387,928.00			17,040	\$ 12,387,928.00			17,040	\$ 12,387,928.00			17,040	\$ 12,387,928.00	92,831	\$ 686,489,726.00	



\$51,141,324

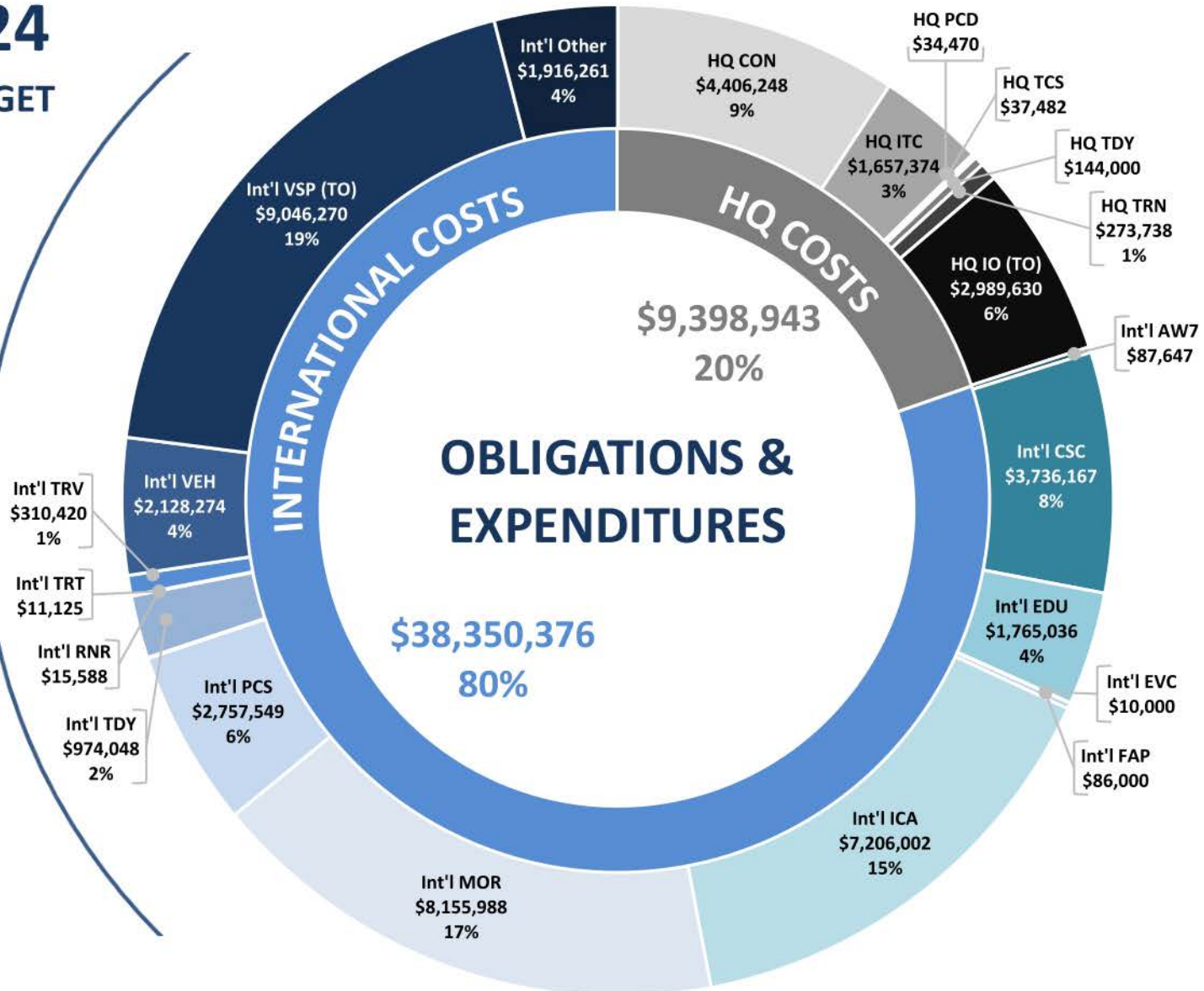
FY17 TOTAL BUDGET

- \$2,030,149
SERVICE WIDES

- \$600,000
ERO REPROGRAMING

- \$47,749,319
OBLIGATIONS &
EXPENDITURES

\$786,516
CARRY OVER*

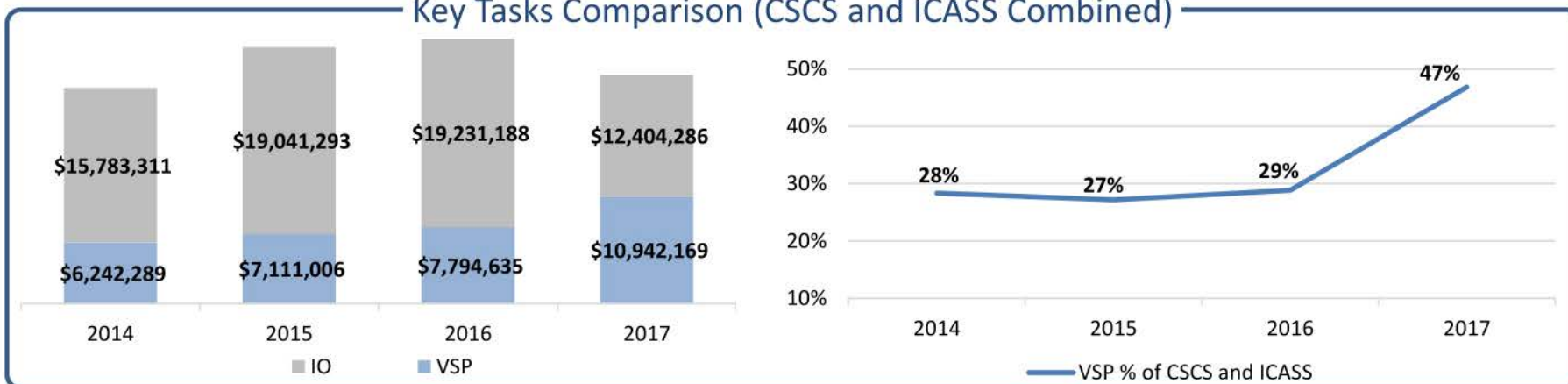


*Carry over equals FY17/18 V8 APPN (\$15,700,000) minus FY17 V8 O&E (\$14,913,484). \$786,516 is the total budget remainder minus services wides, reprogramming, and O&E.



VSP-IO Budget Comparison over Time

Key Tasks Comparison (CSCS and ICASS Combined)



FY17 TDY Overview

VSP TDYs:



60 TDYs

TDY Total Cost:



\$1,118,000

TDY Days:



2,840 Days

Cost Per Day:



\$394 per day

FY17 Contracting Overview

- VSP Screeners
- OCIO IT Modernization
- Deloitte
 - RFMN (7th floor)
 - IO (6th floor)
- GOST (social media)
- VSIC (Phoenix and University of Maryland Terrorist Training)
- IMASS
- PRU (Nano Shout Service)

FY17 VSP Contracting Cost: \$4,406,000

FY17 PCS Overview

26 VSP PCSs



2019-ICLI-00017 1156

FY17 Training Overview

- 3 VSICs
- 2 Refreshers
- 117 students



FY17 VSP Cost:

\$274,000



Most Common Task Code Comparison

Task	VSP	IO	Total	VSP %	IO %
Awards (AW7)	\$88,000	\$87,000	\$175,000	50%	50%
Capital Security Costs Sharing (CSC)	\$3,508,000	\$1,653,000	\$5,161,000	68%	32%
Educational Allowance (EDU)	\$1,765,000	\$918,000	\$2,683,000	66%	34%
Evacuations (EVC)	\$10,000	\$0	\$10,000	100%	
Furniture and Appliance Pool (FAP)	\$86,000	\$42,000	\$128,000	67%	33%
ICASS (ICA)	\$6,431,000	\$1,470,000	\$7,901,000	81%	19%
Miscellaneous Obligation Record (MOR)	\$8,156,000	\$8,361,000	\$16,517,000	49%	51%
Payroll (FCZ + VSP + OPS + VET)	\$9,046,000	\$7,576,000	\$16,622,000	54%	46%
Rest and Relaxation (RNR)	\$16,000	\$6,000	\$21,000	73%	27%
Tour Renewal Training (TRT)	\$11,000	\$0	\$11,000	100%	
Travel (TRV)	\$310,000	\$458,000	\$768,000	40%	60%
Vehicles (VEH)	\$2,128,000	\$137,000	\$2,266,000	94%	6%
Total	\$31,556,000	\$20,706,000	\$52,262,000	60%	40%

- Note, these tasks codes represent costs only from the 32 VSP posts
- All costs are rounded to the nearest \$1,000

(b)(5)

(b)(7)(E)

- In furtherance of the national security mission of the U.S. government and of the Department of Homeland Security (DHS), the U.S. Immigration and Customs Enforcement (ICE)-led Visa Security Program (VSP) leverages resources in the National Capital Region (NCR) and at diplomatic posts overseas to vet and screen visa applicants; identify those that constitute potential national security and/or public safety threats; disrupt the travel of suspect individuals; and launch investigations into criminal and/or terrorist affiliated networks operating in the U.S. and abroad.
- To further U.S. national security objectives related to DHS authorities granted in the Homeland Security Act of 2002, VSP is pursuing a comprehensive operational and programmatic expansion plan that would expand visa security screening and vetting operations to more visa issuing posts overseas, and thus increase the U.S. government's ability to identify, exploit, and disrupt transnational terrorist and criminal networks seeking to harm the U.S. at the earliest part of the visa lifecycle.
- To support this effort, VSP is proposing a visa applicant user fee, which would supplant congressional appropriations, and fund the current and future operations of VSP, and potentially other border security related priorities for the Administration and for DHS. A conversion of funding for VSP from appropriated funds to fee funding is advantageous for a number of reasons:

➤ **Increased Funding Needed to Support Increased Growth Rate**

- The historic VSP expansion rate has been limited by the amount of Federal appropriations provided. To execute an increased rate of expansion, VSP will require yearly funding increases to open new international posts as well as support existing international and domestic operations. Rates of historic appropriated funding increases would not support the proposed increase in post expansion rates.
- Currently, VSP operations are conducted in 26 countries, (b)(7)(E) visa-issuing posts around the world. If fee funding is attained, the VSP would have a projected footprint (b)(7)(E) posts by 2030, a growth rate of approximately (b) new posts per year, a marked increase from its current average of three posts per year.

➤ **Long-term Budget Visibility Required to Plan Expansion**

- The process of identifying and opening a VSP post requires significant lead time and often requires funds to be expended well before a post is opened. To execute international post expansion to an average rate of (b)(7)(E) posts per year, VSP will require not only the funding amount needed to support expanded operations, but will also need the assurance that the required budget will be available many years ahead of time.
- Historically, VSP has not had the appropriate level of budget visibility needed to make expansion commitments several years ahead of time, fee funding would allow for this budget visibility.

➤ **Fee-funding Shifts Funding Burden Away from U.S. Taxpayer**

- VSP could execute its expansion plan without fee funding, but this would require significant increases from historic congressional funding commitments. There is precedent for other DHS entities as well as DOS in

charging visa applicants for services, including those related to national security priorities.

- Funding VSP expansion through fees would eliminate the burden to the taxpayer and ultimately charge the user of screening and vetting services, the visa applicant.

BACKGROUND:

- The Department of Homeland Security (DHS) proposes to establish a fee to be charged by the Visa Security Program (VSP) to non-immigrant visa (NIV) applicants. DHS proposes to set the fee at \$18.75, applicable to all NIV applications, excluding those visa classes that are not assessed a fee by the Department of State (DOS). DHS has determined that setting the fee at \$18.75 will ensure fee revenue is sufficient to recover the full cost of VSP activities. Collections of the proposed fee will enable the VSP to be funded solely through fee revenue and eliminate the need for congressionally-appropriated funding.
- VSP currently operates (b)(7)(C) international posts. To further U.S. national security objectives related to DHS authorities granted in the Homeland Security Act of 2002 (Pub. L 107-296, §428), VSP intends to expand operations to a total (b)(7)(C) international posts at an average rate of (b)(7)(E) posts per year.
- Selection of expansion posts is based on an established site selection process that considers a range of qualitative and quantitative information, including current intelligence and findings from extensive consultations with DOS, the Law Enforcement (LE) community, and intelligence organizations. This site selection process includes three steps:
 1. A data driven risk-based post evaluation.
 2. An analysis of current threat reporting and intelligence.
 3. An assessment of each post's expansion capabilities.
- This site selection process is conducted annually and largely assesses risk of terrorist travel to the United States. However, based on administration and DHS priorities, it also considers other national security threats posed by transnational criminal organizations. Based on this site selection process, DHS leadership has approved the goal of expanding operations to (b)(7)(C) total international posts. This expansion goal is estimated to be achieved by 2031.
 - Rationale for VSP Fee Proposal
 - VSP is funded through Federal appropriations, which have been sufficient to expand operations by an average of approximately (b)(7)(E) international posts per year while also funding existing operations (both international and domestic VSP operations). VSP intends to increase the rate of expansion to an average of (b)(7)(E) posts per year. To execute this increased rate of expansion, VSP will require yearly funding increases to open new international posts as well as support existing international and domestic operations.
 - The historic VSP expansion rate has been limited by the amount of Federal appropriations provided. Transitioning to fee funding will provide VSP with a reliable source of revenue that will be sufficient to fund planned expansion.

Table 1 (To be entered) provides historic VSP funding amounts and forecasted expansion costs.

Cost Basis for Fee

a. Overview

VSP conducted a fee study that considered all of the costs required to sustain current VSP operations and achieve its operations expansion goal. VSP intends to expand operations to a total of 130 posts at an average rate of eight (8) posts per year. This expansion goal is estimated to be achieved in 2031 so VSP forecasted operating costs for eleven (11) years beginning in FY21 (which is the estimated timeframe for enactment of the proposed rule and fee).

VSP operating costs consist of International Operations and Domestic HQ components. Table 2 provides cost estimates for the VSP during the expansion timeframe.

Table 2: VSP Cost Estimates by Fiscal Year

Fiscal Year	International Operating Cost	Domestic HQ Operating Cost	Total Cost
FY 2021	\$67,797,943	\$86,230,876	\$154,028,819
FY 2022	\$92,951,411	\$87,244,521	\$180,195,932
FY 2023	\$107,606,382	\$92,831,039	\$200,437,421
FY 2024	\$123,381,942	\$98,543,537	\$221,925,478
FY 2025	\$144,688,808	\$102,442,029	\$247,130,837
FY 2026	\$160,940,070	\$106,364,590	\$267,304,660
FY 2027	\$176,947,021	\$112,892,301	\$289,839,322
FY 2028	\$196,136,945	\$125,669,247	\$321,806,192
FY 2029	\$211,463,853	\$131,353,080	\$342,816,933
FY 2030	\$234,169,852	\$140,857,338	\$375,027,190
FY 2031	\$257,412,346	\$151,880,345	\$409,292,692

b. Operating Cost Forecasting Methodologies

i. Forecasting Operating Costs with Standardized HSI Cost Figures

The HSI Budget Formulation and Strategic Planning Unit provided VSP with standardized cost forecasting figures that are the source of record for HSI cost forecasting. These cost figures provide forecasting estimates for all operating costs associated with staffing an HSI employee including: standard benefits, overseas allowances (by DOS standards) for cost of living adjustments (COLA), foreign post differential and danger pay, International Cooperative Administrative Support Services (ICASS), Capital Security Cost Sharing (CSCS), computer/laptop purchase/licenses, ICE service-wide costs (ICE overhead costs including HR, IT, telecommunications, professional development, working capital fund etc.), domestic backfill costs (hiring/training), International Operations contracts, operational travel, furniture pool, vehicles (soft or hard), fleet operations and maintenance, overseas IT contracts, Permanent

Change of Station (PCS) moves, R&R travel, and tour renewal travel. These cost figures are delineated by region, occupational series, and pay grade.

ii. Forecasting Operating Costs Not Contained in Standardized HSI Cost Figures

To forecast costs that are specific to VSP and not included in standardized HSI cost forecasts, VSP used the best available information and appropriate forecasting methodology. These methodologies are explained in subsequent sections.

c. *International Operating Costs*

i. International Operating Costs based Standardized HSI Cost Figures

a. *International Special Agents*

ICE assigns special agents with expertise in immigration law and counterterrorism to U.S. diplomatic posts overseas to perform visa security activities. To calculate the operating costs for international special agents, VSP used the following steps:

1. Identify expansion posts for a given year.
2. Forecast the visa application volume at each post that will operate in that year.
3. Calculate the expected screening and vetting workload for special agents at each post based on forecasted screening hit rates.
4. Calculate the total number of special agent working hours required to cover screening and vetting workload.
5. Calculate the number of special agents to cover required working hours.
6. Calculate the cost of the required number of special agents at each post.

In calculating the cost of international special agents, VSP limited the number of special agents at any post to a total of (b)(7)(E) based on known space limitations at most posts. Additionally, VSP assumes a minimum of (b)(7)(E) special agents at any post regardless of visa application volume, based on standard international law enforcement staffing practices. Table 3 provides the cost estimates for international special agents during the expansion timeframe.

Table 3: International Special Agent Cost Estimates by Fiscal Year

Fiscal Year	# of Posts	# of Special Agents	Total Cost
FY 2021	(b)(7)(E)		\$62,045,551
FY 2022			\$86,270,438
FY 2023			\$99,100,159
FY 2024			\$113,852,592
FY 2025			\$133,976,585
FY 2026			\$149,193,761
FY 2027			\$164,034,856
FY 2028			\$182,023,030
FY 2029			\$196,182,584
FY 2030			\$213,998,136
FY 2031			\$236,686,981

b. Foreign Service National Investigators (FSN-I)

VSP employs FSN-I to assist international special agents and facilitate visa security activities. VSP used average FSN-I salaries and bonuses by region to calculate the operating costs for FSN-I. Based on current VSP staffing practices, VSP assumed (b)(7)(E) FSN-I per every (b)(7)(E) international special agents at any given post. Table 4 provides the cost estimates for FSN-I during the expansion timeframe.

Table 4: FSN-I Cost Estimates by Fiscal Year

Fiscal Year	# of Posts	# of FSN	Total Cost
FY 2021	(b)(7)(E)		\$3,722,505
FY 2022			\$4,343,371
FY 2023			\$5,860,940
FY 2024			\$6,576,384
FY 2025			\$7,451,585
FY 2026			\$8,177,989
FY 2027			\$9,036,164
FY 2028			\$9,930,228
FY 2029			\$10,789,897
FY 2030			\$15,372,657
FY 2031			\$15,618,620

ii. International Operating Costs Not Contained Standardized HSI Cost Figures

The standardized cost forecasting figures provided by the HSI Budget Formulation and Strategic Planning Unit account for the majority of VSP cost forecasts. However, VSP incurs costs that are not accounted for in the HSI standard. To forecast these costs, VSP used a forecasting methodology specific to one (1) international cost area: International Post Information Technology (IT) Bandwidth Upgrades.

a. International Post IT Bandwidth Upgrades

IT upgrades at international posts are often needed to supply the bandwidth required to conduct VSP operations. To forecast costs of upgrading a new posts and sustaining infrastructure at existing posts, VSP acquired the historical costs of upgrading international HSI posts from representatives of the ICE Office of the Chief Information Officer (OCIO). VSP calculated an average cost for upgrading a new post (\$51,819) and sustaining existing post bandwidth (\$38,460). These averages were used to calculate the total cost of bandwidth upgrades for each year of expansion. Table 5 provides the cost estimates for bandwidth upgrades during the expansion timeframe.

Table 5: International Post Bandwidth Upgrade Costs

Fiscal Year	New Posts	Sustained	Total
FY 2021	\$414,549	\$1,615,336	\$2,029,886
FY 2022	\$414,549	\$1,923,020	\$2,337,569
FY 2023	\$414,549	\$2,230,703	\$2,645,252
FY 2024	\$414,549	\$2,538,386	\$2,952,935
FY 2025	\$414,549	\$2,846,069	\$3,260,618
FY 2026	\$414,549	\$3,153,752	\$3,568,302
FY 2027	\$414,549	\$3,461,435	\$3,875,985
FY 2028	\$414,549	\$3,769,118	\$4,183,668
FY 2029	\$414,549	\$4,076,802	\$4,491,351
FY 2030	\$414,549	\$4,384,485	\$4,799,034
FY 2031	\$414,549	\$4,692,168	\$5,106,717

d. Domestic Headquarters (HQ) Operating Costs

i. Domestic HQ Operating Costs based on Standardized HSI Cost Figures

a. Domestic HQ Personnel

VSP HQ operations are based in the National Capital Region (NCR). HQ personnel provide leadership for the program, coordinate with international VSP personnel, and manage all support activities for domestic screening and vetting operations. To forecast headquarters staffing needs, VSP used standard HSI staffing ratios, where applicable. When standard HSI staffing ratios were not available, VSP used ratios approved by HSI leadership. To calculate operating costs, VSP used standardized cost forecasting figures provided by the HSI Budget Formulation and Strategic Planning Unit.

Table 6 and Table 7 provide the staffing ratios used to calculate the required staffing for both NSID and IO headquarters staffing.

Table 6: International Operations Headquarters Staffing Ratios

Position Title	Staffing Ratio	Staffing Driver
Program Manager	(b)(7)(E)	# of International Posts
Section Chief		# of IO Program Managers
Unit Chief		# of IO Section Chiefs
Program Analysts		# of IO Special Agents
IRS		# of IO Special Agents

Table 7: NSID Headquarters Staffing Ratios

Position Title	Staffing Ratio	Staffing Driver
Program Manager	(b)(7)(E)	# of NSID Analysts (Contractor and Federal)
Section Chief		# of NSID Program Managers
Unit Chief		# of NSID Section Chiefs
Program Analysts		# of NSID Special Agents
IRS		# of NSID Analysts (Contractor)

Table 8 provides the cost estimates for VSP HQ personnel during the expansion timeframe.

Table 8: VSP HQ Personnel Cost Estimates by Fiscal Year

Fiscal Year	Program Leadership*		Program Manager		IRS		Program Analysts		Total Cost
	#	Cost	#	Cost	#	Cost	#	Cost	
FY 2021	(b)(7)(E)	\$2,524,323	(b)(7)(E)	\$4,729,669	(b)(7)(E)	\$2,484,726	(b)(7)(E)	\$2,654,114	\$12,392,831
FY 2022		\$2,540,127		\$5,565,258		\$3,859,920		\$3,609,595	\$15,574,900
FY 2023		\$2,580,769		\$6,488,823		\$4,806,157		\$4,487,109	\$18,362,857
FY 2024		\$3,406,488		\$7,221,339		\$5,672,096		\$5,172,601	\$21,472,523
FY 2025		\$3,431,691		\$7,911,172		\$6,319,562		\$5,745,269	\$23,407,694
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FY 2028		\$4,840,541		\$11,105,711		\$8,402,727		\$7,940,552	\$32,289,532
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FY 2031		\$5,441,450		\$14,876,650		\$11,406,291		\$10,752,698	\$42,477,089

*Program Leadership category includes Deputy Assistant Director, Unit Chief, and Section Chief.

ii. Domestic HQ Operating Costs Not Contained in Standardized HSI Cost Figures

The standardized cost forecasting figures provided by the HSI Budget Formulation and Strategic Planning Unit account for the majority of VSP cost forecasts. However, VSP incurs costs that are not accounted for in the HSI standard. To forecast these costs, VSP used forecasting methodologies specific to six (6) domestic HQ cost areas: domestic analyst costs, contract costs, office expansion costs, social media initiative costs, enhanced training costs, and fee collection costs.

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Screening and vetting activities are performed by domestic analysts to assist special agents at international posts. VSP uses both contractor analysts and Customs and Border Protection (CBP) officers to screen and vet visa applications associated with the PATRIOT process as well as the Security Advisory Opinion (SAO) request process. VSP forecasted the

required number of analysts based on projected visa screening and vetting volume applied to historical screening and vetting productivity metrics and Standard Operating Procedure (SOP) quotas. Domestic analysts cost forecasts are based on budget figures provided to the Senate Appropriations Committee in November 2015.

Table 9 provides the cost estimates for domestic analysts during the expansion timeframe.

Table 9: Domestic Analyst Cost Estimates by Fiscal Year

Year	PATRIOT Analysts		SAO Analysts		Supervisory Analysts		Total Cost
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b. Contract Costs

VSP hires contractors to support operations in areas such as IT development, training, and other advisory services. Costs for contractor resources were held as a constant percentage of total HQ costs (based on FY15 budget). Table 10 provides the cost estimates for VSP contract costs.

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VSP will require additional office space as the program expands. To forecast the cost of acquiring additional office space, VSP worked with representatives from the General Services Administration (GSA) to estimate the cost of acquiring an additional floor in the current NSID HQ facility. Included in this estimate was the build-out of Sensitive Compartmented Information Facility (SCIF) facilities as well as traditional office space. These estimates were used as a benchmark to calculate the cost of developing office space to house all domestic personnel in each year of the expansion timeframe. Table 10 provides the cost estimates for VSP office expansion costs.

d. Social Media Initiative Costs

VSP forecasted costs associated with the expansion of its social media initiative by first using pilot program costs as a benchmark and then applying those benchmark costs to all new VSP posts. Table 10 provides the cost estimates for VSP social media initiative costs.

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VSP supplies training and conducts regional conferences that are specific to VSP personnel and are not included in standard HSI training forecasting figures. VSP used FY 2016 cost estimates for training and conferences as a baseline for future costs. Baseline costs were then increased proportional to VSP international personnel growth. Table 10 provides the cost estimates for VSP training costs.

f. Fee Collection Costs

VSP will be required to build and maintain IT infrastructure and to establish other support operations to facilitate the logistics of collecting the proposed fee. VSP estimated the cost of fee collections IT and personnel using existing fee collection costs incurred by the Student and Exchange Visitor Program (SEVP) as a benchmark. Table 10 provides the cost estimates for VSP fee collection costs.

Table 10: Non-Personnel-Based Cost Estimates by Fiscal Year

Fiscal Year	Contract Costs	Office Expansion Costs	Social Media Initiative Costs	Enhanced Training Costs	Fee Collection Costs	Total
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FY 2031	\$16,223,666	\$2,248,092	\$13,967,888	\$2,483,720	\$49,053,486	\$83,976,852

BACKGROUND:

- The Department of Homeland Security (DHS) proposes to establish a fee to be charged by the Visa Security Program (VSP) to non-immigrant visa (NIV) applicants. DHS proposes to set the fee at \$18.75, applicable to all NIV applications, excluding those visa classes that are not assessed a fee by the Department of State (DOS). DHS has determined that setting the fee at \$18.75 will ensure fee revenue is sufficient to recover the full cost of VSP activities. Collections of the proposed fee will enable the VSP to be funded solely through fee revenue and eliminate the need for congressionally-appropriated funding.
- VSP currently operates in (b)(7)(C) international posts. To further U.S. national security objectives related to DHS authorities granted in the Homeland Security Act of 2002 (Pub. L 107-296, §428), VSP intends to expand operations to a total of (b)(7)(C) international posts at an average rate of (b)(7)(E) posts per year.
- Selection of expansion posts is based on an established site selection process that considers a range of qualitative and quantitative information, including current intelligence and findings from extensive consultations with DOS, the Law Enforcement (LE) community, and intelligence organizations. This site selection process includes three steps:
 1. A data driven risk-based post evaluation.
 2. An analysis of current threat reporting and intelligence.
 3. An assessment of each post's expansion capabilities.
- This site selection process is conducted annually and largely assesses risk of terrorist travel to the United States. However, based on administration and DHS priorities, it also considers other national security threats posed by transnational criminal organizations. Based on this site selection process, DHS leadership has approved the goal of expanding operations to 130 total international posts. This expansion goal is estimated to be achieved by 2031.
 - Rationale for VSP Fee Proposal
 - VSP is funded through Federal appropriations, which have been sufficient to expand operations by an average of approximately (b)(7)(E) international posts per year while also funding existing operations (both international and domestic VSP operations). VSP intends to increase the rate of expansion to an average of (b)(7)(E) posts per year. To execute this increased rate of expansion, VSP will require yearly funding increases to open new international posts as well as support existing international and domestic operations.
 - The historic VSP expansion rate has been limited by the amount of Federal appropriations provided. Transitioning to fee funding will provide VSP with a reliable source of revenue that will be sufficient to fund planned expansion. Table 1 (To be entered) provides historic VSP funding amounts and forecasted expansion costs.

Cost Basis for Fee

a. Overview

VSP conducted a fee study that considered all of the costs required to sustain current VSP operations and achieve its operations expansion goal. VSP intends to expand operations to a total of (b)(7)(E) posts at an average rate of (b)(7)(E) posts per year. This expansion goal is estimated to be achieved in 2031 so VSP forecasted operating costs for eleven (11) years beginning in FY21 (which is the estimated timeframe for enactment of the proposed rule and fee).

VSP operating costs consist of International Operations and Domestic HQ components. Table 2 provides cost estimates for the VSP during the expansion timeframe.

Table 2: VSP Cost Estimates by Fiscal Year

Fiscal Year	International Operating Cost	Domestic HQ Operating Cost	Total Cost
FY 2021	\$67,797,943	\$86,230,876	\$154,028,819
FY 2022	\$92,951,411	\$87,244,521	\$180,195,932
FY 2023	\$107,606,382	\$92,831,039	\$200,437,421
FY 2024	\$123,381,942	\$98,543,537	\$221,925,478
FY 2025	\$144,688,808	\$102,442,029	\$247,130,837
FY 2026	\$160,940,070	\$106,364,590	\$267,304,660
FY 2027	\$176,947,021	\$112,892,301	\$289,839,322
FY 2028	\$196,136,945	\$125,669,247	\$321,806,192
FY 2029	\$211,463,853	\$131,353,080	\$342,816,933
FY 2030	\$234,169,852	\$140,857,338	\$375,027,190
FY 2031	\$257,412,346	\$151,880,345	\$409,292,692

b. Operating Cost Forecasting Methodologies

i. Forecasting Operating Costs with Standardized HSI Cost Figures

The HSI Budget Formulation and Strategic Planning Unit provided VSP with standardized cost forecasting figures that are the source of record for HSI cost forecasting. These cost figures provide forecasting estimates for all operating costs associated with staffing an HSI employee including: standard benefits, overseas allowances (by DOS standards) for cost of living adjustments (COLA), foreign post differential and danger pay, International Cooperative Administrative Support Services (ICASS), Capital Security Cost Sharing (CSCS), computer/laptop purchase/licenses, ICE service-wide costs (ICE overhead costs including HR, IT, telecommunications, professional development, working capital fund etc.), domestic backfill costs (hiring/training), International Operations contracts, operational travel, furniture pool, vehicles (soft or hard), fleet operations and maintenance, overseas IT contracts, Permanent Change of Station (PCS) moves, R&R travel, and tour renewal travel. These cost figures are delineated by region, occupational series, and pay grade.

ii. Forecasting Operating Costs Not Contained in Standardized HSI Cost Figures

To forecast costs that are specific to VSP and not included in standardized HSI cost forecasts, VSP used the best available information and appropriate forecasting methodology. These methodologies are explained in subsequent sections.

c. *International Operating Costs*

i. International Operating Costs based Standardized HSI Cost Figures

a. *International Special Agents*

ICE assigns special agents with expertise in immigration law and counterterrorism to U.S. diplomatic posts overseas to perform visa security activities. To calculate the operating costs for international special agents, VSP used the following steps:

1. Identify expansion posts for a given year.
2. Forecast the visa application volume at each post that will operate in that year.
3. Calculate the expected screening and vetting workload for special agents at each post based on forecasted screening hit rates.
4. Calculate the total number of special agent working hours required to cover screening and vetting workload.
5. Calculate the number of special agents to cover required working hours.
6. Calculate the cost of the required number of special agents at each post.

In calculating the cost of international special agents, VSP limited the number of special agents at any post to a total of (b)(7)(E) based on known space limitations at most posts. Additionally, VSP assumes a minimum of (b)(7)(E) special agents at any post regardless of visa application volume, based on standard international law enforcement staffing practices. Table 3 provides the cost estimates for international special agents during the expansion timeframe.

Table 3: International Special Agent Cost Estimates by Fiscal Year

Fiscal Year	# of Posts	# of Special Agents	Total Cost
FY 2021	(b)(7)(E)		\$62,045,551
FY 2022			\$86,270,438
FY 2023			\$99,100,159
FY 2024			\$113,852,592
FY 2025			\$133,976,585
FY 2026			\$149,193,761
FY 2027			\$164,034,856
FY 2028			\$182,023,030
FY 2029			\$196,182,584
FY 2030			\$213,998,136
FY 2031			\$236,686,981

b. Foreign Service National Investigators (FSN-I)

VSP employs FSN-I to assist international special agents and facilitate visa security activities. VSP used average FSN-I salaries and bonuses by region to calculate the operating costs for FSN-I. Based on current VSP staffing practices, VSP assumed (b)(7)(E) FSN-I per every (b)(7)(E) international special agents at any given post. Table 4 provides the cost estimates for FSN-I during the expansion timeframe.

Table 4: FSN-I Cost Estimates by Fiscal Year

Fiscal Year	# of Posts	# of FSN	Total Cost
FY 2021	(b)(7)(E)		\$3,722,505
FY 2022			\$4,343,371
FY 2023			\$5,860,940
FY 2024			\$6,576,384
FY 2025			\$7,451,585
FY 2026			\$8,177,989
FY 2027			\$9,036,164
FY 2028			\$9,930,228
FY 2029			\$10,789,897
FY 2030			\$15,372,657
FY 2031			\$15,618,620

ii. International Operating Costs Not Contained Standardized HSI Cost Figures

The standardized cost forecasting figures provided by the HSI Budget Formulation and Strategic Planning Unit account for the majority of VSP cost forecasts. However, VSP incurs costs that are not accounted for in the HSI standard. To forecast these costs, VSP used a forecasting methodology specific to one (1) international cost area: International Post Information Technology (IT) Bandwidth Upgrades.

a. International Post IT Bandwidth Upgrades

IT upgrades at international posts are often needed to supply the bandwidth required to conduct VSP operations. To forecast costs of upgrading a new posts and sustaining infrastructure at existing posts, VSP acquired the historical costs of upgrading international HSI posts from representatives of the ICE Office of the Chief Information Officer (OCIO). VSP calculated an average cost for upgrading a new post (\$51,819) and sustaining existing post bandwidth (\$38,460). These averages were used to calculate the total cost of bandwidth upgrades for each year of expansion. Table 5 provides the cost estimates for bandwidth upgrades during the expansion timeframe.

Table 5: International Post Bandwidth Upgrade Costs

Fiscal Year	New Posts	Sustained	Total
FY 2021	\$414,549	\$1,615,336	\$2,029,886
FY 2022	\$414,549	\$1,923,020	\$2,337,569
FY 2023	\$414,549	\$2,230,703	\$2,645,252
FY 2024	\$414,549	\$2,538,386	\$2,952,935
FY 2025	\$414,549	\$2,846,069	\$3,260,618
FY 2026	\$414,549	\$3,153,752	\$3,568,302
FY 2027	\$414,549	\$3,461,435	\$3,875,985
FY 2028	\$414,549	\$3,769,118	\$4,183,668
FY 2029	\$414,549	\$4,076,802	\$4,491,351
FY 2030	\$414,549	\$4,384,485	\$4,799,034
FY 2031	\$414,549	\$4,692,168	\$5,106,717

d. Domestic Headquarters (HQ) Operating Costs

i. Domestic HQ Operating Costs based on Standardized HSI Cost Figures

a. Domestic HQ Personnel

VSP HQ operations are based in the National Capital Region (NCR). HQ personnel provide leadership for the program, coordinate with international VSP personnel, and manage all support activities for domestic screening and vetting operations. To forecast headquarters staffing needs, VSP used standard HSI staffing ratios, where applicable. When standard HSI staffing ratios were not available, VSP used ratios approved by HSI leadership. To calculate operating costs, VSP used standardized cost forecasting figures provided by the HSI Budget Formulation and Strategic Planning Unit.

Table 6 and Table 7 provide the staffing ratios used to calculate the required staffing for both NSID and IO headquarters staffing.

Table 6: International Operations Headquarters Staffing Ratios

Position Title	Staffing Ratio	Staffing Driver
Program Manager	(b)(7)(E)	# of International Posts
Section Chief		# of IO Program Managers
Unit Chief		# of IO Section Chiefs
Program Analysts		# of IO Special Agents
IRS		# of IO Special Agents

Table 7: NSID Headquarters Staffing Ratios

Position Title	Staffing Ratio	Staffing Driver
Program Manager	(b)(7)(E)	# of NSID Analysts (Contractor and Federal)
Section Chief		# of NSID Program Managers
Unit Chief		# of NSID Section Chiefs
Program Analysts		# of NSID Special Agents
IRS		# of NSID Analysts (Contractor)

Table 8 provides the cost estimates for VSP HQ personnel during the expansion timeframe.

Table 8: VSP HQ Personnel Cost Estimates by Fiscal Year

Fiscal Year	Program Leadership*		Program Manager		IRS		Program Analysts		Total Cost
	#	Cost	#	Cost	#	Cost	#	Cost	
FY 2021	(b)(7)(E)	\$2,524,323	(b)(7)(E)	\$4,729,669	(b)(7)(E)	\$2,484,726	(b)(7)(E)	\$2,654,114	\$12,392,831
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(b)(7)(E)

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1.6%

Analysts	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25		
Analyst	\$122,598	\$122,598	\$124,560	\$126,553	\$128,577	\$130,635	\$132,725	\$134,848	\$137,006		
Mgmt Analyst	\$200,580	\$200,580	\$203,789	\$207,050	\$210,363	\$213,729	\$217,148	\$220,623	\$224,152		
HQ Staff	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Ratio	Driver
Program Manager	\$248,920	\$248,920	\$252,903	\$256,949	\$261,060	\$265,237	\$269,481	\$273,793	\$278,173	(b)(7)(E)	Full Posts
Section Chief	\$312,928	\$312,928	\$317,935	\$323,022	\$328,190	\$333,441	\$338,776	\$344,197	\$349,704		PM's
Unit Chief	\$352,552	\$352,552	\$358,193	\$363,924	\$369,747	\$375,663	\$381,673	\$387,780	\$393,985		Section Chief
Program Analysts	\$212,344	\$212,344	\$215,742	\$219,193	\$222,700	\$226,264	\$229,884	\$233,562	\$237,299		S/A's
Intelligence Rsrch Spcl	\$212,344	\$212,344	\$215,742	\$219,193	\$222,700	\$226,264	\$229,884	\$233,562	\$237,299		S/A's
Program Managers	\$248,920	\$248,920	\$252,903	\$256,949	\$261,060	\$265,237	\$269,481	\$273,793	\$278,173		Analysts
Section Chief	\$312,928	\$312,928	\$317,935	\$323,022	\$328,190	\$333,441	\$338,776	\$344,197	\$349,704		PM's
Unit Chief	\$352,552	\$352,552	\$358,193	\$363,924	\$369,747	\$375,663	\$381,673	\$387,780	\$393,985		Section Chief
NTC Liaison	\$248,920	\$248,920	\$252,903	\$256,949	\$261,060	\$265,237	\$269,481	\$273,793	\$278,173		N/A
Intelligence Rsrch Spcl	\$212,344	\$212,344	\$215,742	\$219,193	\$222,700	\$226,264	\$229,884	\$233,562	\$237,299		Domestic S/A's
Program Analysts	\$233,680	\$233,680	\$237,419	\$241,218	\$245,077	\$248,998	\$252,982	\$257,030	\$261,142		Analysts
New Agent Surplus	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25		
1 new S/A (One time)	\$172,271	\$172,271	\$175,027	\$177,827	\$180,673	\$183,563	\$186,500	\$189,484	\$192,516		
Other Contracts	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25		
IT Contracts	\$1,260,840	\$1,260,840	\$1,281,013	\$1,301,510	\$1,322,334	\$1,343,491	\$1,364,987	\$1,386,827	\$1,409,016		
Non IT Contracts	\$66,390	\$66,390	\$67,453	\$68,532	\$69,628	\$70,742	\$71,874	\$73,024	\$74,193		
International Ops Contract	\$645,951	\$645,951	\$656,286	\$666,787	\$677,455	\$688,295	\$699,307	\$710,496	\$721,864		
Budget and FM	\$463,283	\$463,283	\$470,696	\$478,227	\$485,879	\$493,653	\$501,551	\$509,576	\$517,729		
Program Training	\$124,158	\$124,158	\$126,145	\$128,163	\$130,214	\$132,297	\$134,414	\$136,565	\$138,750		
Advisory Services	\$68,999	\$68,999	\$70,103	\$71,224	\$72,364	\$73,522	\$74,698	\$75,893	\$77,108		
Other	\$45,837	\$45,837	\$46,570	\$47,315	\$48,072	\$48,841	\$49,623	\$50,417	\$51,223		

Full Expansion (Live Sheet)

Expense Element	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Pool Costs	\$8,481,640	\$11,181,094	\$18,154,443	\$21,797,033	\$25,800,551	\$29,735,750	\$33,179,470	\$38,190,495	\$42,582,682
HR Costs	\$9,253,416	\$11,534,838	\$28,089,863	\$36,299,051	\$45,227,005	\$46,482,062	\$53,084,479	\$57,082,412	\$63,454,794
Contract Costs	\$2,135,216	\$1,946,042	\$24,089,807	\$23,365,193	\$26,909,921	\$26,382,860	\$27,667,084	\$28,194,213	\$28,454,794
Additional Materials	\$0	\$0	\$42,712,496	\$40,841,899	\$47,021,881	\$47,494,726	\$47,398,017	\$48,677,367	\$48,843,106
Total Cost	\$19,870,272	\$25,667,976	\$106,087,193	\$106,052,186	\$125,067,257	\$124,344,718	\$144,338,050	\$152,144,287	\$163,345,376
Visa Forecast	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	
Contract Visa Volume	\$4.50	\$4.50	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00
Forecasted Visa Volume	\$4.50	\$4.50	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00
Cost Per Visa	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Change									

(b)(7)(E)

Category	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Number of Pools								
International (A)								
Rightship ID								
New Staff Analyst (Z)								
Pool Staff								
Director (A/A)								
Program Manager (HS/IC)								
Section Chief (HS/IC)								
Unit Chief (HS/IC)								
Program Analyst (HS/IC)								
HS (HS/IC)								
Program Manager (NS/IC)								
Section Chief (NS/IC)								
Unit Chief (NS/IC)								
MTC Liaison (NS/IC)								
HS (NS/IC)								
Program Analyst (NS/IC)								
Total HS/IC								
PATR/OT Analysts								
Matrix Mgr Analysts								
KFE Analysts								
Management Analysts								
Total Analysts								
IT Contracts								
Non-IT Contracts								
International Ops Contract								
Budget and FM								
Program Training								
Advisory Services								
Other								
Other Contracts								
SCF Back-Office								
SCF Operating Costs								
HS At-Risk Procurement								
Matrix Support Personnel								
Additional Training								
Barcode/ID Upgrade								
Initiatives								

Category	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Number of Pools								
International (A)								
New Staff Analyst (Z)								
Pool Staff								
Director (A/A)								
Program Manager (HS/IC)								
Section Chief (HS/IC)								
Unit Chief (HS/IC)								
Program Analyst (HS/IC)								
HS (HS/IC)								
Program Manager (NS/IC)								
Section Chief (NS/IC)								
Unit Chief (NS/IC)								
MTC Liaison (NS/IC)								
HS (NS/IC)								
Program Analyst (NS/IC)								
Total HS/IC								
PATR/OT Analysts								
Matrix Mgr Analysts								
KFE Analysts								
Management Analysts								
Total Analysts								
IT Contracts								
Non-IT Contracts								
International Ops Contract								
Budget and FM								
Program Training								
Advisory Services								
Other								
Other Contracts								
SCF Back-Office								
SCF Operating Costs								
HS At-Risk Procurement								
Matrix Support Personnel								
Additional Training								
Barcode/ID Upgrade								
Initiatives								

2 Year Full Expansion

2-Yr. Expense Forecasts (\$000)	Current	FY18	FY19
Int'l Post Costs	\$58,481	\$287,668	\$397,059
Domestic HQ Costs	\$9,551	\$41,362	\$57,694
Contract Costs	\$7,115	\$25,828	\$28,093
Additional Initiatives	\$0	\$0	\$22,712
Total Cost	\$75,148	\$354,858	\$505,558
Visa Forecasts	Current	FY18	FY19
Variance Rate	0.0%	0.0%	0.0%
Forecasted Visa Volume	16,689,697	16,856,594	17,025,160
Cost Per Visa	\$4.50	\$21.05	\$29.69

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	Counts			Costs		
	Current	FY18	FY19	Current	FY18	FY19
Number of Posts	(b)(7)(E)			(b)(7)(E)		
International S/As				\$55,153,876	\$223,426,212	\$342,751,910
Rightsizing (1)					\$0	\$0
New Staff Surplus (2)				\$0	\$52,542,511	\$35,705,479
FSN/Is				\$3,327,564	\$11,698,824	\$18,601,668
Post Staff				\$58,481,440	\$287,667,547	\$397,059,057
Domestic S/As				\$614,848	\$36,929,837	\$37,520,715
Program Manager (HSI IO)				\$1,742,440	\$6,471,920	\$11,380,622
Section Chief (HSI IO)				\$312,928	\$1,251,712	\$2,225,544
Unit Chief (HSI IO)				\$352,552	\$705,104	\$1,432,771
Program Analysts (HSI IO)				\$1,486,408	\$6,370,320	\$9,924,109
IRS (HSI IO)				\$2,335,784	\$9,555,480	\$14,454,681
Program Managers (NSID)				\$1,493,520	\$7,467,600	\$8,345,790
Section Chief (NSID)				\$312,928	\$1,564,640	\$1,589,674
Unit Chief (NSID)				\$352,552	\$1,057,656	\$1,074,578
NTC Liaison (NSID)				\$248,920	\$248,920	\$252,903
IRS (NSID)				\$212,344	\$3,397,504	\$3,451,864
Program Analysts (NSID)				\$701,040	\$3,271,520	\$3,561,283
Total HQ Staff				\$9,551,416	\$41,362,376	\$57,693,820
PATRIOT Analysts				\$2,399,198	\$17,902,912	\$19,723,821
Mantis SAO Analysts				\$760,108	\$760,108	\$760,108
KFE Analysts				\$478,132	\$478,132	\$478,132
Management Analysts				\$802,320	\$4,011,600	\$4,412,760
Total Analysts				\$4,439,758	\$23,152,752	\$25,374,821
IT Contracts				\$1,260,839.88	\$1,260,840	\$1,281,013
Non IT Contracts				\$66,390	\$66,390	\$67,453
International Ops Contract				\$645,951	\$645,951	\$656,286
Budget and FM				\$463,283	\$463,283	\$470,696
Program Training				\$124,158	\$124,158	\$126,145
Advisory Services				\$68,999	\$68,999	\$70,103
Other				\$45,837	\$45,837	\$46,570
Other Contracts				\$2,675,458	\$2,675,458	\$2,718,266
SCIF Build Out						
SCIF Operating Costs						
HSI Attaché Repayment						\$771,776
Mission Support Personnel						
Additional Training						\$5,073,600
Bandwidth Upgrade						\$16,866,884
Initiatives	0	0	0	\$0	\$0	\$22,712,260

2 Year Expansion Posts

FY18		FY19	
S/A	FSN	S/A	FSN
Toronto	(b)(7)(E)	Sofia	(b)(7)(E)
Vancouver		Montevideo	
Guangzhou		Abidjan	
Kuwait		Luxembourg	
Calgary		Hamilton	
Singapore		San Salvador	
Doha		Durban	
Beirut		Lisbon	
Tokyo		Budapest	
Mexico City		Suva	
Shanghai		Bratislava	
Ankara		Krakow	
Istanbul		Dar es Salaam	
Sao Paulo		Kinshasa	
Ottawa		Colombo	
Yerevan		Riga	
Beijing		Asuncion	
Sydney		La Paz	
Seoul		Matamoros	
Kingston		Ashgabat	
Bern		Belgrade	
Bogota		Kathmandu	
Port-au-Prince		Quebec	
Melbourne		Managua	
Berlin		Djibouti	
Johannesburg		Nouakchott	
Amsterdam		Lusaka	
Nassau		Yaounde	
Kyiv		Naples	
Buenos Aires		Hanoi	
New Delhi		Hermosillo	
Osaka Kobe		Cape Town	
Lagos		Dushanbe	
Munich		Kolkata	
Milan		Paramaribo	
Bridgetown		Ouagadougou	
Auckland		Vilnius	
Dublin		Asmara	
Mumbai		Maputo	
Warsaw		Gaborone	
Dhaka		Recife	
Stockholm		Baghdad	
Panama		Majuro	
Lima		Rangoon	
Taipei		Bandar Seri Bega	
Vienna		Libreville	
San Jose		Curacao	
Tijuana		Kolonia	
Rio de Janeiro		Nuevo Laredo	
Santo Domingo		Belmopan	
Manama		Nogales	
Monterrey		Malabo	
Oslo		Yekaterinburg	
Copenhagen		Harare	
Guadalajara		Phnom Penh	
Halifax		Port Moresby	
Chennai		Valletta	

Santiago	(b)(7)(E)	Bishkek	(b)(7)(E)
Algiers		Kigali	
Port of Spain		Brazzaville	
Brazilia		Cotonou	
Almaty		Baku	
Quito		Ulaanbaatar	
Tashkent		Sarajevo	
St. Petersburg		Bamako	
Ho Chi Minh Ci		Reykjavik	
Luanda		Chisinau	
Bucharest		Tallinn	
Abuja		Vientiane	
Addis Ababa		Banjul	
Guatemala		Apia	
Kampala		Zagreb	
Florence		Chiang Mai	
Guayaquil		Podgorica	
Tunis		Bujumbura	
Ciudad Juarez		Lome	
Prague		Port Louis	
Accra		Tirana	
Kabul		Freetown	
Perth		Koror	
Tegucigalpa		Ljubljana	
Merida		Juba	
Hyderabad		Vladivostok	
Skopje		Naha	
Astana		Mbabane	
Shenyang		Praia	
Monrovia		Lilongwe	
Havana		Minsk	
Erbil		Windhoek	
Helsinki		Conakry	
Surabaya		Niamey	
Chengdu		Antananarivo	
Khartoum		N'Djamena	
Georgetown		Maseru	
Nicosia		Pristina	

4 Year Full Expansion

4-Yr. Expense Forecasts (\$000)	Current	FY18	FY19	FY20	FY21
Int'l Post Costs	\$58,481	\$176,530	\$261,896	\$321,393	\$386,856
Domestic HQ Costs	\$9,551	\$27,824	\$41,808	\$50,616	\$59,555
Contract Costs	\$7,115	\$19,107	\$25,863	\$27,429	\$28,181
Additional Initiatives	\$0	\$0	\$22,712	\$26,632	\$27,058
Total Cost	\$75,148	\$223,461	\$352,279	\$426,070	\$501,650
Visa Forecasts	Current	FY18	FY19	FY20	FY21
Variance Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Forecasted Visa Volume	16,689,697	16,856,594	17,025,160	17,195,412	17,367,366
Cost Per Visa	\$4.50	\$13.26	\$20.69	\$24.78	\$28.88

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	Counts					Costs				
	Current	FY18	FY19	FY20	FY21	Current	FY18	FY19	FY20	FY21
Number of Posts	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)	(b)(7)(E)
International S/As						\$55,125,876	\$141,852,719	\$224,441,524	\$287,446,650	\$349,636,625
Rightsizing (1)						\$0	\$0	\$0	\$1	\$2
New Staff Surplus (2)						\$0	\$26,874,202	\$25,728,948	\$18,671,865	\$18,247,925
FSN/Is						\$3,327,564	\$7,802,747	\$11,725,043	\$15,294,486	\$18,971,644
Post Staff						\$58,481,440	\$176,529,668	\$261,895,515	\$321,393,003	\$386,856,196
Domestic S/As						\$614,948	\$28,528,393	\$37,386,292	\$37,384,472	\$38,592,224
Program Manager (HSI IO)						\$1,742,440	\$3,982,720	\$6,575,471	\$8,993,221	\$11,747,716
Section Chief (HSI IO)						\$312,928	\$938,784	\$1,271,739	\$1,615,109	\$2,297,331
Unit Chief (HSI IO)						\$352,552	\$705,104	\$716,386	\$1,091,772	\$1,478,987
Program Analysts (HSI IO)						\$1,486,408	\$4,034,536	\$6,472,245	\$8,329,348	\$10,244,221
IRS (HSI IO)						\$2,335,784	\$5,945,632	\$9,492,626	\$12,274,829	\$14,920,931
Program Managers (NSID)						\$1,493,520	\$5,227,320	\$7,587,082	\$8,222,373	\$8,614,992
Section Chief (NSID)						\$312,928	\$938,784	\$1,271,739	\$1,615,109	\$2,297,331
Unit Chief (NSID)						\$352,552	\$705,104	\$716,386	\$1,091,772	\$1,478,987
NTC Liaison (NSID)						\$248,920	\$248,920	\$252,903	\$256,949	\$261,060
IRS (NSID)						\$212,344	\$2,760,472	\$3,451,864	\$3,507,094	\$3,563,207
Program Analysts (NSID)						\$701,040	\$2,336,800	\$3,323,864	\$3,618,264	\$3,676,156
Total HQ Staff						\$9,551,416	\$27,824,176	\$41,808,433	\$50,616,000	\$59,555,792
PATRIOT Analysts						\$2,399,198	\$12,385,270	\$17,895,165	\$19,216,958	\$19,723,821
Mantis SAO Analysts						\$760,108	\$760,108	\$760,108	\$760,108	\$760,108
KFE Analysts						\$478,132	\$478,132	\$478,132	\$478,132	\$478,132
Management Analysts						\$802,320	\$2,808,120	\$4,011,600	\$4,212,180	\$4,412,760
Total Analysts						\$4,439,758	\$16,431,630	\$23,145,005	\$24,667,378	\$25,374,821
IT Contracts						\$1,260,839,888	\$1,260,840	\$1,281,013	\$1,301,510	\$1,322,334
Non IT Contracts						\$66,390	\$66,390	\$67,453	\$68,532	\$69,628
International Ops Contract						\$645,951	\$645,951	\$656,286	\$666,787	\$677,455
Budget and FM						\$463,283	\$463,283	\$470,696	\$478,227	\$485,879
Program Training						\$124,158	\$124,158	\$126,145	\$128,163	\$130,214
Advisory Services						\$68,999	\$68,999	\$70,103	\$71,224	\$72,364
Other						\$45,837	\$45,837	\$46,570	\$47,315	\$48,072
Other Contracts						\$2,675,458	\$2,675,458	\$2,718,266	\$2,761,758	\$2,805,946
SCIF Build Out										
SCIF Operating Costs										
HSI Attaché Repayment							\$771,776	\$784,124	\$796,670	\$809,318
Mission Support Personnel				15				\$3,556,038	\$3,612,934	\$3,670,030
Additional Training							\$5,073,600	\$5,154,778	\$5,237,254	\$5,320,330
Bandwidth Upgrade							\$16,866,884	\$17,136,754	\$17,410,942	\$17,687,130
Initiatives	0	0	0	15	0	\$0	\$0	\$22,712,260	\$26,631,694	\$27,057,801

4 Year Expansion Posts

FY18		FY19		FY20		FY21	
S/A	FSN	S/A	FSN	S/A	FSN	S/A	FSN
	(b)(7)(E)		(b)(7)(E)		(b)(7)(E)		(b)(7)(E)
Toronto		Tijuana		Nicosia		Curacao	
Vancouver		Rio de Janeiro		Sofia		Kolonia	
Guangzhou		Santo Domingo		Montevideo		Nuevo Laredo	
Kuwait		Manama		Abidjan		Belmopan	
Calgary		Monterrey		Luxembourg		Nogales	
Singapore		Dslo		Hamilton		Malabo	
Doha		Copenhagen		San Salvador		Yekaterinburg	
Beirut		Guadalajara		Durban		Harare	
Tokyo		Halifax		Lisbon		Phnom Penh	
Mexico City		Chennai		Budapest		Port Moresby	
Shanghai		Santiago		Suva		Valletta	
Ankara		Algiers		Bratislava		Bishkek	
Istanbul		Port of Spain		Krakow		Kigali	
Sao Paulo		Brazilia		Dar es Salaam		Brazzaville	
Ottawa		Almaty		Kinshasa		Cotonou	
Yerevan		Quito		Colombo		Baku	
Beijing		Tashkent		Riga		Ulaanbaatar	
Sydney		St. Petersburg		Asuncion		Sarajevo	
Seoul		Ho Chi Minh City		La Paz		Bamako	
Kingston		Luanda		Matamoros		Reykjavik	
Bern		Bucharest		Ashgabat		Chisinau	
Bogota		Abuja		Belgrade		Tallinn	
Port-au-Prince		Addis Ababa		Kathmandu		Vientiane	
Melbourne		Guatemala		Quebec		Banjul	
Berlin		Kampala		Managua		Apia	
Johannesburg		Florence		Djibouti		Zagreb	
Amsterdam		Guayaquil		Nouakchott		Chiang Mai	
Nassau		Funis		Lusaka		Podgorica	
Kyiv		Ciudad Juarez		Yaounde		Bujumbura	
Buenos Aires		Prague		Naples		Lome	
New Delhi		Accra		Hanoi		Port Louis	
Osaka Kobe		Kabul		Hermosillo		Tirana	
Lagos		Perth		Cape Town		Freetown	
Munich		Fegucigalpa		Dushanbe		Koror	
Milan		Merida		Kolkata		Ljubljana	
Bridgetown		Hyderabad		Paramaribo		Juba	
Auckland		Skopje		Ouagadougou		Vladivostok	
Dublin		Astana		Vilnius		Naha	
Mumbai		Shenyang		Asmara		Mbabane	
Warsaw		Monrovia		Maputo		Praia	
Dhaka		Havana		Gaborone		Lilongwe	
Stockholm		Erbil		Recife		Minsk	
Panama		Helsinki		Baghdad		Windhoek	
Lima		Surabaya		Majuro		Conakry	
Taipei		Chengdu		Rangoon		Niamey	
Vienna		Khartoum		Bandar Seri Begawar		Antananarivo	
San Jose		Georgetown		Libreville		N'Djamena	
						Maseru	
						Pristina	

6 Year Full Expansion

6-Yr. Expense Forecasts (\$000)	Current	FY18	FY19	FY20	FY21	FY22	FY23
Int'l Post Costs	\$58,481	\$141,396	\$198,842	\$255,532	\$298,899	\$344,395	\$388,091
Domestic HQ Costs	\$9,551	\$23,769	\$33,674	\$42,477	\$48,800	\$55,227	\$61,476
Contract Costs	\$7,115	\$17,282	\$22,444	\$25,907	\$27,180	\$28,044	\$28,271
Additional Initiatives	\$0	\$0	\$22,712	\$26,632	\$27,058	\$27,491	\$27,931
Total Cost	\$75,148	\$182,448	\$277,673	\$350,548	\$401,937	\$455,156	\$505,769
Visa Forecasts	Current	FY18	FY19	FY20	FY21	FY22	FY23
Variance Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Forecasted Visa Volume	16,689,697	16,856,594	17,025,160	17,195,412	17,367,366	17,541,039	17,716,450
Cost Per Visa	\$4.50	\$10.82	\$16.31	\$20.39	\$23.14	\$25.95	\$28.55

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	Counts							Costs						
	Current	FY18	FY19	FY20	FY21	FY22	FY23	Current	FY18	FY19	FY20	FY21	FY22	FY23
Number of Posts														
International S/As								\$55,153,876	\$116,157,802	\$172,296,673	\$226,787,184	\$271,407,037	\$314,801,627	\$356,800,328
Right-sizing (1)								\$0	\$0	\$0	\$1	\$2	\$3	\$4
New Staff Surplus (2)								\$0	\$18,777,488	\$17,327,659	\$16,893,592	\$13,008,422	\$12,849,430	\$11,936,019
FSN/Is								\$3,327,964	\$6,460,762	\$9,215,912	\$11,851,025	\$14,483,422	\$16,743,716	\$19,394,565
Post Staff								\$58,481,440	\$141,396,052	\$198,842,244	\$255,531,803	\$298,898,322	\$344,394,716	\$388,090,916
Domestic S/As								\$614,848	\$26,223,339	\$35,099,627	\$37,911,005	\$38,517,581	\$39,133,862	\$39,760,004
Program Manager (HSI IO)								\$1,742,440	\$3,235,960	\$4,805,152	\$6,680,678	\$8,353,931	\$10,344,255	\$12,126,650
Section Chief (HSI IO)								\$312,928	\$625,856	\$953,805	\$1,292,087	\$1,640,951	\$2,000,647	\$2,371,434
Unit Chief (HSI IO)								\$852,352	\$352,352	\$716,386	\$727,848	\$1,109,240	\$1,126,988	\$1,526,695
Program Analysts (HSI IO)								\$1,486,408	\$3,397,504	\$4,962,055	\$6,576,801	\$8,017,217	\$9,276,810	\$10,574,659
IRS (HSI IO)								\$2,335,784	\$4,883,912	\$7,335,211	\$9,644,508	\$11,580,424	\$13,575,820	\$15,402,220
Program Managers (NSID)								\$1,493,520	\$4,729,480	\$6,575,471	\$7,708,475	\$8,092,871	\$8,487,594	\$8,892,877
Section Chief (NSID)								\$312,928	\$938,784	\$1,271,739	\$1,615,109	\$1,640,951	\$1,667,206	\$1,693,881
Unit Chief (NSID)								\$352,352	\$765,104	\$716,386	\$1,091,772	\$1,109,240	\$1,126,988	\$1,145,020
NTC Liaison (NSID)								\$248,920	\$248,920	\$252,903	\$256,949	\$261,060	\$265,237	\$269,481
IRS (NSID)								\$212,344	\$2,548,128	\$3,236,123	\$3,507,094	\$3,563,207	\$3,620,219	\$3,678,142
Program Analysts (NSID)								\$701,040	\$2,103,120	\$2,849,027	\$3,377,046	\$3,431,079	\$3,734,974	\$3,794,734
Total HQ Staff								\$9,551,416	\$23,769,320	\$33,674,255	\$42,477,367	\$48,800,171	\$55,226,740	\$61,475,791
PATRIOT Analysts								\$2,390,198	\$10,761,107	\$15,077,787	\$17,895,155	\$18,923,976	\$19,541,774	\$19,723,821
Mantis SAO Analysts								\$760,108	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108
KFE Analysts								\$478,132	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132
Management Analysts								\$802,320	\$2,607,540	\$3,409,860	\$4,011,600	\$4,212,180	\$4,412,760	\$4,412,760
Total Analysts								\$4,330,758	\$14,606,887	\$19,725,667	\$23,145,005	\$23,774,396	\$25,192,775	\$25,374,821
IT Contracts								\$1,260,939.88	\$1,260,840	\$1,261,013	\$1,301,510	\$1,322,334	\$1,343,491	\$1,364,987
Non IT Contracts								\$66,390	\$66,390	\$67,453	\$68,532	\$69,628	\$70,742	\$71,874
International Ops Contract								\$645,951	\$645,951	\$656,286	\$666,787	\$677,455	\$688,295	\$699,307
Budget and FM								\$463,283	\$463,283	\$470,696	\$478,227	\$485,879	\$493,653	\$501,551
Program Training								\$124,158	\$124,158	\$126,145	\$128,163	\$130,214	\$132,297	\$134,414
Advisory Services								\$68,999	\$68,999	\$70,103	\$71,224	\$72,364	\$73,522	\$74,698
Other								\$45,837	\$45,837	\$46,570	\$47,315	\$48,072	\$48,841	\$49,623
Other Contracts								\$2,675,458	\$2,675,458	\$2,718,266	\$2,761,758	\$2,805,946	\$2,850,841	\$2,896,455
SCIP Build Out														
SCIP Operating Costs														
HSI Attaché Repayment										\$771,776	\$784,124	\$796,670	\$809,417	\$822,367
Mission Support Personnel				35						\$3,556,038	\$3,612,934	\$3,670,741	\$3,729,473	\$3,789,473
Additional Training										\$5,073,600	\$5,154,778	\$5,237,254	\$5,321,050	\$5,406,187
Bandwidth Upgrade										\$16,866,884	\$17,136,754	\$17,410,942	\$17,689,517	\$17,972,550
Initiatives	0	0	0	15	0	0	0	\$0	\$0	\$22,712,360	\$26,632,694	\$27,697,801	\$27,490,726	\$27,930,577

(b)(7)(E)

6 Year Expansion Posts

	FY18	FY19	FY20	FY21	FY22	FY23	
	S/A	S/A	S/A	S/A	S/A	S/A	
	ESN	ESN	ESN	ESN	FSN	FSN	
Toronto	(b)(7)(E)	(b)(7)(E)	Quito	(b)(6); (b)(7)(C)	Nicosia	Cape Town	Sarajevo
Vancouver	(b)(7)(E)	(b)(7)(E)	Tashkent	(b)(6); (b)(7)(C)	Sofia	Dushanbe	Bamako
Guangzhou	(b)(7)(E)	(b)(7)(E)	St. Petersburg	(b)(6); (b)(7)(C)	Montevideo	Kolkata	Reykjavik
Kuwait	(b)(7)(E)	(b)(7)(E)	Ho Chi Minh City	(b)(6); (b)(7)(C)	Abidjan	Paramaribo	Chisinau
Calgary	(b)(7)(E)	(b)(7)(E)	Luanda	(b)(6); (b)(7)(C)	Luxembourg	Ouagadougou	Tallinn
Singapore	(b)(7)(E)	(b)(7)(E)	Bucharest	(b)(6); (b)(7)(C)	Hamilton	Vilnius	Vientiane
Doha	(b)(7)(E)	(b)(7)(E)	Abuja	(b)(6); (b)(7)(C)	San Salvador	Almora	Banjul
Beirut	(b)(7)(E)	(b)(7)(E)	Addis Ababa	(b)(6); (b)(7)(C)	Durban	Maputo	Apia
Tokyo	(b)(7)(E)	(b)(7)(E)	Guatemala	(b)(6); (b)(7)(C)	Lisbon	Gaborone	Zagreb
Mexico City	(b)(7)(E)	(b)(7)(E)	Kampala	(b)(6); (b)(7)(C)	Budapest	Recife	Chiang Mai
Shanghai	(b)(7)(E)	(b)(7)(E)	Florence	(b)(6); (b)(7)(C)	Suva	Baghdad	Podgorica
Ankara	(b)(7)(E)	(b)(7)(E)	Guayaquil	(b)(6); (b)(7)(C)	Bratislava	Majuro	Bujumbura
Istanbul	(b)(7)(E)	(b)(7)(E)	Tunis	(b)(6); (b)(7)(C)	Warsaw	Rangoon	Lome
Sao Paulo	(b)(7)(E)	(b)(7)(E)	Ciudad Juarez	(b)(6); (b)(7)(C)	Dar es Salaam	Bandar Seri I	Port Louis
Ottawa	(b)(7)(E)	(b)(7)(E)	Prague	(b)(6); (b)(7)(C)	Kinshasa	Libreville	Tirana
Yerevan	(b)(7)(E)	(b)(7)(E)	Accra	(b)(6); (b)(7)(C)	Colombo	Curacao	Freetown
Beijing	(b)(7)(E)	(b)(7)(E)	Kabul	(b)(6); (b)(7)(C)	Riga	Kolonia	Koror
Sydney	(b)(7)(E)	(b)(7)(E)	Perth	(b)(6); (b)(7)(C)	Asuncion	Nuevo Laredo	Ljubljana
Seoul	(b)(7)(E)	(b)(7)(E)	Tequigalpa	(b)(6); (b)(7)(C)	La Paz	Belmopan	Juba
Kingston	(b)(7)(E)	(b)(7)(E)	Merido	(b)(6); (b)(7)(C)	Matamoros	Nogales	Vladivostok
Bern	(b)(7)(E)	(b)(7)(E)	Hyderabad	(b)(6); (b)(7)(C)	Ashgabat	Malabo	Naha
Bogota	(b)(7)(E)	(b)(7)(E)	Skopje	(b)(6); (b)(7)(C)	Belgrade	Yekaterinbu	Mbabane
Port-au-Prince	(b)(7)(E)	(b)(7)(E)	Astana	(b)(6); (b)(7)(C)	Harare	Phnom Penh	Praia
Melbourne	(b)(7)(E)	(b)(7)(E)	Shenyang	(b)(6); (b)(7)(C)	Quebec	Port Moresb	Lilongwe
Berlin	(b)(7)(E)	(b)(7)(E)	Monrovia	(b)(6); (b)(7)(C)	Managua	Valetta	Minsk
Johannesburg	(b)(7)(E)	(b)(7)(E)	Havana	(b)(6); (b)(7)(C)	Dijibouti	Bishkek	Windhoek
Amsterdam	(b)(7)(E)	(b)(7)(E)	Erbil	(b)(6); (b)(7)(C)	Nouakchott	Bishkek	Conakry
Nassau	(b)(7)(E)	(b)(7)(E)	Helsinki	(b)(6); (b)(7)(C)	Lusaka	Kigali	Niamey
Kyiv	(b)(7)(E)	(b)(7)(E)	Surabaya	(b)(6); (b)(7)(C)	Yaounde	Brazzaville	Antananariv
Buenos Aires	(b)(7)(E)	(b)(7)(E)	Chengdu	(b)(6); (b)(7)(C)	Naples	Cotonou	N'Djamena
New Delhi	(b)(7)(E)	(b)(7)(E)	Khartoum	(b)(6); (b)(7)(C)	Hanoi	Baku	Maseru
	(b)(7)(E)	(b)(7)(E)	Georgetown	(b)(6); (b)(7)(C)	Hermosillo	Ulaanbaatar	Pristina

8 Year Full Expansion

8-yr. Expense Forecasts (\$000)	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
IT/ Post Costs	258,481	\$11,831	\$61,954	\$211,798	\$253,870	\$397,976	\$133,001	\$568,390	\$392,491
Domestic HQ Costs	59,551	\$21,515	\$28,269	\$36,299	\$43,157	\$48,411	\$53,084	\$57,983	\$63,459
Contract Costs	\$7,115	\$15,970	\$10,940	\$23,805	\$25,793	\$26,918	\$27,568	\$28,101	\$28,965
Additional Initiatives	\$0	\$0	\$27,752	\$26,852	\$27,058	\$27,481	\$27,911	\$28,377	\$28,852
Total Cost	\$75,148	\$159,315	\$231,376	\$298,094	\$350,036	\$430,410	\$497,942	\$572,941	\$513,648
Visa Forecasts	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Variance Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Forecasted Visa Volume	16,689,697	16,816,994	17,025,160	17,195,412	17,367,366	17,541,039	17,716,450	17,893,614	18,072,550
Cost Per Visa	\$4.50	\$9.45	\$13.59	\$17.34	\$20.15	\$22.26	\$24.37	\$26.41	\$28.42

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Counts	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Number of Posts									
International S/As									
Rightizing (1)									
New Staff Surplus (2)									
PSNs									
Post Staff									
Domestic S/As									
Program Manager (HSI IO)									
Section Chief (HSI IO)									
Unit Chief (HSI IO)									
Program Analysts (HSI IO)									
IRS (HSI IO)									
Program Managers (NSIO)									
Section Chief (NSIO)									
Unit Chief (NSIO)									
NTC Liaison (NSIO)									
IRS (NSIO)									
Program Analysts (NSIO)									
Total HQ Staff									
PATROCT Analysts									
Mantis S&O Analysts									
WFE Analysts									
Management Analysts									
Total Analysts									
IT Contracts									
International Ops Contract									
Budget and PM									
Program Training									
Advisory Services									
Other									
Other Contracts									
SCIP Build Out									
SCIP Operating Costs									
HSI Attaché Repayment									
Mission Support Personnel									
Additional Training									
Bandwidth Upgrade									
Initiatives	0	0	0	15	0	0	0	0	0

(b)(7)(E)

Costs	Current	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Number of Posts									
International S/As	\$55,115,870	\$114,810,857	\$144,810,857	\$174,810,857	\$204,810,857	\$234,810,857	\$264,810,857	\$294,810,857	\$324,810,857
New Staff Surplus (2)	\$0	\$14,798,454	\$12,076,459	\$14,226,183	\$12,827,749	\$9,912,417	\$9,884,516	\$9,663,699	\$9,340,770
PSNs	\$3,337,664	\$5,739,471	\$7,806,475	\$10,016,184	\$11,977,136	\$14,624,844	\$15,813,625	\$17,712,087	\$19,744,026
Post-Driven Staff	\$58,453,534	\$121,650,808	\$161,354,415	\$191,797,653	\$218,615,661	\$255,350,129	\$290,519,008	\$324,376,579	\$354,305,653
Domestic S/As	\$614,848	\$24,381,019	\$28,538,649	\$35,638,212	\$38,303,004	\$38,966,652	\$39,590,118	\$40,213,560	\$40,867,137
Program Manager (HSI IO)	\$1,742,640	\$2,867,040	\$4,086,444	\$5,265,912	\$6,397,569	\$8,222,357	\$9,481,889	\$10,911,717	\$12,515,807
Section Chief (HSI IO)	\$132,828	\$625,856	\$963,605	\$969,065	\$1,312,762	\$1,467,206	\$1,693,881	\$2,065,180	\$2,447,827
Unit Chief (HSI IO)	\$102,252	\$152,252	\$78,386	\$77,886	\$79,880	\$1,126,988	\$1,145,000	\$1,163,140	\$1,575,008
Program Analysts (HSI IO)	\$1,486,608	\$2,872,816	\$4,093,089	\$5,479,884	\$6,461,104	\$7,692,965	\$8,753,588	\$9,839,805	\$10,951,755
IRS (HSI IO)	\$2,395,784	\$4,246,880	\$6,040,762	\$8,110,155	\$9,798,820	\$11,313,183	\$12,875,498	\$14,480,846	\$16,189,005
Program Managers (NSIO)	\$1,493,520	\$4,231,040	\$5,320,957	\$6,817,627	\$7,881,821	\$8,222,357	\$8,621,396	\$9,170,720	\$9,770,720
Section Chief (NSIO)	\$112,628	\$638,784	\$953,605	\$1,292,087	\$1,660,951	\$1,467,206	\$1,469,881	\$1,720,981	\$1,748,519
Unit Chief (NSIO)	\$952,552	\$706,304	\$716,586	\$777,848	\$1,189,240	\$1,126,988	\$1,145,000	\$1,163,140	\$1,181,994
NTC Liaison (NSIO)	\$248,520	\$248,520	\$252,803	\$26,949	\$261,060	\$265,237	\$265,481	\$273,798	\$278,173
IRS (NSIO)	\$112,344	\$2,335,784	\$2,404,640	\$3,507,094	\$3,563,307	\$3,620,219	\$3,679,142	\$3,738,992	\$3,798,784
Program Analysts (NSIO)	\$701,040	\$1,889,440	\$2,324,189	\$2,894,611	\$3,451,079	\$3,485,976	\$3,794,734	\$3,853,450	\$3,917,137
Total HQ Staff	\$63,352,616	\$121,514,616	\$161,809,363	\$191,809,651	\$218,615,661	\$255,350,129	\$290,519,008	\$324,376,579	\$354,305,653
PATROCT Analysts	\$2,395,198	\$9,448,997	\$12,275,281	\$15,754,754	\$17,498,165	\$18,611,682	\$19,220,709	\$19,936,234	\$20,723,821
Mantis S&O Analysts	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108	\$760,108
WFE Analysts	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132	\$478,132
Management Analysts	\$802,120	\$2,408,900	\$2,808,120	\$3,610,440	\$4,613,600	\$4,212,180	\$4,212,180	\$4,412,760	\$4,412,760
Total Analysts	\$4,435,758	\$13,294,138	\$16,252,641	\$20,603,439	\$23,145,005	\$24,062,163	\$24,671,129	\$25,247,925	\$25,874,821
IT Contracts	\$1,200,828,881	\$1,360,840	\$1,381,013	\$1,361,510	\$1,322,234	\$1,363,491	\$1,364,487	\$1,386,827	\$1,409,056
International Ops Contract	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351
Budget and PM	\$666,390	\$666,390	\$667,453	\$668,532	\$669,628	\$670,742	\$671,874	\$673,024	\$674,193
Program Training	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351
Advisory Services	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351
Other	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351	\$645,351
Other Contracts	\$2,675,458	\$2,675,458	\$2,718,266	\$2,761,758	\$2,805,946	\$2,850,841	\$2,896,455	\$2,942,798	\$2,989,883
SCIP Build Out									
SCIP Operating Costs									
HSI Attaché Repayment									
Mission Support Personnel									
Additional Training									
Bandwidth Upgrade									
Initiatives Costs	\$0	\$0	\$22,712,260	\$26,631,694	\$27,057,800	\$27,490,726	\$27,930,577	\$28,377,467	\$28,831,506

8 Year Expansion Ports

FY18		FY19		FY20		FY21		FY22		FY23		FY24		FY25	
S/A	FSN	S/A	FSN	S/A	FSN	S/A	FSN	S/A	FSN	S/A	FSN	S/A	FSN	S/A	FSN
Toronto	(b)(7)(E)	Melbourne	(b)(7)(E)	San Jose	(b)(7)(E)	Guatemala	(b)(7)(E)	Nicosia	(b)(7)(E)	Managua	(b)(7)(E)	Winnipeg	(b)(7)(E)	Zagreb	(b)(7)(E)
Vancouver	(b)(7)(E)	Berlin	(b)(7)(E)	Rio de Janeiro	(b)(7)(E)	Guatemala	(b)(7)(E)	Sofia	(b)(7)(E)	Dubrovnik	(b)(7)(E)	Winnipeg	(b)(7)(E)	Chang Mai	(b)(7)(E)
Guangzhou	(b)(7)(E)	Ljubanetsburg	(b)(7)(E)	Santo Domingo	(b)(7)(E)	Guatemala	(b)(7)(E)	Montreal	(b)(7)(E)	Nouakchott	(b)(7)(E)	Winnipeg	(b)(7)(E)	Podgorica	(b)(7)(E)
Kuwait	(b)(7)(E)	Amsterdam	(b)(7)(E)	Manama	(b)(7)(E)	Guatemala	(b)(7)(E)	Abidjan	(b)(7)(E)	Luxembourg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Bujumbura	(b)(7)(E)
Calgary	(b)(7)(E)	Nassau	(b)(7)(E)	Moscow	(b)(7)(E)	Tunis	(b)(7)(E)	Luembourj	(b)(7)(E)	Yaounde	(b)(7)(E)	Winnipeg	(b)(7)(E)	Lome	(b)(7)(E)
Singapore	(b)(7)(E)	Riyadh	(b)(7)(E)	Moscow	(b)(7)(E)	Chadai Juara	(b)(7)(E)	Hamilton	(b)(7)(E)	Naples	(b)(7)(E)	Winnipeg	(b)(7)(E)	Port Louis	(b)(7)(E)
Doha	(b)(7)(E)	Buenos Aires	(b)(7)(E)	Oslo	(b)(7)(E)	Prague	(b)(7)(E)	San Salvador	(b)(7)(E)	Hanoi	(b)(7)(E)	Winnipeg	(b)(7)(E)	Tirana	(b)(7)(E)
Beirut	(b)(7)(E)	New Delhi	(b)(7)(E)	Copenhagen	(b)(7)(E)	Austin	(b)(7)(E)	Durban	(b)(7)(E)	Haremsillo	(b)(7)(E)	Winnipeg	(b)(7)(E)	Fredericton	(b)(7)(E)
Tokyo	(b)(7)(E)	Doha/Kobe	(b)(7)(E)	Singapore	(b)(7)(E)	Osaka	(b)(7)(E)	London	(b)(7)(E)	Dushanbe	(b)(7)(E)	Winnipeg	(b)(7)(E)	Koror	(b)(7)(E)
Mexico City	(b)(7)(E)	Lagos	(b)(7)(E)	Haiti	(b)(7)(E)	Ferth	(b)(7)(E)	Budapest	(b)(7)(E)	Kuifara	(b)(7)(E)	Winnipeg	(b)(7)(E)	Ludjiana	(b)(7)(E)
Shanghai	(b)(7)(E)	Mumbai	(b)(7)(E)	Chennai	(b)(7)(E)	Tripoli	(b)(7)(E)	Sana	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Juba	(b)(7)(E)
Akara	(b)(7)(E)	Milan	(b)(7)(E)	Santiago	(b)(7)(E)	Madrid	(b)(7)(E)	Brasilia	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Vladivostok	(b)(7)(E)
Isfahail	(b)(7)(E)	Bridgetown	(b)(7)(E)	Algiers	(b)(7)(E)	Hyderabad	(b)(7)(E)	Krakow	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Naha	(b)(7)(E)
San Paulo	(b)(7)(E)	Auckland	(b)(7)(E)	Port of Spain	(b)(7)(E)	Skopin	(b)(7)(E)	Dar es Salaam	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Mbabane	(b)(7)(E)
Ottawa	(b)(7)(E)	Dublin	(b)(7)(E)	Brazilia	(b)(7)(E)	Kuala Lumpur	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Prata	(b)(7)(E)
Trevent	(b)(7)(E)	Mumbai	(b)(7)(E)	Almaty	(b)(7)(E)	Shenyang	(b)(7)(E)	Colombo	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Lilongwe	(b)(7)(E)
Beijing	(b)(7)(E)	Warsaw	(b)(7)(E)	Quito	(b)(7)(E)	Moscow	(b)(7)(E)	Hga	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Minsk	(b)(7)(E)
Sydney	(b)(7)(E)	Dhaka	(b)(7)(E)	Helsinki	(b)(7)(E)	Winnipeg	(b)(7)(E)	Amunson	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Windhoek	(b)(7)(E)
Seoul	(b)(7)(E)	Stockholm	(b)(7)(E)	St. Petersburg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Lu Paz	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Conakry	(b)(7)(E)
Kingston	(b)(7)(E)	Panama	(b)(7)(E)	Hu Chi Minh City	(b)(7)(E)	Winnipeg	(b)(7)(E)	Matamoras	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)
Bonn	(b)(7)(E)	Lima	(b)(7)(E)	Luanda	(b)(7)(E)	Winnipeg	(b)(7)(E)	Abidjan	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)
Bogota	(b)(7)(E)	Taipei	(b)(7)(E)	Bucharest	(b)(7)(E)	Winnipeg	(b)(7)(E)	Chengdu	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)
Port-au-Prince	(b)(7)(E)	Vienna	(b)(7)(E)	Abuja	(b)(7)(E)	Winnipeg	(b)(7)(E)	Rhartoum	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)	Winnipeg	(b)(7)(E)
				Abuja		Winnipeg		Winnipeg		Winnipeg		Winnipeg		Winnipeg	

- 1 Rightsizing?
- 2 New Staff abroad have a surcharge. That has been averaged across Grade and Region, and is \$172,270.53 (Hidden tab)
- 3 S/A staffing level from FY18 full expansion for all out years
- 4 Post ranking is from 2015 VSP Post Based Site Selection Final - Quantitative Summary
- 5 Initiative section is not including SCIF Space

From: (b)(6);(b)(7)(C)
Sent: 7 May 2018 18:19:40 +0000
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Subject: AGENDA ATTACHED: Monthly meeting of DHS Social Media Working Group // NAC 17-2-200 / call-in available 866.707.4162 / 5334931
Attachments: DHS Social Media Working Group Meeting 05.09.2018.docx



Colleagues,

The agenda for Wednesday's Social Media Working Group call is attached above. Please let me know if you have questions or comments.

Thank you,

(b)(6);(b)(7)(C)

Senior Policy Analyst
Screening Coordination Office
Office of Policy
Department of Homeland Security
Desk: 202.447.(b)(6);(b)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 30, 2017 10:08 AM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Monthly meeting of DHS Social Media Working Group // NAC 17-2-200 / call-in available
866.707.4162 / 5334931

When: Wednesday, May 9, 2018 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: NAC 17-2-200 / call-in number 866.707.4162 / 5334931.

Colleagues,

The next DHS Social Media Working Group meeting is scheduled for Wednesday, May 9 from 15:00 – 16:00. The agenda will be disseminated during the Week of April 30. Please let me know if you have questions or concerns regarding this meeting, or if you have additional items that you would like to add to the agenda.

This meeting will be held in space classified at the SECRET level. Please let me know if concerns with accessing this space exist.

Thank you,

(b)(6);(b)(7)(C)

Senior Policy Analyst
Screening Coordination Office
Office of Policy
Department of Homeland Security
Desk: 202.447 (b)(6);(b)(7)(C)

(b)(5)

From: (b)(6);(b)(7)(C)
Sent: 28 Feb 2018 11:39:53 -0500
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Subject: AP Program Final Review and Concurrence
Attachments: VLVI Streamlined Acquisition Plan 02-28-2018.docx, AP Signature Page.pdf, 01.16_AP_Routing Sheet.doc

Good Morning Team,

Attached for your review and concurrence is the final AP. Please to OAQ respond with your concurrence or suggested revisions ASAP so we can get this routed to leadership. I have also uploaded the document to the Collaboration site.

(b)(6);(b)(7)(C) if the team concurs with this draft please sign the attached pdf signature page and initial the routing sheet.

Thanks!

(b)(6);(b)(7)(C)
Investigations & Operations Support Dallas | National Security Support | Contract Specialist
DHS | ICE | Office of Acquisition Management (OAQ)
Phone 214-905-(b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

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Page 1196

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From: (b)(6);(b)(7)(C)
Sent: 2 Feb 2018 16:06:14 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: CTCEU - VLVI

Gents

Based on today's meeting I'll be headed back to CTCEU on Monday to work on the Technical Evaluation Plan (TEP) for the contract. Should be a barn burner! In case ya'll are wondering where I'm hiding....

Thanks

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6);
(b)(6);(b)(7)(C)

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From: NSID Tasking
Sent: 24 Apr 2018 14:56:07 +0000
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Cynthia
Subject: DUE NOW - FW: Review and Comment -P-93114- WF 1159305 U.S. Representative Richmond Writes to S1 With Concerns over ICE's "Visa Lifecycle Vetting" ICATT:0018509
Attachments: 93114 - CURRENT 93114 Richmond Response_Component Review 2.docx, 93114 Cover Memo.docx

Good morning,

This is the (b)(6);(b)(7)(C) letter (again). HSI changed the language (comments and track changes) and it needs re-clearance. Please review and provide a response by 1130 am today.

Thanks,

(b)(6);(b)(7)

(b)(6);(b)(7)(C) Special Agent | SADAD
ICE-HSI-National Security Investigations Division | Tysons Corner, VA
Desk 703-287-(b)(6);(b)(7)(C) Cell 619-665-(b)(6);(b)(7)(C)

From: NSID Tasking
Sent: Tuesday, April 24, 2018 10:49 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Review and Comment -P-93114- WF 1159305 U.S. Representative Richmond Writes to S1 With Concerns over ICE's "Visa Lifecycle Vetting" ICATT:0018509

From: HSI Tasking 2
Sent: Tuesday, April 24, 2018 10:48:24 AM (UTC-05:00) Eastern Time (US & Canada)
To: NSID Tasking
Cc: HSI Tasking 2
Subject: FW: Review and Comment -P-93114- WF 1159305 U.S. Representative Richmond Writes to S1 With Concerns over ICE's "Visa Lifecycle Vetting" ICATT:0018509

Short Turnaround

NSID,

Please reconcile comments in the draft response **NLT 12:00(noon) today, April 24, 2018.** HSI changed the language, the response required re-clearance by DHS Components.

Standard clearance required.

(b)(6);(b)(7)(C) Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎ (desk): 202-732-(b)(6) ☎ (mobile): 202-412-(b)(6);(b)
(b)(6);(b)(7)(C)

From: ICATT.Alert

Sent: Tuesday, April 24, 2018 10:34 AM

To: HSI Tasking 2 (b)(6);(b)(7)(C)

Subject: Review and Comment -P-93114- WF 1159305 U.S. Representative Richmond Writes to S1 With Concerns over ICE's "Visa Lifecycle Vetting" ICATT:0018509

Hello HSI,

A Clearance has been assigned to you.

Clearance Name: [CL-Cor-P-93114 Assigned To HSI](#)

Due Date: 04/24/2018 12:30 PM Eastern

Instructions: HSI: As HSI changed the language, the response required re-clearance by DHS Front Office. As this is an URGENT Hearing Action, please reconcile comments in the draft response NLT 12:30 today, 4/24. This response needs to be signed today. Please see document: CURRENT 93114 Richmond Response_Component Review 2.docx

Thank you.

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Page 1223

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From: (b)(6);(b)(7)(C)
Sent: 21 Feb 2018 17:21:39 +0000
To: (b)(6);(b)(7)(C)
Subject: FW: budget exhibit
Attachments: VSP budget evolution exhibit_02.21.2018.pptx

See attached. Was just taking a stab at numbers and functions of IPNs and costs for some of contracts are estimates – we can adjust as needed.

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (562)577-7407
Office (703)287-6820
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) (CTR)
Sent: Wednesday, February 21, 2018 12:20 PM
To: (b)(6);(b)(7)(C)
Subject: budget exhibit

See attached.

(b)(6);(b)(7)(C) | JPI, Inc.
Visa Security Program
U.S. Immigration and Customs Enforcement
Department of Homeland Security
Mobile: 410-375-(b)(6);
(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 5 Apr 2018 12:29:20 -0400
To: (b)(6);(b)(7)(C)
Cc:
Subject: FW: DD-254
Attachments: POP SCI 5 Ws Language (2).doc, POP SCI 5 Ws Sample IT services contract (4).doc

Hi (b)(6);(b)(7)(C)

I'm resending for your use. Let me know if you need anything else.

Thanks

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 09, 2018 11:06 AM
To: (b)(6);(b)(7)(C)
Subject: FW: DD-254

Hi (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) attached the 5w's language for your use. As soon as you complete, please send to (b)(6);(b)(7)(C) and copy me.

Also, I spoke with him this morning about the other information he's requesting and he said that he doesn't need it.

Thanks

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 09, 2018 8:07 AM
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: DD-254

Hello:

The information I have is that the effort will expire in August of 2018. Will the effort be extended?

I have attached the SCI 5Ws and a Sample for reference.

The Period of Performance on page 10 of 25, section 7.1 must be listed out to include the Base Period and all Option Years.

Once the PWS has been updated with the POP and the SCI 5Ws are completed forward them to me for review.

Thanks.

If you need anything else please let me know. I can be contacted at the phone number listed below. My office hours are from 7:30 am - 4:00 pm Monday thru Friday.

Best Regards,

(b)(6);(b)(7)(C)

Security Specialist
PSU-Industrial Security
OPR Security Division
Voice: 972-455-(b)(6);(b)(7)(C)
FAX: 972-455-5193

(b)(6);(b)(7)(C)

For assistance and general questions about applicant processing status and background investigations, please contact the PSU Customer Service Desk @ 1-866-731-5039 or ICE-Personnel-Security@dhs.gov

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From: (b)(6);(b)(7)(C)
Sent: Thursday, March 08, 2018 3:57 PM
To: (b)(6);(b)(7)(C)
Subject: FW: DD-254

Hi (b)(6);(b)(7)(C)

Can you please provide the required information needed to make the Giant Oak contract SCI, like the 5W's. The VSP group will prepare the SCI justification.

Thank you,

(b)(6);(b)(7)(C)

Management and Program Analyst
Homeland Security Investigations
Counterterrorism and Criminal Exploitation Unit

ICE – Homeland Security Investigation

Office: 703-235-(b)(6);(b)

Cell: 202-427-(b)(6);(

Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, March 01, 2018 10:56 AM

To: (b)(6);(b)(7)(C)

Subject: DD-254

(b)(6);(b)(7)
(C)

I spoke with (b)(6);(b)(7)(C) on Tuesday. He is willing to 'sponsor' our contract for SCI and believes he has the justification to do so. I explained to him about the 5Ws and he requested more information.

Is it possible for you to let me or him know exactly how he should respond and with what information so he can determine if he can move forward?

Thank you

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From: (b)(6);(b)(7)(C)
Sent: 13 Apr 2018 13:02:21 +0000
To: (b)(6);(b)(7)(C)
Subject: FW: Fact Sheets for ICE Presidential Transition Efforts
Attachments: NSID Fact Sheet -- CPI CLEARED 10.27.16.doc, NSID Fact Sheet -- HRVWCU CLEARED DAD Rodi.doc, NSID Fact Sheet -- Visa Security Lifecycle CLEARED DAD Rodi.doc, NSID Fact Sheet -- NSU CTS JTTF CLEARED DAD Rodi.doc, NSID Fact Sheet -- SEVP CLEARED DAD Farrell.doc

FYSA

(b)(6);(b)(7)(C) Acting Division Chief
National Security Programs
ICE-HSI NSID
(b)(6);(b)(7)(C)
Office: (703) 287-(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, April 12, 2018 9:56 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Fact Sheets for ICE Presidential Transition Efforts

Here are the first set of docs I have from the Presidential transition. They are obviously a little dated but if updated, might be able to be used for this tasking (or at least portions of them).

Regards,
(b)(6);(b)(7)(C)
Unit Chief
National Security Unit
U.S. Immigration and Customs Enforcement
Homeland Security Investigations
Washington, D.C.
(703)287-(b)(6) – Office
(202)549-(b)(6) – Mobile
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, November 15, 2016 3:46 PM
To: (b)(6);(b)(7)(C)
Subject: FW: Fact Sheets for ICE Presidential Transition Efforts

From: (b)(6);(b)(7)(C)
Sent: Tuesday, November 15, 2016 8:54 AM

To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: Fact Sheets for ICE Presidential Transition Efforts

Hi AD (b)(6);(b)(7)(C)
Per your email just now, attached are the final Fact Sheets.

Thanks much,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Team Lead, Strategic Communications Team
Student and Exchange Visitor Program (SEVP)
U.S. Immigration and Customs Enforcement (ICE)
U.S. Department of Homeland Security (DHS)
Desk: (703) 603-(b)(6);(b)(7)(C)
Cell: (202) 713-(b)(6);(b)(7)(C)
Email (b)(6);(b)(7)(C)
Bookmark: <http://studyinthestates.dhs.gov/>

From: (b)(6);(b)(7)(C)
Sent: Friday, October 28, 2016 9:54 AM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: Fact Sheets for ICE Presidential Transition Efforts

Hello AD (b)(6);(b)(7)(C)
I am sending this email on behalf of (b)(6);(b)(7)(C) since she is out today.

In response to the attached email request from (b)(6);(b)(7)(C) attached you will find all five NSID fact sheets (b)(6);(b)(7)(C) requested in support of the Presidential Transition efforts. The topics (b)(6);(b)(7)(C) wanted NSID to cover were:

(b)(5)

(b)(6);(b)(7)(C) asked for SEVP's Strategic Communications Team (SCT) to provide the assist in pulling these together. We worked very closely with (b)(6);(b)(7)(C) who gathered the draft fact sheets from NSP and (b)(6);(b)(7)(C) assisted from CPI (in DAD (b)(6) absence), with (b)(6);(b)(7)(C) help.

A few things to note:

(b)(6);(b)(7)(C);(b)(5)

We kindly thank everyone throughout NSID who contributed to the formulation of these fact sheets. It was a total team effort.

Please let me know if you have any questions or need anything else. Otherwise, (b)(6);(b)(7)(C) will be back on Monday, 10/31.

Thank you,

(b)(6);(b)(7)(C)

Management and Program Analyst
Strategic Communications Team
Student & Exchange Visitor Program (SEVP)
U.S. Immigration & Customs Enforcement (ICE)
Department of Homeland Security (DHS)
Desk: 703.603.(b)(6);(b)(7)(C)
iPhone: 202.590.(b)(6);(b)(7)
Email: (b)(6);(b)(7)(C)
Bookmark: <http://studyinthestates.dhs.gov/>



Counter-Proliferation Investigations Export Control

Overview

U.S. Immigration and Customs Enforcement's (ICE) Counter-Proliferation Investigations (CPI) Program, housed under Homeland Security Investigation's (HSI) National Security Investigations Division, has been heavily involved in export enforcement for the past three decades. One of HSI's highest priorities is to prevent illicit procurement networks, terrorist groups and hostile nations from illegally obtaining U.S. military products, sensitive dual-use technology, weapons of mass destruction, or chemical, biological, radiological and nuclear materials. CPI oversees a broad range of investigative activities related to such violations. It enforces U.S. laws involving the export of military items and controlled dual-use goods as well as exports to sanctioned or embargoed countries.

Through an industry and academic outreach program called Project Shield America, HSI special agents conduct presentations for U.S. manufacturers and exporters of arms and sensitive technology. The program provides an overview of export laws and also solicits the private industry's assistance in preventing illegal foreign acquisition of their products. Since the program's inception in late 2001, HSI special agents have conducted more than 21,000 industry outreach presentations.

Export Enforcement Coordination Center

The Export Enforcement Coordination Center serves as the primary forum within the federal government for executive departments and agencies to coordinate and enhance their export control enforcement efforts. The center maximizes information sharing consistent with national security and applicable laws. This helps partner agencies detect, prevent, disrupt, investigate and prosecute violations of U.S. export control laws.

Border Enforcement Analytics Program

The Border Enforcement Analytics Program (BEAP) within CPI uses innovative Big Data technology to examine millions of rows of data to identify targets that are of interest to CPI investigators. In collaboration with Northeastern University, the program has introduced data scientists to the tools and formed a partnership that has already identified multiple investigative leads in a short period.

BEAP leverages the ICE Big Data Environment (BDE) in order to perform computations and create reports for investigators. The BDE leverages analytic tools that give the end user direct access to the power of the Hadoop File System's (HDFS) computation capability, with limited need for assistance from information technology development teams. The system provides complete analytics, from simple data to complex predictive analytics. Whereas many systems that leverage Hadoop simply filter data in order to find anomalous transactions, BEAP users can model data that best fits their needs, apply multi-tier filters against this optimum data set, and compare multiple data sets against each other in order to find overlapping data elements to present in either a report or visual graphic format. The combination of data scientists and direct



access to the computational capabilities of HDFS and MapReduce has proven very effective for CPI. From an analytical standpoint, BEAP serves the following analytical areas:

- Investigative Lead Generation and Direct Case Support: BEAP allows investigators and analysts to generate leads for, and otherwise support, investigations of export violations within the jurisdiction of HSI. By using the BDE to analyze trade data, BEAP investigators and analysts are able to identify anomalous transactions and activities that may be indicative of export violations and warrant investigation. Experienced HSI investigators independently confirm and further investigate these anomalies.
- Statistical/Trend Analysis: BEAP leverages the BDE to provide export enforcement-related statistical reporting capabilities, derived from trade data that investigators access. These statistical functions discern, describe and document trends within the datasets associated with proliferation, licensing and other export enforcement trends. This is in order to inform ICE decision makers on issues such as resource allocation and enforcement priorities. Additionally, statistics derived from foreign countries' import trade datasets are a key indicator for the U.S. government. As far as export reporting is concerned, exports are often compared to import rates in reports provided to Congress. BEAP has also done work on import trade projections and statistical analysis relevant to HSI's Intellectual Property investigators.



Human Rights Violators and War Crimes Unit

The Human Rights Violator and War Crimes Center Overview

The Human Rights Violator and War Crimes Center (HRVWCC) is the only government entity focused completely on atrocities and war crimes. HRVWCC, which the U.S. Immigration and Customs Enforcement (ICE) initiated in 2008, leverages the knowledge and expertise of a select group of special agents, lawyers, intelligence specialists and historians who direct ICE's broader enforcement efforts against these offenders.

Regional Support Teams

HRVWCC operates four Regional Support Teams (RST) that identify, locate, investigate, prosecute and assist in removing human rights violators, torturers and war criminals from the United States. RSTs, which are considered the backbone of HRVWCC, are oriented based on target regions covering Latin America, Africa, Europe/Balkans, and Asia/Middle East. Each RST consists of Homeland Security Investigations (HSI) and the Federal Bureau of Investigation (FBI) special agents, intelligence research specialists, attorneys, historians and representatives from other U.S. government agencies. RSTs provide programmatic oversight to HSI field offices investigating human rights violators, leveraging relevant agency expertise to support investigation and litigation activities within their designated region.

HRVWCC Components

HRVWCC is comprised of the following components:

- **The Human Rights Violators and War Crimes Unit (HRVWCU)**
HSI created HRVWCU to manage the agency's activities in human rights violator investigations. Preceded by the U.S. Immigration and Naturalization Service, HSI has more than 30 years of experience in successfully investigating human rights violations. HRVWCU oversees human rights violations investigations to prevent the United States from becoming a safe haven to individuals who commit war crimes, genocide, torture and other human rights abuses.
- **The Human Rights Law Section (HRLS)**
The Office of the Principal Legal Advisor created HRLS in 2003 to support ICE's mission of identifying, investigating and removing human rights violators from the United States.
- **FBI International Human Rights Unit (IHRU)**
In September 2012, IHRU joined HRVWCC and is co-located with HRVWCU at HSI's National Security Investigations Division (NSID) office.
- **U.S. Department of State, Diplomatic Security Service (DSS)**
DSS joined HRVWCC in May 2015 and provides an Intelligence Research Specialist to liaise with HRVWCC components.
- **U.S. Citizenship and Immigration Services (USCIS)**
USCIS joined HRVWCC in July 2015 and works with HRVWCU to screen applicants applying for immigration benefits who are suspected of involvement in human rights violations.

- **U.S. Department of State, Bureau of Consular Affairs (CA)**
CA joined HRVWCC in August 2016 and provides one full time foreign service officer to work with components in the development of atrocity-related intelligence reports and screening of suspected human rights violators subject to grounds of inadmissibility.
- **U.S. Department of Defense, U.S. Army Criminal Investigations Division, Terrorism and Criminal Investigations Unit (TCIU)**
The investigative arm of the Office of Military Commission which is responsible for investigating war crimes committed overseas by enemy combatants. This includes the attacks on the USS Cole, the 9/11 attacks, and the debriefing of detainees in Guantanamo Bay.
- **Central Intelligence Agency, War Crimes and Genocide Unit** – Coming soon.

The Human Rights Target Tracking Team (HRT3)

HRT3 is a proactive HSI-led intelligence initiative within HRVWCC that identifies and prevents the entry of foreign human rights violators in coordination with the FBI, the U.S. Department of State and U.S. Customs and Border Protection (CBP). HRT3 has identified over 70,000 potential human rights violators from across the globe and stopped 201 human rights violators from entering the United States.

Strategic Goals

- HRVWCU will develop partnerships with government and non-government agencies involved in the servicing and re-location of the diaspora Syrian refugee population in an effort to identify known or suspected human rights violators prior to their approval for U.S. resettlement. Where HRVWCU identifies Syrian human rights violators already in the United States, every effort will be made to investigate and prosecute those violators under U.S. law.
- HRVWCU will continue to develop Operation War Crimes Hunter, a social media-based initiative to scrub the internet for evidence of human rights violations and war crimes. Images collected and placed in this database exist to disrupt the ability of human rights violators to obtain visas and other immigration benefits for the United States. Working with other governmental partners, HRVWCU shares these photos and images for cross-referencing against other governmental biometric databases, including the Department of State Consular Consolidated Database, CBP's Automated Tracking System and other databases held by the intelligence community.
- HRVWCU's Female Genital Mutilation (FGM) pilot program anticipates a nationwide campaign to educate stakeholders and identify facilitators who assist in the travel of at-risk girls to countries where FGM is conducted.



The Visa Life Cycle

Homeland Security Investigations (HSI) programs work to ensure visa security before nonimmigrant arrival and upon entry into the United States. This is accomplished through HSI's National Security Integration Center (NSIC) and the Counterterrorism and Criminal Exploitation Unit (CTCEU).

The National Security Integration Center Overview

NSIC focuses on federal and interagency partner coordination in order to protect the homeland. NSIC consists of the Visa Security Section and two National Security Investigations Division (NSID) National Security Liaisons.

The Visa Security Section screens and vets visa applications as mandated by U.S. Immigration and Customs Enforcement's (ICE's) Visa Security Program (VSP) by use of the Pre-Adjudicated Threat Recognition Intelligence Operations Team (PATRIOT). HSI's VSP also deploys special agents to high-risk international visa issuance posts to identify and disrupt potential threats to the United States. VSP efforts support the Department of State consular officers in the visa application process.

PATRIOT

The PATRIOT system automates the initial screening of non-immigrant visa application information against the U.S. Department of Homeland Security holdings and in coordination with partner agencies. PATRIOT is a joint counterterrorism effort between HSI and U.S. Customs and Border Protection (CBP). PATRIOT screens and vets visa applicants from 30 visa issuing posts in 25 different countries. The program focuses primarily on counterterrorism, and the use of cutting-edge software to uncover unknown links between visa data and subjects of interest.

PATRIOT provides derogatory information to NSID analysts and CBP officers assigned to the PATRIOT group through a daily "hot list" in CBP's Unified Passenger System. The PATRIOT group conducts vetting activities early in the visa application life cycle, before the Department of State personnel review a visa application. This screening occurs days or weeks before the Department of State even begins to review or consider the application. This gives HSI special agents critical lead-time to develop new investigations, advance ongoing operations and coordinate with consular officers to fill any information gaps through interviews of the applicants.

The Mantis Program

In addition to screening individuals, the NSIC uses the Mantis Program to:

- Stem the proliferation of weapons of mass destruction and missile delivery systems,
- Restrain the development of destabilizing conventional military capabilities,
- Prevent the transfer of arms and sensitive dual-use items to terrorist states, and
- Maintain U.S. advantages in certain militarily critical technologies.

The Mantis Team ensures investigative leads are communicated with the appropriate stakeholders outside of ICE, including the Federal Bureau of Investigations, the Drug Enforcement

Administration, the Bureau of Alcohol, Tobacco, Firearms and Explosives, Intelligence Community, etc.

National Security Liaisons

NSIC maintains National Security Liaison special agents who promote efficient coordination and cooperation between HSI, and various federal agencies and departments, in furtherance of ICE's mission.

CTCEU Overview

Once nonimmigrants are in the United States, CTCEU combats national security vulnerabilities and prevents terrorists and other criminals from exploiting the nation's immigration system. CTCEU is the first and only national program dedicated to the enforcement of nonimmigrant visa violations. It proactively researches, identifies, and tracks hundreds of thousands of visa overstays and foreign student visa violators who exhibit specific risk factors. This work is based on intelligence reporting, in-depth criminal research and analysis of dynamic social networks to ultimately identify those who may pose a threat to national security or public safety.

CTCEU Open Source/Social Media Exploitation Efforts

In September 2014, CTCEU established the Open Source Team (OST). OST is the first program within ICE to leverage open source/social media exploitation. OST captures and analyzes unclassified information available through open sources such as media, blogs, public hearings, conferences, academic websites and social media websites. OST analysts then review and assess publicly available information including radio, television, press, geospatial sources, internet sites and specialized publications. OST extracts pertinent and derogatory information regarding targets including criminals, fugitives, nonimmigrant violators, and targeted national security threats and their location. This results in investigative leads that provide additional support to HSI field offices, furthering the mission to protect the integrity of the immigration system and combat exploitation of immigration policy.

CTCEU Pilot Programs

CTCEU's Overstay Life Cycle and Domestic Mantis pilot programs enhance overstay enforcement efforts, through the ongoing investigation and enforcement of visa overstays.

Overstay Life Cycle

CTCEU Overstay Life Cycle initiative tracks nonimmigrants from the time they file their visa application to the time they depart from the United States, or until they become an overstay or otherwise fail to comply with their terms of admission. The Overstay Life Cycle initiative enhances national security by providing continuous vetting of nonimmigrants that may pose a higher probability of national security concerns through their subsequent departure and/or overstay.

Domestic Mantis Program

CTCEU Domestic Mantis Program identifies nonimmigrant students who enter the United States to study a non-sensitive field of study, and subsequently change their field of study to a sensitive area.



The program aims to protect national security by preventing the export of goods, technology or sensitive information through activities such as graduate-level studies, teaching, conducting research, participating in exchange programs, receiving training or employment or engaging in commercial transactions.



**National Security Unit
Counterterrorism Section**

Homeland Security Investigations' (HSI's) National Security Unit's (NSU's) Counterterrorism Section (CTS) oversees HSI special agents assigned to Joint Terrorism Task Forces (JTTFs) and uses the U.S. Immigration and Customs Enforcement's (ICE's) unique authorities in counterterrorism investigations to shut down terrorist networks.

HSI is the largest federal contributor, dedicating over 200 HSI special agents to the Federal Bureau of Investigations (FBI)-led JTTFs throughout the country. Established in the wake of the 9/11 attacks, the National Joint Terrorism Task Force (NJTTF) is a multi-agency task force that currently consists of approximately 40 law enforcement, intelligence and military agencies comprised of nearly 80 representatives, and is collocated at the National Counterterrorism Center. The NJTTF is part of the Domestic Terrorism Operations Section within the FBI's Counterterrorism Division. The role of the NJTTF is to enhance communication, coordination and cooperation between federal, state and local government agencies representing the intelligence, law enforcement, defense, diplomatic, public safety, transportation and homeland security communities by:

1. Providing a point of fusion for sharing of terrorism threats and intelligence;
2. Providing operational support to the FBI Counterterrorism Division, Intelligence Community and Law Enforcement; and
3. Providing program management, oversight and support for local JTTFs throughout the United States. An HSI Special Agent serves as one of two permanent NJTTF Deputy Unit Chiefs and serves as the senior U.S. Department of Homeland Security representative to the division. HSI has held this position since 2002.

At present, CTS is completely engaged and embedded with local JTTFs. CTS is staffed with ten special agents, two intelligence research specialists and six management program analysts. It is the single point of service and coordinating section for all JTTF International Terrorism Investigations.

For the 104 JTTFs nationwide, this has been the most prolific year for disruptions since its inception 30 years ago. In fiscal year 2016, over 209 individuals were arrested for various terrorism-related criminal charges, as well as administrative immigration violations as the result of JTTF investigations. HSI was involved in 151 of the 209 disruptions (a total of 72 percent). In addition, 82 of the 209 arrests were administrative and could not have occurred without HSI authorities. During fiscal year 2016, with FBI surveillance assets fully stretched, a number of HSI Special Agent in Charge offices provided surge surveillance support to the local JTTFs by providing non-JTTF Special Agents to augment and supplement surveillance teams to accommodate 24/7 coverage of significant Islamic State of Iraq and the Levant subjects.

JTTF Response to Terrorist Attacks

HSI Special Agents played a pivotal role in the investigation following the December 2015 mass shooting by terrorists in San Bernardino, California. As in previous U.S.-based attacks, the CTS immediately volunteered to become a 24/7 operation and provided comprehensive support to the



only HSI Special Agent assigned to the JTTF in that area. The CTS completed numerous background checks and intelligence reports that were vital to the investigation that followed the shooting.

HSI Special Agents also supported the investigation following the terrorist attack on a nightclub in Orlando, Florida in June 2016. The FBI deployed a “jump” team to the Orlando area, which included an HSI Special Agent who assisted with the investigation on scene and relayed vital information back to CTS.

During the most recent bombings in New Jersey and New York City, CTS remained involved in the on-going investigation. HSI Special Agents assigned to Newark, New Jersey and New York City were supported by CTS, who partnered with the local JTTF in producing dozens of subject reports, conducting interviews, follow-up on leads.

Operation Gallant Phoenix

NSU maintains a Liaison Officer at the Joint Interagency Task Force – National Capital Region (JIATF-NCR) responsible for HSI’s support of Operation Gallant Phoenix (OGP), which is a multi-national task force led by U.S. Special Operations Command (USSOCOM) established to identify foreign fighter networks. OGP forward deployed elements are stationed at the Joint Training Center-Jordan and consist of representatives from 14 coalition partners focused on identifying, tracking and targeting foreign terrorist fighter networks. Since inception, the OGP Law Enforcement Team, comprised of personnel from HSI, U.S. Customs and Border Protection, and the FBI, has provided robust access to law enforcement databases and investigative information that resulted in the identification or enhanced fidelity of individuals suspected of nefarious ties to terrorist groups within the Continental United States and outside the Continental United States. The U.S. Department of Defense and coalition partner information has been passed for partner law enforcement action to HSI international attaché offices and U.S. case leads through HSI domestic field offices. HSI’s efforts at OGP have also directly resulted in nominations/enhancements to Terrorist Screening Databases. As indicated by comments from the Commanding General of USSOCOM, HSI’s groundbreaking involvement with the OGP team (involving unique law enforcement authorities, financial capabilities and international law enforcement network) continues to enhance the security for the U.S. homeland and our allies.



Student and Exchange Visitor Program Compliance and Oversight

Overview

The Student and Exchange Visitor Program (SEVP) maintains information on foreign students and exchange visitors in the United States. SEVP uses the Student and Exchange Visitor Information System (SEVIS), a web-based solution, to track and monitor approximately 9,000 schools and more than one million active nonimmigrant students, exchange visitors and their dependents who are approved to participate in the United States education system. SEVP works to ensure that those who seek to harm our nation are excluded from entering, while legitimate students, researchers and exchange visitors are welcomed and understand how to maintain legal status.

SEVIS data is a valuable resource for law enforcement that supports investigations and identifies links to potential criminal activity. This data, used by domestic or international agencies, may not only indicate schools in violation of immigration laws, but also lead to investigations involving money laundering, crime rings, terrorist networks, gangs and human smuggling. Thus, SEVIS data offers an enormous opportunity to find links to a variety of criminal offenses.

The Student and Exchange Visitor Program Analysis and Operations Center (SAOC) monitors SEVP-certified schools and nonimmigrant students for administrative compliance with applicable federal statutes, and SEVP regulatory record keeping and reporting requirements. SAOC also coordinates with and provides critical information to the Counterterrorism and Criminal Exploitation Unit (CTCEU) and Homeland Security Investigations (HSI) Special Agent in Charge (SAC) offices, as they conduct all criminal investigations related to school and nonimmigrant student compliance.

In April 2016, HSI assigned three special agents and an additional special agent section chief to SAOC to assist with criminal and administrative investigations concerning SEVP-certified schools and nonimmigrant student fraud. The special agents conducted extensive outreach and briefing efforts to SEVP personnel and HSI SAC offices nationwide with the goal of sharing their capabilities and experiences, as well as strengthening the agent and SAOC adjudicator relationship. As of October 2016, there are currently two TDY agents still serving in SAOC and a special agent serving as the CTCEU liaison.

While detailed to assist the SAOC, the special agents have conducted outreach to 15 of the 28 SAC offices nationwide. As part of their efforts, they were able to review a backlog of 30 cases with pending criminal holds and contacted all HSI field agents to determine their case status. As a result, the special agents have determined that 14 of the 30 criminal cases may be closed, resulting in a 47 percent clearance rate. These special agents have updated evidence handling to mirror those processes in place at HSI field offices and added additional legal language to all SEVP documents to include 18USC §1001 warning/attestation.

This effort frees up resources to focus efforts on more resource intensive investigations. It is anticipated that special agents, in tandem with SAOC adjudicators, will conduct additional

outreach presentations for various law enforcement and intelligence agencies (including the Federal Bureau of Investigation and the Central Intelligence Agency) to inform them of SEVP's mission and SAOC's investigative functions and capabilities.

In addition to the HSI special agents, SAOC has worked with its government partners in law enforcement and national security on the following initiatives:

- SEVP, in partnership with U.S. Customs and Border Protection (CBP), launched an admissibility indicator (AI) in response to gaps and vulnerabilities identified in SEVIS. The AI prevents the readmission of persons ineligible for entry by providing CBP officers with a method to validate a nonimmigrant student's status. This method can indicate whether secondary inspection and further record review is warranted. Since the launch of AI, CBP, in partnership with SEVP, has successfully deployed pre-inspection sites at all air and sea ports of entry.
- SEVP exercised its authority to terminate initial and active student SEVIS records of nonimmigrant students enrolled at the University of Northern New Jersey. In direct support of this HSI undercover operation, SAOC assisted HSI Newark agents by providing extensive SEVIS record support, making any changes to student records requested by field agents and coordinating site visit inspections of an apparent network of 11 schools in New York, New Jersey and Florida from intelligence gathered from the operation.

(b)(7)(E)

From: (b)(6);(b)(7)(C)
Sent: 2 Feb 2018 07:22:00 -0500
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: 92279 - RFI - Social Media Talking Points FOLDERID 92279
Attachments: Final OPLA Merged (VSCC Edits) - Copy.docx

Good Morning,

Attached is VSCC's edits.

(b)(6);(b)(7)(C)

Section Chief
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Cell (218)349-(b)(6);(b)(7)(C)
Work (703)287-(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, February 01, 2018 10:00 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: 92279 - RFI - Social Media Talking Points FOLDERID 92279

Good Evening,

DUE NLT 0800 hours

Please review the attached draft response with OPLA merged edits. Please address all the side comments. Given the deadline and requirement for SES clearance please try and get this in by 0800 tomorrow, or earlier.

Thanks,

(b)(6);(b)(7)(C)

From: HSI Tasking 2
Sent: Thursday, February 1, 2018 8:14 PM
To: NSID Tasking
Cc: HSI Tasking 2
Subject: 92279 - RFI - Social Media Talking Points FOLDERID 92279

NSID,

Please review the attached draft response and address all the side comments **NLT 10:30am February 2, 2018.**

SES clearance required.

(b)(6);(b)(7)(C) Special Agent/Program Manager
Homeland Security Investigations (HSI)
Office of the Executive Associate Director | HSI Tasking
☎(desk): 202-732-(b)(6) ☎(mobile): 202-412-(b)(6);

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, February 01, 2018 5:30 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: New task from HQEXOPS: 92279 - RFI - Social Media Talking Points FOLDERID 92279

Please do not reply to this e-mail. It is from an unmonitored system account. All action should occur within OESIMS.

Due Date:
2/2/2018 11:00:00 AM

Instructions:
HSI:

Please review the attached draft response and address all the side comments.

Thank you,

(b)(6);(b)(7)(C)

Taskings Assistant
Executive Secretary Tasking
Office of the Director
U.S. Immigration and Customs Enforcement
202.732-(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Original Message:

This message is part of an automated workflow, please do not change the text in the subject line when responding or forwarding the message.

Folder Subject: 92279 - RFI - Social Media Talking Points

Folder Originator: DHS

Due Date: 2/2/2018 11:00:00 AM

Workflow ID: 7e13993c-d2b6-41f2-aab8-3dd5b8f6b2f7

Folder Location:

(b)(7)(E)

Task ID: 484219

Workflow Task ID: bc06c704-92dc-48a0-8d50-c9dec7914817

Assignment ID: 1067aeb0-549a-4228-993e-bf503c15dbae

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Page 1252

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From: (b)(6);(b)(7)(C)
Sent: 10 Jan 2018 10:38:02 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: Bi-Weekly Wednesday "Visa Lifecycle Task Tracker" Call

Good Morning (b)(6);(b)(7)(C)

The Wednesday teleconference is not a duplicative conference call. The Wednesday call is for the Big "A" acquisition so to speak. Basically (b)(5)

(b)(6);(b)(7)(C);(b)(5)

Hope this helps.

Thanks,

(b)(6);(b)(7)(C)

Investigations & Operations Support Dallas | National Security Support | Contract Specialist

DHS | ICE | Office of Acquisition Management (OAQ)

Phone 214-905-(b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, January 10, 2018 9:32 AM

To: (b)(6);(b)(7)(C)

Cc:

Subject: Bi-Weekly Wednesday "Visa Lifecycle Task Tracker" Call

Hi (b)(6);(b)(7)(C)

Myself and (b)(6) just got off the Bi-Weekly Wednesday "Visa Lifecycle Task Tracker" call. It seems as if this call hasn't had much participation the last few sessions, to include us here at VSP. Today's participants also included (b)(6);(b)(7)(C) (Policy) and (b)(6);(b)(7)(C) (OCIO). We weren't positive as to the purpose of this ongoing call and whether it was meant to discuss a different VLVI topic outside our normal 2:00 p.m. calls on Tuesday. We were guessing that it may be duplicative, which would explain why it is no longer heavy with participants. If that is the case, would you mind adding both (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) to our Tuesday calls if you both think that is appropriate. Thank you.

Kind Regards,

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations

Visa Security Coordination Center
National Security Investigations Division

Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6);(

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 6 Feb 2018 10:02:09 -0500
To: (b)(6);(b)(7)(C)
Subject: RE: Budget
Attachments: NSID HQs Staffing graph.docx

Here is the graph with the entries. As we discussed there are some blanks but this should be a start until/if (b)(6); can provide some more up to date figures and budgets for Fy18-20.

(b)(6);(b)(7)(C) Program Manager
Homeland Security Investigations
Visa Security Coordination Center (VSCC)
National Security Investigations Division

(b)(6);(b)(7)(C)

Office: (703) 287-(b)(6);(b)(7)(C)
Cell: (601) 813-(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 6, 2018 8:50 AM
To: (b)(6);(b)(7)(C)
Subject: FW: Budget

(b)(6);(b)(7)(C)
Section Chief
Visa Security Coordination Center
National Security Investigations Division
Homeland Security Investigations
Cell (562)577-(b)(6);(b)(7)(C)
Office (703)287-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 06, 2018 7:04 AM
To: (b)(6);(b)(7)(C)
Subject: Budget

Gents,

I attached some docs that could be helpful with the budget discussion. These include the most recent IGCEs for the VLVI contract, the IO budget for FY17, and some docs related to the fee study that break down VSCC operating costs anticipated after fee funding (the thinking here is

(b)(5) All of this is on the

shared drive as well and I'm sure there's more but just forwarding in the event it could be helpful initially. Mike will also be able to help with details relating to the VLVI.

On that note, I included some additional thoughts on VLVI below and also some potential charts that we could use to help us out through this. We would just need to plug in current numbers in each. Not sure if any of it will work but just passing along.

Should be in around 8 or so. See you then.

(b)(6);(b)(7)
(C)

-
-
-
-

(b)(5)

(b)(5)

Table 8: VSP HQ Personnel Cost Estimates by Fiscal Year

(b)(5)

(b)(5)

(b)(5)

From: (b)(6);(b)(7)(C)
Sent: 14 Feb 2018 10:50:30 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: Current VSP Contract Question
Attachments: 02-13-2018 VLVI PWS.DOCX

Thanks for the response (b)(6);(b)(7)(C);(b)(5)

(b)(5)

Thanks again!

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287 (b)(6);(Mobile: (720) 255 (b)(6);(b

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, February 14, 2018 10:42 AM
To: (b)(6);(b)(7)(C)
Cc:
Subject: RE: Current VSP Contract Question

Hello Sir,

(b)(5)

(b)(6);(b)(7)(C)

Senior Management Program Analyst – Team Lead
Acquisition Management Unit – International Procurement Team

DHS | ICE | Homeland Security Investigations, Mission Support HQ

Tel: 202.732-(b)(6); Cell: 202-538-(b)(6);

(b)(6);(b)(7)(C)

Questions? Open an International Support Help Line Request!

It is our goal to acknowledge, respond and resolve inquiries spanning across 48 countries in a quick and transparent manner. Please submit your email inquiries directly through RFM's *International Help Line* by clicking the following link: [Submit New Request](#)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, February 14, 2018 10:14 AM
To: (b)(6);(b)(7)(C)
Cc:
Subject: Current VSP Contract Question

Hi (b)(6);(b)(7)(C)

Thanks for all your help recently with my VSP contract questions. It's greatly appreciated. We had one more question that came up if you wouldn't mind providing your thoughts. (b)(5)

(b)(5)

Thank you very much in advance!

v/r

(b)(6);(b)(7)(C) – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6) Mobile: (720) 255-(b)(6);
(b)(6);(b)(7)(C) (UNCLASS/FOUO)

(b)(6);(b)(7)(C)

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Page 1308

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From: (b)(6);(b)(7)(C)
Sent: 2 Jan 2018 10:51:16 -0500
To: (b)(6);(b)(7)(C)
Subject:
Attachments: FY17 Social Media Shared Services for Vetting Board Recommendation.docx

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6);(b)(7)(C) Mobile: (720) 255-(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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Shared Services for Vetting Board Recommendation

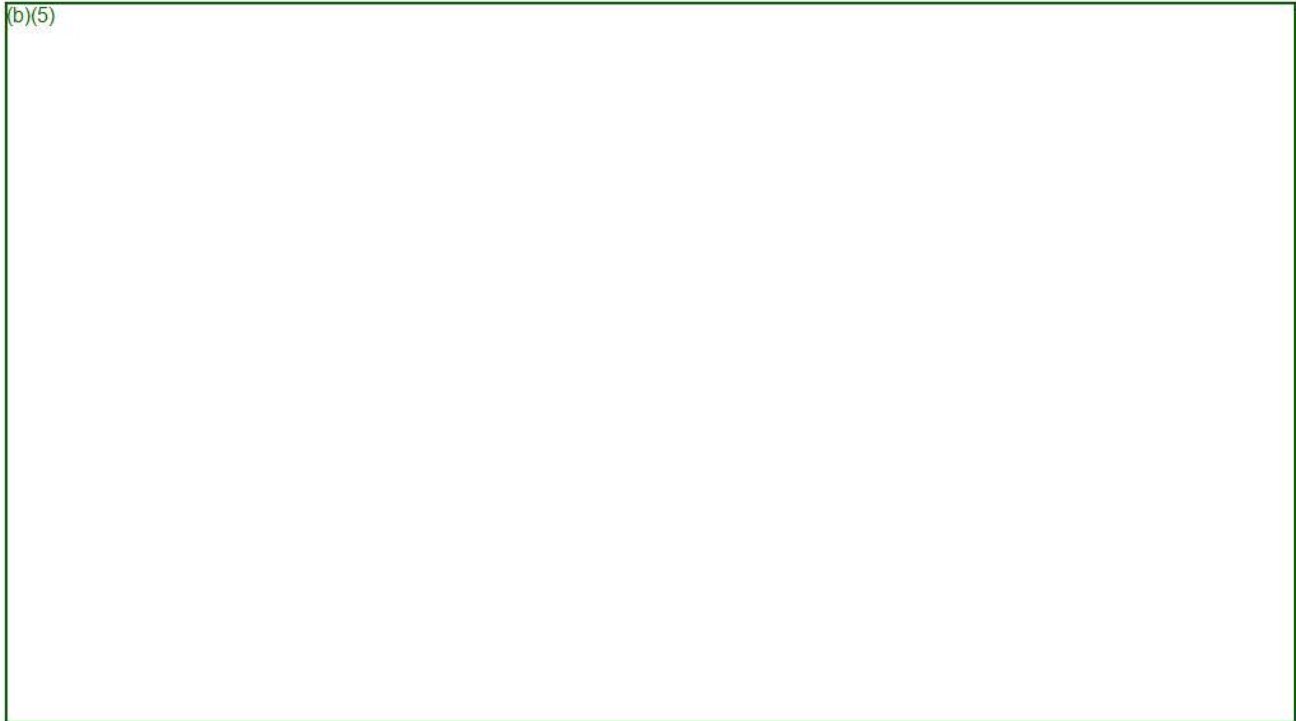
National Security Investigations Division Social Media Programs

In September 2014, the HSI National Security Investigations Division (NSID), through the Counterterrorism and Criminal Exploitation Unit (CTCEU), established the Open Source Team (OST) as the first Program within ICE to leverage open source/social media exploitation to expand upon the CTCEU's established abilities to utilize government and law enforcement databases in the investigation of national security and public safety concerns that exploit vulnerabilities in the U.S. immigration system.

In an effort to enhance HSI's initiative on safeguarding against terrorism and ensuring the security of the Homeland, CTCEU coordinated its Open Source/Social Media Exploitation capabilities with the NSID Visa Security Program's (VSP) PATRIOT screening and vetting operations and social media exploitation to develop and implement a Social Media pilot program in furtherance of an the Overstay Life-Cycle Initiative. The premise of this initiative is to track non-immigrants from the time they file a visa application with the Department of State, to the time they enter the United States, and through the time when they either depart the United States, or until such time as they become an overstay or otherwise fail to comply with their terms of admission. The Social Media pilot program was initiated on August 1, 2016 for NSID VSP.

Recommendation

(b)(5)



From:

(b)(6);(b)(7)(C)

Sent:

2 Jan 2018 10:33:01 -0500

To:

(b)(6);(b)(7)(C)

Subject:

- The Visa Security Coordination Center (VSCC) participates in the “DHS Social Media Working Group”, which is an inter-agency initiative aimed at the coordination of DHS social media screening efforts pertaining to three (3) shared areas of interest: Shared Metrics, Best Practices and Common Talking Points. This working group meets once per month and is led by the DHS Office of Policy. Participants include Customs and Border Protection (CBP), Immigration and Customs Enforcement (ICE), Transportation Security Administration (TSA), U.S. Citizenship and Immigration Services (USCIS), and the Office of Science and Technology (S&T).

Background: DHS has been at the forefront among Federal agencies in developing the capability to incorporate social media data in its screening and vetting processes. CBP, ICE, TSA and USCIS have been developing, testing, and operationalizing the use of social media in various pilots and programs. The Office of Science and Technology (S&T) has been developing tools and processes towards realizing DHS’s long term objective of deploying screening capabilities related to social media. Through this work, DHS has advanced its understanding of the challenges in screening non-government maintained databases, including the dynamic nature and magnitude of social media information.

- The Visa Security Coordination Center (VSCC) participates in the Visa Lifecycle Vetting Initiative ” which is an HSI/NSID led effort. This working group meets once per week. NSID, with other DHS stakeholders, performs the majority of visa vetting activities within DHS. In an effort to transform its current vetting programs, NSID has initiated the process to obtain contractor services to establish an overarching vetting contract that will assist with streamlining and centralizing the current manual vetting process.

Background: U.S. Immigration and Customs Enforcement (ICE), Homeland Security Investigations (HSI), National Security Investigations Division’s (NSID) is responsible for two facets of screening and vetting for nonimmigrants. The Visa Security Program (VSP) operations are supported through the Pre-Adjudication Threat Recognition Intelligence Operations Team (PATRIOT) for the screening and vetting of visa applicants. The Counterterrorism and Criminal Exploitation Unit (CTCEU) combats national security vulnerabilities and prevents terrorists and other criminals from exploiting the nation's immigration system.

(b)(6);(b)(7)(C)

Program Manager/Special Agent

Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6);(

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 14 Mar 2018 14:41:35 -0400
To: (b)(6);(b)(7)(C)
Subject:
Attachments: SSVB-VSCC_AD TPs_03142018 - (b)(6);(b)(7)(C) Edits.docx

Will come over to discuss

v/r

Mike Bettencourt – Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6)

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 23 Feb 2018 15:06:22 -0500
To: (b)(6);(b)(7)(C)
Subject:
Attachments: TEOAF SSI Proposal Call - VSCC Response - VSP Only Revised.docx

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6);(b)
(b)(6);(b)(7)(C)

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Name of Proposal: (b)(5)

(b)(5)

(b)(5)

From: (b)(6);(b)(7)(C)
Sent: 7 Feb 2018 09:38:28 -0500
To: (b)(6);(b)(7)(C)
Subject:
Attachments: First Call Example 1.xlsx, 01-23-2018 VLVI BPA IGCE - FINAL.XLSX

(b)(6);(b)(7)(C) - Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287 (b)(6);(b)(7)(C) Mobile: (720) 255 (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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NOTES & ASSUMPTIONS:

(b)(5)



INDEPENDENT GOVERNMENT COST ESTIMATE		
CONTRACT LINE ITEM NUMBER (CLIN)	DESCRIPTION	AMOUNT
BASE YEAR		
0001	Transition-In - Labor Hour	\$ 2,045,887.20
0002	Support Services - Firm Fixed price	\$ 20,946,851.20
0003	Surge - Labor Hour	\$ 4,086,086.40
0004	Travel - Time and Material	\$ 30,000.00
	TOTAL	\$ 27,108,824.80
OPTION YEAR 1		
1001	Support Services - Firm Fixed price	\$ 24,725,241.60
1002	Surge - Labor Hour	\$ 4,570,022.40
1003	Travel - Time and Material	\$ 30,000.00
	TOTAL	\$ 29,325,264.00
OPTION YEAR 2		
2001	Support Services - Firm Fixed price	\$ 26,526,028.80
2002	Surge - Labor Hour	\$ 4,688,889.60
2003	Travel - Time and Material	\$ 30,000.00
	TOTAL	\$ 31,244,918.40
OPTION YEAR 3		
3001	Support Services - Firm Fixed price	\$ 29,933,380.80
3002	Surge - Labor Hour	\$ 4,936,961.09
3003	Travel - Time and Material	\$ 30,000.00
	TOTAL	\$ 34,900,341.89
OPTION YEAR 4		
4001	Support Services - Firm Fixed price	\$ 29,685,312.22
4002	Surge - Labor Hour	\$ 5,070,166.41
4003	Travel - Time and Material	\$ 30,000.00
4004	Transition-Out - Labor Hour	\$ 2,938,534.40
	TOTAL	\$ 37,724,013.03
	TOTAL ESTIMATE	\$ 160,303,362.12

INDEPENDENT GOVERNMENT COST ESTIMATE

BASE YEAR		OPTION YEAR 1		OPTION YEAR 2		OPTION YEAR 3		OPTION YEAR 4		TOTALS	
Description	Total	Description	Total	Description	Total	Description	Total	Description	Total	Contract Line Item Number (CLIN)	Total
CTCUI TRANSITION - IN - LH	\$ 1,116,234.68	CTCUI FFP	\$ 16,279,462.40	CTCUI FFP	\$ 19,172,392.10	CTCUI FFP	\$ 21,945,690.51	CTCUI FFP	\$ 21,018,322.23	CTCUI FFP	\$ 69,476,256.34
CTCUI SURGE LH	\$ 152,081,414.48	CTCUI SURGE LH	\$ 4,481,411.20	CTCUI SURGE LH	\$ 4,516,473.60	CTCUI SURGE LH	\$ 4,729,472.61	CTCUI SURGE LH	\$ 4,592,435.20	CTCUI SURGE LH	\$ 20,651,610.90
CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 30,000.00	CTCUI TRAVEL	\$ 120,000.00
BASE YEAR TOTAL - CTCUI	\$ 1,498,316.16	OPTION YEAR 1 TOTAL - CTCUI	\$ 20,790,873.60	OPTION YEAR 2 TOTAL - CTCUI	\$ 23,723,265.70	OPTION YEAR 3 TOTAL - CTCUI	\$ 26,714,143.11	OPTION YEAR 4 TOTAL - CTCUI	\$ 25,650,757.43	OPTION YEAR 1 TOTAL - CTCUI	\$ 20,790,873.60
VSP - TRANSMISSION - IN - LH	\$ 4,028,583.12	VSP FFP	\$ 6,485,779.20	VSP FFP	\$ 7,240,761.60	VSP FFP	\$ 8,040,401.21	VSP FFP	\$ 8,674,189.99	VSP FFP	\$ 36,337,738.20
VSP FFP	\$ 1,966,687.32	VSP SURGE LH	\$ 189,421.20	VSP SURGE LH	\$ 175,414.00	VSP SURGE LH	\$ 175,206.49	VSP SURGE LH	\$ 167,423.12	VSP SURGE LH	\$ 706,116.90
VSP SURGE LH	\$ 159,422.20	VSP TRAVEL	\$ -	VSP TRAVEL	\$ -	VSP TRAVEL	\$ -	VSP TRAVEL	\$ -	VSP TRAVEL	\$ -
VSP TRAVEL	\$ -	OPTION YEAR 1 TOTAL - VSP	\$ 6,675,199.40	OPTION YEAR 2 TOTAL - VSP	\$ 7,416,175.60	OPTION YEAR 3 TOTAL - VSP	\$ 8,215,607.71	OPTION YEAR 4 TOTAL - VSP	\$ 8,841,613.11	OPTION YEAR 1 TOTAL - VSP	\$ 6,675,199.40
BASE YEAR TOTAL - VSP	\$ 4,144,072.44	OPTION YEAR 1 TOTAL - VSP	\$ 6,675,199.40	OPTION YEAR 2 TOTAL - VSP	\$ 7,416,175.60	OPTION YEAR 3 TOTAL - VSP	\$ 8,215,607.71	OPTION YEAR 4 TOTAL - VSP	\$ 8,841,613.11	OPTION YEAR 1 TOTAL - VSP	\$ 6,675,199.40
BASE YEAR TOTAL - FFP	\$ 26,446,911.20	OPTION YEAR 1 TOTAL - FFP	\$ 45,252,141.00	OPTION YEAR 2 TOTAL - FFP	\$ 26,588,563.70	OPTION YEAR 3 TOTAL - FFP	\$ 29,731,298.01	OPTION YEAR 4 TOTAL - FFP	\$ 29,692,312.12	TOTAL - FFP	\$ 131,811,145.20
BASE YEAR TOTAL - LH	\$ 4,411,724.40	OPTION YEAR 1 TOTAL - LH	\$ 4,670,822.40	OPTION YEAR 2 TOTAL - LH	\$ 4,692,947.60	OPTION YEAR 3 TOTAL - LH	\$ 4,729,672.61	OPTION YEAR 4 TOTAL - LH	\$ 4,609,868.40	TOTAL - LH	\$ 20,435,147.50
BASE YEAR TOTAL - TRAVEL	\$ 30,000.00	OPTION YEAR 1 TOTAL - TRAVEL	\$ 30,000.00	OPTION YEAR 2 TOTAL - TRAVEL	\$ 30,000.00	OPTION YEAR 3 TOTAL - TRAVEL	\$ 30,000.00	OPTION YEAR 4 TOTAL - TRAVEL	\$ 30,000.00	TOTAL - TRAVEL	\$ 120,000.00
BASE YEAR TOTAL	\$ 25,106,624.00	OPTION YEAR 1 TOTAL	\$ 28,561,264.00	OPTION YEAR 2 TOTAL	\$ 31,844,916.40	OPTION YEAR 3 TOTAL	\$ 34,966,541.84	OPTION YEAR 4 TOTAL	\$ 33,724,013.83	TOTAL	\$ 166,283,262.12

LABOR CATEGORY	Transition Period - In (1 Month)				Transition - Out Period (1 Month)				TOTAL	
	CLIN 0001				CLIN 4004					
	hrs Per Month	160.0	# of Months	1.00	hrs Per Month	160.0	# of Months	1.00		3.0
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost
Program Manager - Key (Overnight of both VSP & CTCEU Ops) - TS - TS/SCI	\$ 206.77	0.50	80.00	\$ 16,541.60	\$ 230.47	0.50	80.00	\$ 18,437.60	160.00	\$ 34,979.20
CTCEU Project Manager - Key - TS - TS/SCI	\$ 179.01	1.00	160.00	\$ 28,641.60	\$ 199.52	1.00	160.00	\$ 31,923.20	320.00	\$ 60,564.80
CTCEU Deputy Project Manager - Key - TS - TS/SCI	\$ 149.00	3.00	480.00	\$ 71,520.00	\$ 196.52	3.00	480.00	\$ 94,329.60	960.00	\$ 165,849.60
CTCEU Senior Task Lead - Key - TS - TS/SCI	\$ 132.25	3.00	480.00	\$ 63,480.00	\$ 147.40	3.00	480.00	\$ 70,752.00	960.00	\$ 134,232.00
CTCEU Task Lead - TS - TS/SCI	\$ 96.19	10.00	1,600.00	\$ 153,904.00	\$ 107.21	10.00	1,600.00	\$ 171,536.00	3,200.00	\$ 325,440.00
CTCEU Statistical Data Analyst - Eligible For TS	\$ 145.62	3.00	480.00	\$ 69,897.60	\$ 162.33	3.00	480.00	\$ 77,908.80	960.00	\$ 147,806.40
CTCEU Administrative (Intelligence) Analysts Senior - TS - TS/SCI	\$ 105.51	8.00	1,280.00	\$ 135,052.80	\$ 117.61	9.00	1,440.00	\$ 169,358.40	2,720.00	\$ 304,411.20
CTCEU Administrative (Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 85.47	14.00	2,240.00	\$ 191,452.80	\$ 95.27	17.00	2,720.00	\$ 259,134.40	4,960.00	\$ 450,587.20
CTCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 58.77	10.00	1,600.00	\$ 94,032.00	\$ 65.51	10.00	1,600.00	\$ 104,816.00	3,200.00	\$ 190,848.00
CTCEU Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ 58.77	63.00	10,080.00	\$ 592,401.60	\$ 65.51	87.00	13,920.00	\$ 911,999.20	24,000.00	\$ 1,504,300.80
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Subtotal		115.50	18,480.00	\$ 1,416,924.00		143.50	22,960.00	\$ 1,910,095.20	41,440.00	\$ 3,327,019.20

LABOR CATEGORY	Base Period (11 Months)						OY1 (12 Months)						OY2 (12 Months)						OY3 (12 Months)						OY4 (11 Months)						TOTAL		
	CLIN 0002						CLIN 1001						CLIN 1001						CLIN 3001						CLIN 4001								
	Per Month	146.0	FTEs	Hours	Cost	Rate	Per Month	168.0	FTEs	Hours	Cost	Rate	Per Month	146.0	FTEs	Hours	Cost	Rate	Per Month	160.0	FTEs	Hours	Cost	Rate	Per Month	160.0	FTEs	Hours	Cost	Hours	Cost		
Program Manager - Key (Oversight of both VSP & CCEU Ops) - TS - TS/SCI	\$	206.77	0.50	800.00	\$	181,957.60	\$	211.94	0.50	960.00	\$	203,462.40	\$	217.24	0.50	960.00	\$	208,550.40	\$	223.76	0.50	960.00	\$	214,886.91	\$	230.47	0.50	880.00	\$	202,813.53	4,640.00	\$	1,011,590.84
CCEU Project Manager - Key - TS - TS/SCI	\$	179.01	1.00	1,760.00	\$	315,057.60	\$	183.48	1.00	1,920.00	\$	352,281.60	\$	188.07	1.00	1,920.00	\$	361,094.40	\$	193.71	1.00	1,920.00	\$	371,927.22	\$	199.52	1.00	1,760.00	\$	351,161.29	9,280.00	\$	1,751,522.33
CCEU Deputy Project Manager - Key - TS - TS/SCI	\$	149.08	3.00	5,280.00	\$	796,220.00	\$	133.00	3.00	5,760.00	\$	803,280.00	\$	139.96	3.00	5,760.00	\$	910,080.00	\$	159.71	3.00	5,760.00	\$	1,048,489.60	\$	196.92	3.00	5,280.00	\$	1,070,625.60	27,840.00	\$	4,714,195.20
CCEU Senior Task Lead - Key - TS - TS/SCI	\$	132.25	3.00	5,280.00	\$	690,280.00	\$	135.55	3.00	5,760.00	\$	780,768.00	\$	138.94	3.00	5,760.00	\$	800,294.40	\$	143.11	3.00	5,760.00	\$	824,383.23	\$	147.40	3.00	5,280.00	\$	778,279.63	27,840.00	\$	3,881,925.27
CCEU Task Lead - TS - TS/SCI	\$	96.19	10.00	17,600.00	\$	1,692,944.00	\$	98.59	10.00	19,200.00	\$	1,892,928.00	\$	101.06	10.00	19,200.00	\$	1,940,352.00	\$	104.09	10.00	19,200.00	\$	1,998,562.56	\$	107.21	10.00	17,600.00	\$	1,860,976.15	92,800.00	\$	9,411,762.71
CCEU Assistant Data Analyst - Eligible For TS	\$	145.62	3.00	5,280.00	\$	768,873.60	\$	149.26	3.00	5,760.00	\$	859,737.60	\$	152.99	3.00	5,760.00	\$	881,222.40	\$	157.30	3.00	5,760.00	\$	907,630.05	\$	162.51	3.00	5,280.00	\$	858,981.44	27,840.00	\$	4,274,874.11
CCEU Administrative (Data/Intelligence) Analysts Senior - TS - TS/SCI	\$	105.51	8.00	14,400.00	\$	1,485,580.00	\$	108.15	8.00	15,360.00	\$	1,661,184.00	\$	110.06	8.00	15,360.00	\$	1,702,899.60	\$	114.19	9.00	17,280.00	\$	1,973,130.62	\$	117.03	9.00	15,840.00	\$	1,862,964.16	77,920.00	\$	8,685,609.19
CCEU Administrative (Data/Intelligence) Analysts Midlevel - TS - TS/SCI	\$	85.47	14.00	24,640.00	\$	2,105,980.00	\$	87.63	14.00	26,880.00	\$	2,354,956.00	\$	89.00	14.00	26,880.00	\$	2,413,824.00	\$	92.49	16.00	30,720.00	\$	2,841,415.68	\$	95.27	17.00	29,920.00	\$	2,850,443.09	139,040.00	\$	12,566,620.37
CCEU Administrative (Data/Intelligence) Analysts Junior - TS - TS/SCI	\$	58.77	10.00	17,600.00	\$	1,834,752.00	\$	60.24	10.00	19,200.00	\$	2,156,480.00	\$	61.75	10.00	19,200.00	\$	2,385,600.00	\$	63.60	10.00	19,200.00	\$	2,221,348.00	\$	65.51	10.00	17,600.00	\$	1,156,986.12	92,800.00	\$	5,781,214.32
CCEU Administrative (Data/Intelligence) Analysts Junior - Eligible For TS	\$	58.77	63.00	110,880.00	\$	6,516,417.00	\$	60.24	70.00	134,400.00	\$	8,096,256.00	\$	61.75	74.00	142,080.00	\$	8,778,440.00	\$	63.60	82.00	157,440.00	\$	10,013,157.60	\$	65.51	87.00	158,120.00	\$	10,000,891.20	697,920.00	\$	44,430,542.40
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TRAVEL

TRAVEL		
Transition - In - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00
TRAVEL		
Base Period 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
OY1 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 2 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 3 - 12 Months		
	Cost	
Travel	\$	30,000.00
	\$	-
	\$	-
SUBTOTAL	\$	30,000.00
TRAVEL		
OY 4 - 11 Months		
	Cost	
Travel	\$	25,000.00
	\$	-
	\$	-
SUBTOTAL	\$	25,000.00
TRAVEL		
Transition - Out - 1 Month		
	Cost	
Travel	\$	5,000.00
	\$	-
	\$	-
SUBTOTAL	\$	5,000.00

LABOR CATEGORY	Base Period (11 Months)			OY1 (12 Months)			OY2 (12 Months)			OY3 (12 Months)			OY4 (11 Months)			TOTAL								
	Rate	FTYs	Cost	Rate	FTYs	Cost	Rate	FTYs	Cost	Rate	FTYs	Cost	Rate	FTYs	Cost	Rate	FTYs	Cost						
Program Manager (throughput) VSP & ETRM Ops - TS - TS/01	\$ 286.77	1.00	640.00	\$ 211.84	1.00	450.00	\$ 227.44	1.00	500.00	\$ 225.00	1.00	500.00	\$ 225.00	1.00	500.00	\$ 225.00	1.00	500.00	\$ 225.00	1.00	500.00			
VSP Project Manager - TS - TS/02	\$ 170.00	1.00	3,500.00	\$ 153.00	1.00	2,500.00	\$ 187.00	1.00	3,000.00	\$ 187.00	1.00	3,000.00	\$ 187.00	1.00	2,500.00	\$ 187.00	1.00	2,500.00	\$ 187.00	1.00	2,500.00			
VSP Deputy Project Manager - TS - TS/03	\$ 140.00	1.00	1,400.00	\$ 125.00	1.00	1,250.00	\$ 140.00	1.00	1,400.00	\$ 140.00	1.00	1,400.00	\$ 140.00	1.00	1,250.00	\$ 140.00	1.00	1,250.00	\$ 140.00	1.00	1,250.00			
VSP Senior Tech Lead - TS - TS/04	\$ 132.20	2.00	2,644.00	\$ 120.00	2.00	2,400.00	\$ 132.20	2.00	2,644.00	\$ 132.20	2.00	2,644.00	\$ 132.20	2.00	2,400.00	\$ 132.20	2.00	2,400.00	\$ 132.20	2.00	2,400.00			
VSP Tech Lead - TS - TS/05	\$ 94.10	4.00	3,764.00	\$ 85.00	4.00	3,400.00	\$ 94.10	4.00	3,764.00	\$ 94.10	4.00	3,764.00	\$ 94.10	4.00	3,400.00	\$ 94.10	4.00	3,400.00	\$ 94.10	4.00	3,400.00			
VSP Assistant Data Analyst - TS - TS/06	\$ 175.02	1.00	3,500.40	\$ 160.00	1.00	3,200.00	\$ 175.02	1.00	3,500.40	\$ 175.02	1.00	3,500.40	\$ 175.02	1.00	3,200.00	\$ 175.02	1.00	3,200.00	\$ 175.02	1.00	3,200.00			
VSP Administrator (Intelligence) Analysts/Writers - TS - TS/07	\$ 105.21	1.00	2,104.20	\$ 95.00	1.00	1,900.00	\$ 105.21	1.00	2,104.20	\$ 105.21	1.00	2,104.20	\$ 105.21	1.00	1,900.00	\$ 105.21	1.00	1,900.00	\$ 105.21	1.00	1,900.00			
VSP Administrator (Intelligence) Analysts/Writers - TS - TS/08	\$ 85.47	11.00	9,401.70	\$ 77.00	12.00	9,240.00	\$ 85.47	11.00	9,401.70	\$ 85.47	11.00	9,401.70	\$ 85.47	11.00	9,240.00	\$ 85.47	11.00	9,240.00	\$ 85.47	11.00	9,240.00			
VSP Administrator (Intelligence) Analysts/Writers - TS - TS/09	\$ 16.77	11.00	1,844.70	\$ 15.00	12.00	1,800.00	\$ 16.77	11.00	1,844.70	\$ 16.77	11.00	1,844.70	\$ 16.77	11.00	1,800.00	\$ 16.77	11.00	1,800.00	\$ 16.77	11.00	1,800.00			
Subtotal	64.00	46,724.00	\$ 3,240,047.20	57.00	72,000.00	\$ 4,685,274.00	69.00	77,240.00	\$ 7,348,791.00	65.00	89,280.00	\$ 8,445,149.20	59.50	89,880.00	\$ 8,674,189.20	10.50	89,880.00	\$ 8,674,189.20	10.50	89,880.00	\$ 8,674,189.20	10.50	89,880.00	\$ 8,674,189.20

TRAVEL

TRAVEL Transition - In - 1 Month		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-
TRAVEL Base Period 11 Months		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-
TRAVEL OY1 - 12 Months		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-
TRAVEL OY 2 - 12 Months		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-
TRAVEL OY 3 - 12 Months		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-
TRAVEL OY 4 - 11 Months		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-
TRAVEL Transition - Out - 1 Month		
		Cost
Travel		
	\$	-
	\$	-
SUBTOTAL	\$	-

NOTES & ASSUMPTIONS:

(b)(5)

INDEPENDENT GOVERNMENT COST ESTIMATE		
CONTRACT LINE ITEM NUMBER (CLIN)	DESCRIPTION	AMOUNT
BASE YEAR		
0001	Support Services - Firm Fixed price	\$ 25,268,908.80
0002	LH Surge	\$ 7,371,566.40
0003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 32,740,475.20
OPTION YEAR 1		
1001	Support Services - Firm Fixed price	\$ 27,879,590.40
1002	LH Surge	\$ 8,244,307.20
1003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 36,223,897.60
OPTION YEAR 2		
2001	Support Services - Firm Fixed price	\$ 30,489,004.80
2002	LH Surge	\$ 8,457,408.00
2003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 39,046,412.80
OPTION YEAR 3		
3001	Support Services - Firm Fixed price	\$ 34,657,541.57
3002	LH Surge	\$ 8,872,227.84
3003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 43,629,769.41
OPTION YEAR 4		
4001	Support Services - Firm Fixed price	\$ 38,150,434.30
4002	LH Surge	\$ 9,138,913.27
4003	Travel - Time and Material	\$ 100,000.00
	TOTAL	\$ 47,389,347.57
	TOTAL ESTIMATE	\$ 199,029,902.58

**INDEPENDENT GOVERNMENT COST ESTIMATE
SUMMARY**

BASE YEAR		OPTION YEAR 1		OPTION YEAR 2		OPTION YEAR 3		OPTION YEAR 4		TOTALS	
Description	Total	Description	Total	Description	Total	Description	Total	Description	Total	Contract Line Item Number (CLIN)	Total
CTCEU FFP	\$ 18,217,668.00	CTCEU FFP	\$ 19,610,592.00	CTCEU FFP	\$ 20,677,046.40	CTCEU FFP	\$ 22,901,697.70	CTCEU FFP	\$ 24,626,792.78	CTCEU FFP	\$ 106,033,799.67
CTCEU SURGE	\$ 4,647,948.80	CTCEU SURGE	\$ 5,198,284.80	CTCEU SURGE	\$ 5,332,896.00	CTCEU SURGE	\$ 5,600,278.08	CTCEU SURGE	\$ 5,768,634.71	CTCEU LH SURGE	\$ 26,548,042.39
CTCEU TRAVEL	\$ 50,000.00	CTCEU TRAVEL	\$ 50,000.00	CTCEU TRAVEL	\$ 50,000.00	CTCEU TRAVEL	\$ 50,000.00	CTCEU TRAVEL	\$ 50,000.00	CTCEU TRAVEL	\$ 250,000.00
BASE YEAR TOTAL - CTCEU	\$ 22,915,609.60	OPTION YEAR 1 TOTAL - CTCEU	\$ 24,858,876.80	OPTION YEAR 2 TOTAL - CTCEU	\$ 26,059,942.40	OPTION YEAR 3 TOTAL - CTCEU	\$ 28,551,975.78	OPTION YEAR 4 TOTAL - CTCEU	\$ 30,445,427.49		\$ 132,831,832.06
VSP FFP	\$ 7,051,248.00	VSP FFP	\$ 8,268,998.40	VSP FFP	\$ 9,811,958.40	VSP FFP	\$ 11,755,843.87	VSP FFP	\$ 13,523,641.53	VSP FFP	\$ 50,411,690.20
VSP SURGE	\$ 2,723,617.60	VSP SURGE	\$ 3,046,022.40	VSP SURGE	\$ 3,124,512.00	VSP SURGE	\$ 3,271,949.76	VSP SURGE	\$ 3,370,278.56	VSP LH SURGE	\$ 15,536,380.32
VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 50,000.00	VSP TRAVEL	\$ 250,000.00
BASE YEAR TOTAL - VSP	\$ 9,824,865.60	OPTION YEAR 1 TOTAL - VSP	\$ 11,365,020.80	OPTION YEAR 2 TOTAL - VSP	\$ 12,996,470.40	OPTION YEAR 3 TOTAL - VSP	\$ 15,077,793.63	OPTION YEAR 4 TOTAL - VSP	\$ 16,943,920.09		\$ 66,198,070.52
BASE YEAR TOTAL - FFP	\$ 25,268,908.80	OPTION YEAR 1 TOTAL - FFP	\$ 27,879,590.40	OPTION YEAR 2 TOTAL - FFP	\$ 30,489,004.80	OPTION YEAR 3 TOTAL - FFP	\$ 34,657,541.57	OPTION YEAR 4 TOTAL - FFP	\$ 38,150,434.30	TOTAL - FFP	\$ 156,445,479.87
BASE YEAR TOTAL - LH	\$ 7,371,266.40	OPTION YEAR 1 TOTAL - LH	\$ 8,244,307.20	OPTION YEAR 2 TOTAL - LH	\$ 8,457,408.00	OPTION YEAR 3 TOTAL - LH	\$ 8,872,227.84	OPTION YEAR 4 TOTAL - LH	\$ 9,138,913.27	TOTAL - LH SURGE	\$ 42,084,422.71
BASE YEAR TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 1 TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 2 TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 3 TOTAL - TRAVEL	\$ 100,000.00	OPTION YEAR 4 TOTAL - TRAVEL	\$ 100,000.00	TOTAL - TRAVEL	\$ 500,000.00
BASE YEAR TOTAL	\$ 32,740,475.20	OPTION YEAR 1 TOTAL	\$ 36,223,897.60	OPTION YEAR 2 TOTAL	\$ 39,046,412.80	OPTION YEAR 3 TOTAL	\$ 43,629,769.41	OPTION YEAR 4 TOTAL	\$ 47,389,347.57	TOTAL	\$ 199,029,902.58

LABOR CATEGORY	Base Period (12 Months)						OY1 (12 Months)						OY2 (12 Months)						OY3 (12 Months)						OY4 (12 Months)						TOTAL	
	CLIN 0001						CLIN 0001						CLIN 0001						CLIN 3001						CLIN 4001						TOTAL	
	Rate	FTEs	Hours	Cost	Rate	FTEs	Rate	FTEs	Hours	Cost	Rate	FTEs	Rate	FTEs	Hours	Cost	Rate	FTEs	Rate	FTEs	Hours	Cost	Rate	FTEs	Rate	FTEs	Hours	Cost	Hours	Cost		
Program Manager - Key (Oversight of both VSP & CCEU Ops) - TS - TS/SCI	\$ 179.01	0.50	960.00	\$ 171,849.60	\$ 183.88	0.50	960.00	\$ 176,148.00	\$ 188.07	0.50	960.00	\$ 180,547.20	\$ 193.73	0.50	960.00	\$ 186,963.60	\$ 199.52	0.50	960.00	\$ 191,542.52	4,800.00	\$ 906,083.74										
CCEU Project Manager - Key - TS - TS/SCI	\$ 179.01	1.00	1,920.00	\$ 343,699.20	\$ 183.88	1.00	1,920.00	\$ 352,281.60	\$ 188.07	1.00	1,920.00	\$ 361,294.40	\$ 193.73	1.00	1,920.00	\$ 371,527.22	\$ 199.52	1.00	1,920.00	\$ 383,085.05	9,600.00	\$ 1,812,807.48										
CCEU Deputy Project Manager - Key - TS - TS/SCI	\$ 149.00	3.00	5,760.00	\$ 856,280.00	\$ 153.00	3.00	5,760.00	\$ 883,200.00	\$ 159.00	3.00	5,760.00	\$ 910,800.00	\$ 166.71	3.00	5,760.00	\$ 959,409.60	\$ 176.92	3.00	5,760.00	\$ 1,021,955.20	28,800.00	\$ 4,800,844.80										
CCEU Senior Task Lead - Key - TS - TS/SCI	\$ 132.25	3.00	5,760.00	\$ 761,760.00	\$ 135.55	3.00	5,760.00	\$ 786,780.00	\$ 140.94	3.00	5,760.00	\$ 809,244.00	\$ 145.11	3.00	5,760.00	\$ 834,078.80	\$ 147.40	3.00	5,760.00	\$ 853,936.40	32,640.00	\$ 4,573,936.40										
CCEU Task Lead - TS - TS/SCI	\$ 96.19	10.00	19,200.00	\$ 1,866,888.00	\$ 98.59	11.00	21,120.00	\$ 2,082,220.00	\$ 101.06	11.00	21,120.00	\$ 2,139,387.20	\$ 104.09	12.00	23,040.00	\$ 2,398,275.07	\$ 107.21	12.00	23,040.00	\$ 2,470,223.32	107,520.00	\$ 10,931,954.40										
CCEU Analytical Data Analyst - Eligible For TS	\$ 145.62	3.00	5,760.00	\$ 838,771.20	\$ 149.26	3.00	5,760.00	\$ 859,737.60	\$ 152.90	3.00	5,760.00	\$ 881,222.40	\$ 157.30	3.00	5,760.00	\$ 913,212.00	\$ 162.51	3.00	5,760.00	\$ 945,818.46	32,640.00	\$ 4,800,461.75										
CCEU Administrative (Data/Intelligence) Analysts Senior - TS - TS/SCI	\$ 105.51	8.00	15,360.00	\$ 1,620,633.60	\$ 108.15	9.00	15,360.00	\$ 1,663,194.00	\$ 110.86	9.00	17,280.00	\$ 1,915,660.00	\$ 114.19	9.00	17,280.00	\$ 1,973,130.62	\$ 117.03	10.00	19,200.00	\$ 2,250,138.30	84,480.00	\$ 4,428,747.40										
CCEU Administrative (Data/Intelligence) Analysts Midlevel - TS - TS/SCI	\$ 85.47	14.00	26,880.00	\$ 2,297,433.60	\$ 87.63	15.00	28,800.00	\$ 2,523,168.00	\$ 89.80	15.00	28,800.00	\$ 2,586,240.00	\$ 92.49	16.00	30,720.00	\$ 2,841,415.68	\$ 95.27	17.00	32,640.00	\$ 3,109,574.28	147,840.00	\$ 13,357,831.56										
CCEU Administrative (Intelligence) Analysts Junior - TS - TS/SCI	\$ 58.77	11.00	21,120.00	\$ 1,241,222.40	\$ 60.24	12.00	23,040.00	\$ 1,387,929.60	\$ 61.75	12.00	23,040.00	\$ 1,422,720.00	\$ 63.60	12.00	23,040.00	\$ 1,465,401.60	\$ 65.51	12.00	23,040.00	\$ 1,509,361.65	113,280.00	\$ 7,826,637.25										
CCEU Administrative (Intelligence) Analysts Junior - Eligible For TS	\$ 58.77	75.00	140,160.00	\$ 8,237,203.20	\$ 60.24	77.00	147,840.00	\$ 8,905,881.60	\$ 61.75	80.00	151,680.00	\$ 9,498,800.00	\$ 63.60	84.00	165,240.00	\$ 10,257,811.20	\$ 65.51	89.00	170,880.00	\$ 11,198,348.80	773,760.00	\$ 40,600,044.80										
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Program Manager - Key (Oversight of both VSP & CCEU Ops) - TS - TS/SCI	\$ 179.01	2.00	2,400	\$ 430,820.00	\$ 183.48	2.00	\$ 386,960.00	\$ 188.07	2.00	\$ 409,368.00	\$ 193.71	2.00	\$ 412,464.00	\$ 199.52	2.00	\$ 438,816.00	\$ 205.33	2.00	\$ 462,792.00	\$ 211.14	2.00	\$ 486,768.00	\$ 216.95	2.00	\$ 510,744.00	\$ 222.76	2.00	\$ 534,720.00	\$ 228.57	2.00	\$ 558,696.00	\$ 234.38	2.00	\$ 582,672.00	\$ 240.19	2.00	\$ 606,648.00	\$ 246.00	2.00	\$ 630,624.00	\$ 251.81	2.00	\$ 654,600.00	\$ 257.62	2.00	\$ 678,576.00	\$ 263.43	2.00	\$ 702,552.00	\$ 269.24	2.00	\$ 726,528.00	\$ 275.05	2.00	\$ 750,504.00	\$ 280.86	2.00	\$ 774,480.00	\$ 286.67	2.00	\$ 798,456.00	\$ 292.48	2.00	\$ 822,432.00	\$ 298.29	2.00	\$ 846,408.00	\$ 304.10	2.00	\$ 870,384.00	\$ 309.91	2.00	\$ 894,360.00	\$ 315.72	2.00	\$ 918,336.00	\$ 321.53	2.00	\$ 942,312.00	\$ 327.34	2.00	\$ 966,288.00	\$ 333.15	2.00	\$ 990,264.00	\$ 338.96	2.00	\$ 1,014,240.00	\$ 344.77	2.00	\$ 1,038,216.00	\$ 350.58	2.00	\$ 1,062,192.00	\$ 356.39	2.00	\$ 1,086,168.00	\$ 362.20	2.00	\$ 1,110,144.00	\$ 368.01	2.00	\$ 1,134,120.00	\$ 373.82	2.00	\$ 1,158,096.00	\$ 379.63	2.00	\$ 1,182,072.00	\$ 385.44	2.00	\$ 1,206,048.00	\$ 391.25	2.00	\$ 1,230,024.00	\$ 397.06	2.00	\$ 1,253,984.00	\$ 402.87	2.00	\$ 1,277,960.00	\$ 408.68	2.00	\$ 1,301,936.00	\$ 414.49	2.00	\$ 1,325,912.00	\$ 420.30	2.00	\$ 1,349,888.00	\$ 426.11	2.00	\$ 1,373,864.00	\$ 431.92	2.00	\$ 1,397,840.00	\$ 437.73	2.00	\$ 1,421,816.00	\$ 443.54	2.00	\$ 1,445,792.00	\$ 449.35	2.00	\$ 1,469,768.00	\$ 455.16	2.00	\$ 1,493,744.00	\$ 460.97	2.00	\$ 1,517,720.00	\$ 466.78	2.00	\$ 1,541,696.00	\$ 472.59	2.00	\$ 1,565,672.00	\$ 478.40	2.00	\$ 1,589,648.00	\$ 484.21	2.00	\$ 1,613,624.00	\$ 490.02	2.00	\$ 1,637,600.00	\$ 495.83	2.00	\$ 1,661,576.00	\$ 501.64	2.00	\$ 1,685,552.00	\$ 507.45	2.00	\$ 1,709,528.00	\$ 513.26	2.00	\$ 1,733,504.00	\$ 519.07	2.00	\$ 1,757,480.00	\$ 524.88	2.00	\$ 1,781,456.00	\$ 530.69	2.00	\$ 1,805,432.00	\$ 536.50	2.00	\$ 1,829,408.00	\$ 542.31	2.00	\$ 1,853,384.00	\$ 548.12	2.00	\$ 1,877,360.00	\$ 553.93	2.00	\$ 1,901,336.00	\$ 559.74	2.00	\$ 1,925,312.00	\$ 565.55	2.00	\$ 1,949,288.00	\$ 571.36	2.00	\$ 1,973,264.00	\$ 577.17	2.00	\$ 1,997,240.00	\$ 582.98	2.00	\$ 2,021,216.00	\$ 588.79	2.00	\$ 2,045,192.00	\$ 594.60	2.00	\$ 2,069,168.00	\$ 600.41	2.00	\$ 2,093,144.00	\$ 606.22	2.00	\$ 2,117,120.00	\$ 612.03	2.00	\$ 2,141,096.00	\$ 617.84	2.00	\$ 2,165,072.00	\$ 623.65	2.00	\$ 2,189,048.00	\$ 629.46	2.00	\$ 2,213,024.00	\$ 635.27	2.00	\$ 2,236,984.00	\$ 641.08	2.00	\$ 2,260,960.00	\$ 646.89	2.00	\$ 2,284,936.00	\$ 652.70	2.00	\$ 2,308,912.00	\$ 658.51	2.00	\$ 2,332,888.00	\$ 664.32	2.00	\$ 2,356,864.00	\$ 670.13	2.00	\$ 2,380,840.00	\$ 675.94	2.00	\$ 2,404,816.00	\$ 681.75	2.00	\$ 2,428,792.00	\$ 687.56	2.00	\$ 2,452,768.00	\$ 693.37	2.00	\$ 2,476,744.00	\$ 699.18	2.00	\$ 2,500,720.00	\$ 704.99	2.00	\$ 2,524,696.00	\$ 710.80	2.00	\$ 2,548,672.00	\$ 716.61	2.00	\$ 2,572,648.00	\$ 722.42	2.00	\$ 2,596,624.00	\$ 728.23	2.00	\$ 2,620,600.00	\$ 734.04	2.00	\$ 2,644,576.00	\$ 739.85	2.00	\$ 2,668,552.00	\$ 745.66	2.00	\$ 2,692,528.00	\$ 751.47	2.00	\$ 2,716,504.00	\$ 757.28	2.00	\$ 2,740,480.00	\$ 763.09	2.00	\$ 2,764,456.00	\$ 768.90	2.00	\$ 2,788,432.00	\$ 774.71	2.00	\$ 2,812,408.00	\$ 780.52	2.00	\$ 2,836,384.00	\$ 786.33	2.00	\$ 2,860,360.00	\$ 792.14	2.00	\$ 2,884,336.00	\$ 797.95	2.00	\$ 2,908,312.00	\$ 803.76	2.00	\$ 2,932,288.00	\$ 809.57	2.00	\$ 2,956,264.00	\$ 815.38	2.00	\$ 2,980,240.00	\$ 821.19	2.00	\$ 3,004,216.00	\$ 827.00	2.00	\$ 3,028,192.00	\$ 832.81	2.00	\$ 3,052,168.00	\$ 838.62	2.00	\$ 3,076,144.00	\$ 844.43	2.00	\$ 3,100,120.00	\$ 850.24	2.00	\$ 3,124,096.00	\$ 856.05	2.00	\$ 3,148,072.00	\$ 861.86	2.00	\$ 3,172,048.00	\$ 867.67	2.00	\$ 3,196,024.00	\$ 873.48	2.00	\$ 3,219,984.00	\$ 879.29	2.00	\$ 3,243,960.00	\$ 885.10	2.00	\$ 3,267,936.00	\$ 890.91	2.00	\$ 3,291,912.00	\$ 896.72	2.00	\$ 3,315,888.00	\$ 902.53	2.00	\$ 3,339,864.00	\$ 908.34	2.00	\$ 3,363,840.00	\$ 914.15	2.00	\$ 3,387,816.00	\$ 919.96	2.00	\$ 3,411,792.00	\$ 925.77	2.00	\$ 3,435,768.00	\$ 931.58	2.00	\$ 3,459,744.00	\$ 937.39	2.00	\$ 3,483,720.00	\$ 943.20	2.00	\$ 3,507,696.00	\$ 949.01	2.00	\$ 3,531,672.00	\$ 954.82	2.00	\$ 3,555,648.00	\$ 960.63	2.00	\$ 3,579,624.00	\$ 966.44	2.00	\$ 3,603,600.00	\$ 972.25	2.00	\$ 3,627,576.00	\$ 978.06	2.00	\$ 3,651,552.00	\$ 983.87	2.00	\$ 3,675,528.00	\$ 989.68	2.00	\$ 3,699,504.00	\$ 995.49	2.00	\$ 3,723,480.00	\$ 1,001.30	2.00	\$ 3,747,456.00	\$ 1,007.11	2.00	\$ 3,771,432.00	\$ 1,012.92	2.00	\$ 3,795,408.00	\$ 1,018.73	2.00	\$ 3,819,384.00	\$ 1,024.54	2.00	\$ 3,843,360.00	\$ 1,030.35	2.00	\$ 3,867,336.00	\$ 1,036.16	2.00	\$ 3,891,312.00	\$ 1,041.97	2.00	\$ 3,915,288.00	\$ 1,047.78	2.00	\$ 3,939,264.00	\$ 1,053.59	2.00	\$ 3,963,240.00	\$ 1,059.40	2.00	\$ 3,987,216.00	\$ 1,065.21	2.00	\$ 4,011,192.00	\$ 1,071.02	2.00	\$ 4,035,168.00	\$ 1,076.83	2.00	\$ 4,059,144.00	\$ 1,082.64	2.00	\$ 4,083,120.00	\$ 1,088.45	2.00	\$ 4,107,096.00	\$ 1,094.26	2.00	\$ 4,131,072.00	\$ 1,100.07	2.00	\$ 4,155,048.00	\$ 1,105.88	2.00	\$ 4,179,024.00	\$ 1,111.69	2.00	\$ 4,202,984.00	\$ 1,117.50	2.00	\$ 4,226,960.00	\$ 1,123.31	2.00	\$ 4,250,936.00	\$ 1,129.12	2.00	\$ 4,274,912.00	\$ 1,134.93	2.00	\$ 4,298,888.00	\$ 1,140.74	2.00	\$ 4,322,864.00	\$ 1,146.55	2.00	\$ 4,346,840.00	\$ 1,152.36	2.00	\$ 4,370,816.00	\$ 1,158.17	2.00	\$ 4,394,792.00	\$ 1,163.98	2.00	\$ 4,418,768.00	\$ 1,169.79	2.00	\$ 4,442,744.00	\$ 1,175.60	2.00	\$ 4,466,720.00	\$ 1,181.41	2.00	\$ 4,490,696.00	\$ 1,187.22	2.00	\$ 4,514,672.00	\$ 1,193.03	2.00	\$ 4,538,648.00	\$ 1,198.84	2.00	\$ 4,562,624.00	\$ 1,204.65	2.00	\$ 4,586,600.00	\$ 1,210.46	2.00	\$ 4,610,576.00	\$ 1,216.27	2.00	\$ 4,634,552.00	\$ 1,222.08	2.00	\$ 4,658,528.00	\$ 1,227.89	2.00	\$ 4,682,504.00	\$ 1,233.70	2.00	\$ 4,706,480.00	\$ 1,239.51	2.00	\$ 4,730,456.00	\$ 1,245.32	2.00	\$ 4,754,432.00	\$ 1,251.13	2.00	\$ 4,778,408.00	\$ 1,256.94	2.00	\$ 4,802,384.00	\$ 1,262.75	2.00	\$ 4,826,360.00	\$ 1,268.56	2.00	\$ 4,850,336.00	\$ 1,274.37	2.00	\$ 4,874,312.00	\$ 1,280.18	2.00	\$ 4,898,288.00	\$ 1,285.99	2.00	\$ 4,922,264.00	\$ 1,291.80	2.00	\$ 4,946,240.00	\$ 1,297.61	2.00	\$ 4,970,216.00	\$ 1,303.42	2.00	\$ 4,994,192.00	\$ 1,309.23	2.00	\$ 5,018,168.00	\$ 1,315.04	2.00	\$ 5,042,144.00	\$ 1,320.85	2.00	\$ 5,066,120.00	\$ 1,326.66	2.00	\$ 5,090,096.00	\$ 1,332.47	2.00	\$ 5,114,072.00	\$ 1,338.28	2.00	\$ 5,138,048.00	\$ 1,344.09	2.00	\$ 5,162,024.00	\$ 1,349.90	2.00	\$ 5,185,984.00	\$ 1,355.71	2.00	\$ 5,209,960.00	\$ 1,361.52	2.00	\$ 5,233,936.00	\$ 1,367.33	2.00	\$ 5,257,912.00	\$ 1,373.14	2.00	\$ 5,281,888.00	\$ 1,378.95	2.00	\$ 5,305,864.00	\$ 1,384.76	2.00	\$ 5,329,840.00	\$ 1,390.57	2.00	\$ 5,353,816.00	\$ 1,396.38	2.00	\$ 5,377,792.00	\$ 1,402.19	2.00	\$ 5,401,768.00	\$ 1,408.00	2.00	\$ 5,425,744.00	\$ 1,413.81	2.00	\$ 5,449,720.00	\$ 1,419.62	2.00	\$ 5,473,696.00	\$ 1,425.43	2.00	\$ 5,497,672.00	\$ 1,431.24	2.00	\$ 5,521,648.00	\$ 1,437.05	2.00	\$ 5,545,624.00	\$ 1,442.86	2.00	\$ 5,569,600.00	\$ 1,448.67	2.00	\$ 5,593,576.00	\$ 1,454.48	2.00	\$ 5,617,552.00	\$ 1,460.29	2.00	\$ 5,641,528.00	\$ 1,466.10	2.00	\$ 5,665,504.00	\$ 1,471.91	2.00	\$ 5,689,480.00	\$ 1,477.72	2.00	\$ 5,713,456.00	\$ 1,483.53	2.00	\$ 5,737,432.00	\$ 1,489.34	2.00	\$ 5,761,408.00	\$ 1,495.15	2.00	\$ 5,785,384.00	\$ 1,500.96	2.00	\$ 5,809,360.00	\$ 1,506.77	2.00	\$ 5,833,336.00	\$ 1,512.58	2.00	\$ 5,857,312.00	\$ 1,518.39	2.00	\$ 5,881,288.00	\$ 1,524.20	2.00	\$ 5,905,264.00	\$ 1,529.99	2.00	\$ 5,929,240.00	\$ 1,535.80	2.00	\$ 5,953,216.00	\$ 1,541.61	2.00	\$ 5,977,192.00	\$ 1,547.42	2.00	\$ 6,001,168.00	\$ 1,553.23	2.00	\$ 6,025,144.00	\$ 1,559.04	2.00	\$ 6,049,120.00	\$ 1,564.85	2.00	\$ 6,073,096.00	\$ 1,570.66	2.00	\$ 6,097,072.00	\$ 1,576.47	2.00	\$ 6,121,048.00	\$ 1,582.28	2.00	\$ 6,145,024.00	\$ 1,588.09	2.00	\$ 6,168,984.00	\$ 1,593.90	2.00	\$ 6,192,960.00	\$ 1,599.71	2.00	\$ 6,216,936.00	\$ 1,605.52	2.00	\$ 6,240,912.00	\$ 1,611.33	2.00	\$ 6,264,888.00	\$ 1,617.14	2.00	\$ 6,288,864.00	\$ 1,622.95	2.00	\$ 6,312,840.00	\$ 1,628.76	2.00	\$ 6,336,816.00	\$ 1,634.57	2.00	\$ 6,360,792.00	\$ 1,640.38	2.00	\$ 6,384,768.00	\$ 1,646.19	2.00	\$ 6,408,744.00	\$ 1,652.00	2.00	\$ 6,432,720.00	\$ 1,657.81	2.00	\$ 6,456,696.00	\$ 1,663.62	2.00	\$ 6,480,672.00	\$ 1,669.43	2.00	\$ 6,504,648.00	\$ 1,675.24	2.00	\$ 6,528,624.00	\$ 1,681.05	2.00	\$ 6,552,600.00	\$ 1,686.86	2.00	\$ 6,576,576.00	\$ 1,692.67	2.00	\$ 6,600,552.00	\$ 1,698.48	2.00	\$ 6,624,528.00	\$ 1,704.29	2.00	\$ 6,648,504.00	\$ 1,710.10	2.00	\$ 6,672,480.00	\$ 1,715.91	2.00	\$ 6,696,456.00	\$ 1,721.72	2.00	\$ 6,720,432.00	\$ 1,727.53	2.00	\$ 6,744,408.00	\$ 1,733.34	2.00	\$ 6,768,384.00	\$ 1,739.15	2.00	\$ 6,792,360.00	\$ 1,744.96	2.00	\$ 6,816,336.00	\$ 1,750.77	2.00	\$ 6,840,312.00	\$ 1,756.58	2.00	\$ 6,864,288.00	\$ 1,762.39	2.00	\$ 6,888,264.00	\$ 1,768.20	2.00	\$ 6,912,240.00	\$ 1,774.01	2.00	\$ 6,936,216.00	\$ 1,779.82	2.00	\$ 6,960,192.00	\$ 1,785.63	2.00	\$ 6,984,168.00	\$ 1,791.44	2.00	\$ 7,008,144.00	\$ 1,797.25	2.00	\$ 7,032,120.00	\$ 1,803.06	2.00	\$ 7,056,096.00	\$ 1,808.87	2.00	\$ 7,080,072.00	\$ 1,814.68	2.00	\$ 7,104,048.00	\$ 1,820.49	2.00	\$ 7,128,024.00	\$ 1,826.30	2.00	\$ 7,151,984.00	\$ 1,832.11	2.00	\$ 7,175,960.00	\$ 1,837.92	2.00	\$ 7,199,936.00	\$ 1,843.73	2.00	\$ 7,223,912.00	\$ 1,849.54	2.00	\$ 7,247,888.00	\$ 1,855.35	2.00	\$ 7,271,864.00	\$ 1,861.16	2.00	\$ 7,295,840.00	\$ 1,866

TRAVEL

TRAVEL		
Base Period 12 Months		
	Cost	
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY1 - 12 Months		
	Cost	
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 2 - 12 Months		
	Cost	
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 3 - 12 Months		
	Cost	
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 4 - 12 Months		
	Cost	
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00

LABOR CATEGORY	Base Period (12 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (12 Months)				TOTAL	
	CLIN 0001				CLIN 0001				CLIN 0001				CLIN 0001				CLIN 0001				480	
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost
Program Manager - (Overnight on-call VSP & CTOC Ops) - TS - TS/90	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	6,400.00	\$ 680,000.00
VSP Project Manager - (on-call) - TS - TS/90	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	6,400.00	\$ 648,000.00
VSP Deputy Project Manager - (on-call) - TS - TS/90	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	6,400.00	\$ 480,000.00
VSP Senior Task Lead - (on-call) - TS - TS/90	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	180.00	1.00	1,600.00	\$ 180,000.00	6,400.00	\$ 648,000.00
VSP Task Lead - TS - TS/90	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	6,400.00	\$ 480,000.00
VSP Statistical Data Analyst - TS - TS/90	140.00	1.00	1,600.00	\$ 140,000.00	140.00	1.00	1,600.00	\$ 140,000.00	140.00	1.00	1,600.00	\$ 140,000.00	140.00	1.00	1,600.00	\$ 140,000.00	140.00	1.00	1,600.00	\$ 140,000.00	6,400.00	\$ 448,000.00
VSP Administrative (Intelligence) Analyst Senior - TS - TS/90	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	170.00	1.00	1,600.00	\$ 170,000.00	6,400.00	\$ 648,000.00
VSP Administrative (Intelligence) Analyst Midlevel - TS - TS/90	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	150.00	1.00	1,600.00	\$ 150,000.00	6,400.00	\$ 480,000.00
VSP Administrative (Intelligence) Analyst Junior - TS - TS/90	130.00	1.00	1,600.00	\$ 130,000.00	130.00	1.00	1,600.00	\$ 130,000.00	130.00	1.00	1,600.00	\$ 130,000.00	130.00	1.00	1,600.00	\$ 130,000.00	130.00	1.00	1,600.00	\$ 130,000.00	6,400.00	\$ 392,000.00
Subtotal	60.50	77,740.00	7,651,248.00	87.50	91,200.00	8,268,998.40	55.50	106,560.00	9,811,058.40	63.50	121,920.00	11,755,813.87	71.50	117,280.00	13,223,641.53	536,720.00	50,411,690.20					

LABOR CATEGORY	Base Period (12 Months)				OY1 (12 Months)				OY2 (12 Months)				OY3 (12 Months)				OY4 (12 Months)				TOTAL													
	CLIN 0002								CLIN 0002								CLIN 0002								CLIN 0002									
	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Rate	FTEs	Hours	Cost	Hours	Cost												
Program Manager - (Overnight on-call VSP & CTOC Ops) - TS - TS/00	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Project Manager - (on-call TS - TS/00)	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Deputy Project Manager - (on-call TS - TS/00)	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Senior Task Lead - (on-call TS - TS/00)	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Task Lead - TS - TS/00	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Statistical Data Analyst - TS - TS/00	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Administrative (Intelligence) Analyst Senior - TS - TS/00	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Administrative (Intelligence) Analyst Midlevel - TS - TS/00	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
VSP Administrative (Intelligence) Analyst Junior - TS - TS/00	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	\$ 31,627.60	1	1.00	1,744.00	5,280.00	\$ 96,510.40													
Subtotal	15.00	26,400.00	\$ 2,721,617.60	15.00	28,800.00	\$ 3,046,023.60	15.00	28,800.00	\$ 3,124,512.00	15.00	28,800.00	\$ 3,271,949.76	15.00	28,800.00	\$ 3,176,278.56	141,600.00	\$ 15,516,308.32																	

TRAVEL

TRAVEL		
Base Period 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY1 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 2 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 3 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00
TRAVEL		
OY 4 - 12 Months		
		Cost
Travel	\$	50,000.00
	\$	-
	\$	-
SUBTOTAL	\$	50,000.00



Visa Life Cycle

Summary:

By issuing executive orders as well as mandating common vetting practices, the President has prioritized protecting the nation from travelers who seek to exploit our travel and immigration processes to incite terror, advance the interests of foreign countries with adverse interests, or engage in criminal behavior for their own personal gain.

Since 2003, in response to the 9/11 terror attacks, U.S. Immigration and Customs Enforcement (ICE) has conducted a comprehensive visa screening and vetting program through the Homeland Security Investigations (HSI) Visa Security Program (VSP). This program is often referred to as the gold standard in visa screening and vetting; however, it currently only covers 32 of the 223 visa-issuing posts worldwide. We propose aggressively expanding VSP operations as part of an overall Department of Homeland Security (DHS) effort to move to common vetting covering the entire visa lifecycle – VSP would serve as the front-end of this visa screening, vetting, and monitoring process.

VSP is currently in the process of establishing a fee to fund this proposed expansion and will require DHS-level support to expedite the Federal rulemaking process and work with partner agencies to implement the fee.

Fee Study Overview:

The VSP is currently funded through annual appropriations, which impacts the program's ability to comply with congressional calls to expand operations globally. To help facilitate the mandated expansion, ICE engaged a consulting firm in September 2015 to conduct a study that would explore an alternative source of funding by implementing a user fee to be included in the visa application process. The implementation of a VSP-fee would not only sustain base operations (current and future), but also provide adequate funding for domestic and international expansion initiatives. The fee study research identified and confirmed ICE's legal authority to levy user fees, and retain and expend user fee revenue from visa applications. In addition, the study developed a plan to initiate and operationalize a user fee that will support the full operating costs of the VSP. To date the VSP Fee Study has:

- Provided the economic and legal rationale for a VSP migration from a federally-appropriated funding model to a user fee-based funding model;
- Developed workforce and cost models to support a fee recommendation;
- Recommended user fee amount and structure
- Recommended fee implementation options; and
- Initiated the federal rule-making process

Fee Study Results:

The VSP Fee Study concluded with a recommendation to partially expand VSP to an additional 100 international posts over a four-year timeframe. As part of this expansion, ICE would deploy HSI special agents, trained and dedicated to the VSP, to the identified expansion posts. This expansion would require an estimated user fee of \$20.00 per visa application. This fee would support the establishment of VSP operations at additional posts and the deployment of additional personnel as well as facilities, equipment and training costs, and support enhancements of domestic personnel in support of expanded VSP screening and vetting operations.

On March 12, 2017 a memo was released through ICE Director Homan's office regarding VSP's request to convert from appropriated funding to a fee-funded program. This memo approves and mandates ICE to pursue and support the conversion of the VSP to a fee-funded program, and to pursue expansion of VSP to an additional 100 international posts. Concurrently (on March 12, 2017), a Letter of Intent was sent from Deputy Director Ragsdale to the Department of State (DoS) Acting Deputy Assistant Secretary (DAS) Karin King. The Letter of Intent informs DoS of ICE's intent to pursue the expansion strategy mandated by Director Homan and requests DoS's cooperation to include the VSP user fee in DoS visa application fees (aka Machine Readable Visa (MRV) fees).

Subsequently, NSID leadership and the VSP Fee Study team met with representatives from DoS Consular Affairs, Policy Office, and Fee Management Office to discuss the possibilities and logistics for embedding the VSP user fee in DoS MRV fees. The embedding of a VSP user fee was met with some resistance by DoS, stating that the additional \$20 may deter enough visa applicants to cause DoS to raise their own fees. Additionally, DoS had doubts that the Economy Act, which allows government agencies to contract services to one another, was a viable option to allow DoS to collect and remit VSP user fees for/to DHS, because DoS was not requesting these services from VSP, rather they are mandated to carry out this mission by the Homeland Security Act.

Shortly after the meeting with DoS, ICE received a response to the Letter of Intent from DoS DAS King, stating that DoS believes the legal authorities cited in the VSP Fee Study would not allow for the embedding of the VSP fee in MRV fees. DoS suggested that VSP pursue directly charging the fee to visa applicants in a similar way the Student Exchange and Visitor Program (SEVP) charges F, M, and J visa applicants for I-901 processing fees. Directly charging the fee will require VSP to establish its own collection mechanisms, but would still require cooperation from DoS to enforce and validate that VSP fees were paid before issuing a visa. The VSP Fee Study has now shifted its strategy to pursue direct charging of the VSP fee.

For ICE/VSP to collect, retain, and expend funding derived from user fees a federal rule is required, regardless of the collection mechanism. VSP began the rule-making process, engaging with ICE Policy office and writing the draft rule in December, 2016. The rule-making process is currently underway; however the rule is still in draft status due to the shift in direction to directly charge the fee to visa applicants. Additionally, a final fee amount must be included in the rule

before it can progress to official submission. Several decisions need to be made with regard to various operating models and expansion timeframes before a final fee amount can be calculated.

New operating models for VSP have been proposed, including turning on screening and vetting (remote screening) at all visa-issuing posts. In this operating scenario a full cadre for domestic analysts and additional domestic special agents are required. Expanding to 100 additional posts in a four-year timeframe may not be practical or feasible. Per HSI International Operations input, an eight-year timeframe is much more realistic and practical. There is also the possibility that operating models may be dictated to the VSP through congressional legislation. There are currently two proposed bills (Hurd Bill and Border Bill) both would require expansion to no fewer than 50 additional posts and an additional 50 to be remote screened. These shifts in operating models and expansion plans will affect the final fee and require decisions from ICE leadership.

Once the operating model and expansion scenario decisions are made the rule can be finalized and submitted to the official federal rule-making process. The rule-making process is lengthy and the VSP Fee Rule would require prioritization from the highest levels of ICE and DHS. Furthermore, an advocate or “champion” is needed to help drive the rule through the rule-making process.



Extreme Vetting-Visa Security Program-PATRIOT

Overview

The ICE Visa Security Program (VSP) is authorized by Section 428 of the Homeland Security Act of 2002 and implemented by a 2003 Memorandum of Understanding between the Secretaries of State and Homeland Security. International Operations for the VSP assigns Special Agents to diplomatic posts worldwide to conduct law enforcement and visa security activities and to provide training and law enforcement expertise to Department of State (DOS) Consular Affairs (CA) offices regarding threats, trends and other topics affecting the visa adjudication process. VSP operations are currently conducted at 30 visa-issuing posts in 25 countries. Homeland Security Investigations VSP operations are supported through the Pre-Adjudication Threat Recognition and Intelligence Operations Team (PATRIOT), with domestic screening and vetting operations conducted within the National Capital Region. PATRIOT identifies national security, public safety, fraud, immigration, and other visa eligibility concerns at the earliest point of an individual's visa application life-cycle.

ICE/HSI proposes an initiative to meet executive mandates concerning future VSP Extreme Vetting capabilities, a comprehensive operational and programmatic expansion of PATRIOT to all 225 non-immigrant visa issuance posts worldwide:

Requirements

- Domestic PATRIOT expansion to accommodate planned visa security program growth to all 225 visa-issuing posts.
- Increased exploitation of information through a vigorous information sharing initiative with interagency and intra-agency stakeholders.
- Comprehensive utilization of innovative big-data programs to enhance current vetting procedures and processes.
- Research and development of web-crawler/social media programs to enhance vetting capabilities
- Develop interagency agreements and policy standards for screening, vetting and information sharing
- Develop international agreements and policy standards for screening, vetting and information sharing

(b)(7)(E)

(b)(7)(E)

The Visa Lifecycle Pilot Program, part of NSID's social media expansion, continuously vets individuals who have been approved for a non-immigrant visa from select DOS visa issuing posts. Working in coordination with HSI's VSP, the Counterterrorism and Criminal Exploitation Unit (CTCEU) will receive information from VSP on these visa applicants pulled from PATRIOT and the DOS Consular Consolidated Database (CCD). The CTCEU will ingest this data into LeadTrac and continuously monitor these non-immigrant visa holders through the use of an automated social media vetting platform and high-side vetting throughout the lifecycle of the visa's validity.

If the CTCEU uncovers derogatory information about a visa applicant, CTCEU analysts will manually work-up the lead. If it is determined that the individual has not yet entered the United States, the CTCEU will place a subject record in TECS/ICM to identify the individual for other government partners such as CBP, watchlist the individual if appropriate, notify the appropriate ICE Attaché Office, and notify DOS of the derogatory information so that DOS may revoke the visa if deemed appropriate. If the individual has entered the United States, CTCEU analysts will initiate a collateral investigative request which will be forwarded to the appropriate HSI field office for further investigation. The investigation at the field level will be coordinated through the Joint Terrorism Task Force (JTTF).



**U.S. Immigration and Customs Enforcement
Response to Budget Briefing Issue Papers Request (T18001)**

February 13, 2018

Background

U.S. Immigration and Customs Enforcement (ICE), Homeland Security Investigations (HSI), National Security Investigations Division's (NSID) is responsible for two facets of screening and vetting for visa applicants as follows:

- The Visa Security Program (VSP) maximizes the visa screening and vetting process as a counterterrorism tool to identify, exploit and disrupt transnational terrorist and criminal networks seeking to harm the United States. In order to execute this mandate, the Visa Security Coordination Center (VSCC) utilizes various screening and vetting mechanisms, primarily comprised of the Pre-Adjudication Threat Recognition Intelligence Operations Team (PATRIOT), the MANTIS Security Advisor Opinion (SAO) process, the ICE-HSI Watchlisting Cell, the Kingfisher Expansion Program (KFE) SAO process, and the Social Media Pilot Program.
- Counterterrorism and Criminal Exploitation Unit (CTCEU) combats national security vulnerabilities and prevents terrorists and other criminals from exploiting the nation's immigration system. The pursuit of these violators provides significant support to the "disrupt and deter" counterterrorism strategy of the United States. CTCEU accomplishes its mission by reviewing the immigration status of known and suspected terrorists, by combating criminal exploitations of the Student and Exchange Visitor Program (SEVP), and by leveraging HSI's expertise with partnering agencies in identifying national security threats.

(b)(7)(E)



Benefits & Current State:

The orders under the proposed BPA are so integrally related that only a single vendor would be able to efficiently and effectively provide the VLVI support services. The initial task order will be awarded for both CTCEU and VSCC/VSP support as services between the two offices sometimes overlap. In such instances, a single contractor following a single set of operating procedures is necessary to ensure a proper and effective workflow is initiated. For example, both VSP's Social Media Pilot Program and CTCEU's Open Source Team (OST) are endeavors designed to identify the online activity, potentially derogatory information, and public safety concerns of applicants from the time of visa application and, if applicable, through visa issuance and entry into the United States. The program leverages social media, open source information, and analytic capabilities as a tool to provide enhanced knowledge about applicants' social media postings and online presence not found in U.S. Government holdings. Social media screening gives the United States government better visibility regarding an applicant's possible engagement in criminal activity, terrorist acts or associations, and administrative immigration violations. Subsequent task orders will be issued separately for each office or for combined support depending on the need. Due to the overlap between the two offices, having standardized processes, cross training, and removal of proprietary barriers to allow for increased and more fluid communications is vital to support the critical screening and vetting operations.

The expansion of CTCEU and VSP tasks, which were not outlined in the original Performance Work Statements (PWS), included many VSP tasks that were added but never funded, and CTCEU initiatives that were funded from surge money. The addition of these tasks, which have now become part of daily operations for VSP and CTCEU, will result in an increase in the cost over the current contract in place. For VSP, these tasks include the MANTIS Security Advisor Opinion (SAO) process, the ICE-HSI Watchlisting Cell, the Kingfisher Expansion Program (KFE) SAO process and the Social Media Pilot Program. For CTCEU, these tasks include staffing Open Source Teams, Training Teams, CTCEU Report production, Domestic Mantis, and ADIS Backlog resolution. These tasks are no longer being performed on an ad-hoc basis or outside of normal duty hours and have become essential to the day-to-day operations and must be included in the Firm Fixed Price (FFP) over the course of the VLVI contract.

If the estimated cost of the VLVI contract is not funded, there will be a significant impact on NSID's capabilities to screen and vet immigrants and nonimmigrants attempting to exploit the U.S. immigration system.

The VSCC and CTCEU are completing the final documentation necessary to facilitate the VLVI Request for Proposal (RFP) process. Upon final review and approval, OAQ will submit the RFP to vendors for their response and bid. We anticipate possible technical evaluations of the vendor proposals in April, 2018, taking place in Dallas, TX.

From: (b)(6);(b)(7)(C)
Sent: 7 May 2018 18:19:40 +0000
To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Subject: AGENDA ATTACHED: Monthly meeting of DHS Social Media Working Group // NAC 17-2-200 / call-in available (b)(6);(b)(7)(C)

Attachments: DHS Social Media Working Group Meeting 05.09.2018.docx



Colleagues,

The agenda for Wednesday's Social Media Working Group call is attached above. Please let me know if you have questions or comments.

Thank you,

(b)(6);(b)(7)(C)

Senior Policy Analyst
Screening Coordination Office
Office of Policy
Department of Homeland Security
Desk: 202.447 (b)(6);

-----Original Appointment-----

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 30, 2017 10:08 AM
To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Monthly meeting of DHS Social Media Working Group // NAC 17-2-200 / call-in available

(b)(6);(b)(7)(C)

When: Wednesday, May 9, 2018 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: NAC 17-2-200 / call-in number (b)(6);(b)(7)(C)

Colleagues,

The next DHS Social Media Working Group meeting is scheduled for Wednesday, May 9 from 15:00 – 16:00. The agenda will be disseminated during the Week of April 30. Please let me know if you have questions or concerns regarding this meeting, or if you have additional items that you would like to add to the agenda.

This meeting will be held in space classified at the SECRET level. Please let me know if concerns with accessing this space exist.

Thank you,

(b)(6);(b)(7)(C)

Senior Policy Analyst
Screening Coordination Office
Office of Policy
Department of Homeland Security
Desk: 202.447.(b)(6);(b)(7)(C)

(b)(5)

From: (b)(6);(b)(7)(C)
Sent: 9 Apr 2018 20:12:44 +0000
To: (b)(6);(b)(7)(C)
Subject: Draft Copy of the PWS
Attachments: 01.05_VLVI_PWS_2-15-18_Clean.docx

Please see attached.

Thanks,

(b)(6);(b)(7)

(b)(6);(b)(7)(C) Acting Divison Chief
National Security Programs
National Security Investigations Division

(b)(6);(b)(7)(C)

Office: (703) 287-(b)(6);(

Cell: (202) 909-(b)(6);(b

Page 1356

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From: (b)(6);(b)(7)(C)
Sent: 14 Feb 2018 16:32:07 -0500
To: (b)(6);(b)(7)(C)
Cc:
Subject: Foreign Travel

Hi (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) and have had some quick dialogue about this and we think (b)(5)

(b)(5)

(b)(6);(b)(7)(C) and I are always here to help and we want to make sure we build the most flexible contract we can for both VSP and CTCEU. Let me know if you want to discuss via teleconference.

Thanks,

(b)(6);(b)(7)(C)

Investigations & Operations Support Dallas | National Security Support | Contract Specialist

DHS | ICE | Office of Acquisition Management (OAQ)

Phone 214-905-(b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: 21 May 2018 13:56:01 +0000
To: (b)(6);(b)(7)(C)
Cc:
Subject: FW: DRAFT statement for DAD (b)(6); June 6th hearing
Attachments: DRAFT Statement (b)(6);(b)(7) SJC hearing- June 6 2018.docx

(b)(6);(b)(7)

Will you take a quick look at the VLVI section on this... (b)(5)

(b)(5)

Thanks, (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Sunday, May 20, 2018 11:12 AM
To: (b)(6);(b)(7)(C)
Subject: Fw: DRAFT statement for DAD (b)(6); June 6th hearing

From: (b)(6);(b)(7)(C)
Sent: Sunday, May 20, 2018 10:17:07 AM
To: (b)(6);(b)(7)(C)
Cc:
Subject: DRAFT statement for DAD (b)(6);(b)(7)(C) June 6th hearing

Sorry for the delay. Attached is a draft statement for DAD (b)(6);(b)(7)(C) June 6th hearing. Please feel free to make any changes as well as, please ensure all information in the statement is NOT LES (as this is a public hearing) and all stats are updated.

I will need to get the statement cleared by HSI by COB, Wednesday, May 23.

Thanks for your help! Please let me know if there is anything you need.
deb

(b)(6);(b)(7)(C)

Congressional Liaison Specialist
Office of Congressional Relations
U.S. Immigration and Customs Enforcement
(202)732- (b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: 20 Feb 2018 09:54:57 -0500
To: (b)(6);(b)(7)(C)
Subject: FW: Invitation: GOST Demo and Conference Call @ Tue Feb 27, 2018
1pm - 2:30pm (EST) (b)(6);(b)(7)(C)
Attachments: invite.ics

-----Original Appointment-----

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 13, 2018 3:29 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: Invitation: GOST Demo and Conference Call @ Tue Feb 27, 2018 1pm - 2:30pm (EST)
(b)(6);(b)(7)(C)
When: Tuesday, February 27, 2018 1:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 1953 Gallows Rd, Vienna, VA 22182, USA

[more details »](#)

GOST Demo and Conference Call

When Tue Feb 27, 2018 1pm – 2:30pm Eastern Time

Where 1953 Gallows Rd, Vienna, VA 22182, USA ([map](#))

Calendar (b)(6);(b)(7)(C)

Who • (b)(6);(b)(7)(C) organizer

-
-
-
-

(b)(6);(b)(7)(C)

Going? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account [\(b\)\(6\);\(b\)\(7\)\(C\)](#) because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. [Learn More](#).



From: (b)(6);(b)(7)(C)
Sent: 22 May 2018 13:17:43 +0000
To: (b)(6);(b)(7)(C)
Subject: FW:(b)(6) Testimony Take II
Attachments: CTCEU DRAFT Statement (b)(6);(b)(7)(C) - SJC hearing- June 6 2018 rc (002).docx

Sent with BlackBerry Work
(www.blackberry.com)

From: (b)(6);(b)(7)(C)
Date: Monday, May 21, 2018, 5:57 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: Rodi Testimony Take II

Dear Colleagues

Thank you for your first review of the testimony; following our meeting with (b)(6);(b)(7)(C) today, (b)(5) (b)(5) Please review the attached and provide any updates, special requests are included for each program in the attached. In summary:

(b)(5)

For inspiration - Testimony Title: International Students and Professors at American Colleges and Universities: Maintaining a Free and Open Academic Environment, while protecting National Security.

Input requested – 11:00 am Tuesday.

Thank you

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From: (b)(6);(b)(7)(C)
Sent: 24 May 2018 13:48:12 +0000
To: (b)(6);(b)(7)(C)
Subject: FW: VLVI D&F CPO Review
Attachments: 01.14_Determination to Award Single Source BPA_5-23-18.docx,
01.14_Contract Type DF 04-13-2018 VSP& CTCEU Edits.docx, 01.14_Contract Type DF_OCPO Comments
(b)(6);(b)(7)(C).docx

Morning ma'am. Speaking of the VLVI effort (haha), we received a request to brush up on some language (see the chain below). If you wouldn't mind assisting me with this, I can sit down with you at some point today if that works for you. Gratz! I basically wrote most of the language on the original D&F that was previously submitted, but of course, they've come back with questions/requests for corrections, etc.

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6); Mobile: (720) 255-(b)(6);(C)
(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Wednesday, May 23, 2018 3:33 PM
To: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: VLVI D&F CPO Review

Absolutely. Attached is the version we received back from the CPO dated 5-23-2018. It seems that policy and/or the CPO heavily revised the document. So, I have also attached the last version you and (b)(6); had sent to me. You two may have included something in it that would help to address their comments.

I'm here if you need anything else.

(b)(6);(b)(7)(C)
Investigations & Operations Support Dallas | National Security Support | Contract Specialist
DHS | ICE | Office of Acquisition Management (OAQ)

Phone 214-905-(b)(6);(b)

Email: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, May 23, 2018 2:26 PM

To: (b)(6);(b)(7)(C)

Cc:

Subject: RE: VLVI D&F CPO Review

Thanks (b)(6);(b) We'll tackle this. Would you mind sending the clean copy of the most recent D&F for reference? I'm not sure if we received a copy of that. The one on the sharepoint looks as if it might be an older version, if I'm not mistaken.

Thanks again,

v/r

(b)(6);(b)(7)(C) Program Manager/Special Agent
Homeland Security Investigations
Visa Security Coordination Center
National Security Investigations Division
Desk: (703) 287-(b)(6) Mobile: (720) 255-(b)(6);(b)(

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)

Sent: Wednesday, May 23, 2018 2:48 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: VLVI D&F CPO Review

Hi (b)(6);(b)(7)(C)

We just received the CPO review of the D&F. They had a few comments, but nothing major in my opinion. I started to address the comments myself and then realized I definitely need some input from you guys.

I've highlighted the 3 areas that I need your input on in yellow in the attached document. I just need a few bullets from you guys for each of the 3 sections that I can wordsmith and include within the D&F.

Please call me if you have questions or need me to help with anything. As with everything involving VLVI, the sooner I get these bullets back the better.

Thanks,

(b)(6);(b)(7)(C)

Investigations & Operations Support Dallas | National Security Support | Contract Specialist

DHS | ICE | Office of Acquisition Management (OAQ)

Phone 214-905-(b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

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