Proposal: WEST AFRICA REGIONAL PROGRAM MANAGER AND EXERCISE

COORDINATOR

Proposal #: RSI-1723 RELEASE IN PART B7(F),B6

Funding

Requested: \$581,847.00

Status: Regional Review Pending

Age: 0 day(s)
Submit Date: 24 Apr 2015

#### **Project Owner(s):**

	Name	Email	Phone	
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#### **Project Purpose:**

The purpose of the is project is to further promote the Bureau of African Affairs (AF) and the Bureau of Counterterrorism (CT) objectives to build upon regional training and establishing an annual law enforcement exercise aligned with U.S. Africa Command's FLINTLOCK, as well as the many ongoing security and development efforts in the Trans-Sahara Counterterrorism Partnership (TSCTP) region by establishing a Regional Program Manager (RPM). DS/T/ATA proposes the creation of a RPM position based in the Dakar, Senegal. This RPM would provide oversight and coordination of regional training conducted at a proposed regional tactical training location in Thies, Senegal, as well as other implementations in West Africa partner nations. The RPM would also serve as the annual West Africa exercise coordinator; manage monitoring and evaluation (M&E) data collection from the field; and provide continuous subject matter expertise to regional and partner nation institutions.

#### **Description of Program Proposed:**

(SBU) West Africa remains vulnerable to threats from Ansar al-Sharia, Al Qaeda in the Islamic Maghreb, and the Islamic State stemming from the Maghreb. Indigenous threat from groups such as Boko Haram are significantly affecting the border communities in Nigeria's northeast, as well as in Niger's, Chad's, and Cameroon's border regions with Nigeria. Ungoverned, open spaces exist in the border areas of this sub-region. Bridging partner nation counterterrorism and border security capabilities will be an important part of the solution to securing these regions. (SBU) In response to the increased focus on regional training and exercises, the USG interagency seeks to establish a regional tactical center for combating terrorism to create a foundational platform for conducting training initiatives for francophone countries in West Africa. Senegal is recommended as the primary location due to its stable strategic USG partnership in francophone West Africa, its regional USG law enforcement representation, and its existing multilateral outreach as a law enforcement training academy for officers from Burkina Faso, Guinea, Mali, Mauritania and Niger. This project is linked to a proposal to augment the Senegalese Military Tactical Training Center (CET-7), with minimal upgrades and a dedicated venue to conduct regional law enforcement tactical training, to include ATA hard skill deliveries, for partner nations in West Africa. The establishment of a regional training center will be a cost-sharing

platform to promote and integrate USG interagency efforts to advance counterterrorism strategic objectives. The center will also build the capacity, resilience and collaboration of military and law enforcement across West African borders to contain the spread of and ultimately counter the threat posed by al-Qa'ida, its affiliates, and other violent extremist groups. (U) In order to support increased regional programming in West Africa, it will be critical to establish a contracted ATA RPM and Foreign Service National coordinator based at U.S. Embassy Dakar to coordinate all in-region TSCTP implementations, to include activity conducted at the tactical training center in Thies. In addition, as the Department is seeking to establish a long term annual exercise in West Africa aligned with AFRICOM's FLINTLOCK exercise, the RPM will serve as the primary law enforcement exercise coordinator to develop and implement law enforcement engagement into the exercise. (U) Roles and responsibilities for the RPM include: \* Provide incountry management of TSCTP regional NADR funded programs in Burkina Faso, Cameroon, Chad, Niger, Nigeria, Mali, Mauritania, and, Senegal. \* Serve as the law enforcement regional coordinator to design and implement regional annual exercises. \* Maintain day-to-day oversight and coordination of the proposed regional tactical training center in Thies, Senegal. \* Assist ATA West Africa Program Managers and Regional Security Officers (RSOs) to design training strategies for partner nations to increase their counter-terrorism capacity. \* Provide liaison with partner nation officials at the Ministerial, Deputy Secretary, Commandant and Director levels. \* Work in tandem with the ATA West Africa Program Managers to provide field-based coordination with the interagency, local and international partner nations to avoid duplication and leverage complementarities and resources. \* Support Posts with logistics related to regional West Africa trainings, exercises and other TSCTP regional law enforcement training activities. \* Gather monitoring data and oversee implementer M&E data collection of U.S. governmentfunded border security-related trainings and equipment. (U) This position could be filled by a contractor to limit burden on Post. (U) Initial funding requirements would be provided through an RSI, while subsequent funding would be requested through TSCTP West Africa Regional NADR funding.

# Specify explicitly how this proposal advances US national security and foreign policy interests:

(SBU) This project supports CT Bureau's Proposal Selection Criteria #1 - Impede terrorist transit within the Sahel, through support for (1) enhanced rural border patrol operations by law enforcement agencies; (2) community-oriented and information-led policing approaches with, at, or near border communities; and (3) expanded biometrics capabilities and information-sharing platforms; Is in line the Partnership Concept: Sahel and would support CT's strong emphasis on "â | regional programs that bring together multiple countries to train together, build cohesion and trust to enable information sharing between security and law enforcement personnel, and share best practices", and the January 2014 TSCTP Guiding Strategy in its strategic objective for border security by addressing increased cooperation, communication and interoperability between the border security officials and Bilaterally, by supporting the Integrated Country Strategy for Senegal.

#### Specify explicitly how this activity supports law enforcement's ability to counter terrorism:

(SBU) The establishment of an RPM in francophone Africa will directly impact TSCTP partner nations' cooperation, communication and interoperability to detect, deter and respond to terrorist and criminal activity. With minor augmentations CET-7 the RPM will have the full capability to

conduct hard skill course deliveries for law enforcement personnel to include Rural Border Patrol Operations, Crisis Response Training, Explosive Incident Command, Post Blast Investigations, Counter Improvised Explosive Device training and enhanced training exercises. The RPM will also directly assist in further integration of law enforcement and military interoperability through combined regional exercises and training opportunities. As the military throughout West Africa is currently being tasked to supplement law enforcement personnel to secure porous borders, it is critical to improve civilian and military collaboration.

What have the sponsors of the project done to coordinate this program with this interagency or multilateral partners? (What offices/agencies have been consulted. How did you ensure this is not duplicative?)

(SBU) The Regional Tactical Training Center provides an opportunity for the USG to conduct an innovative approach to maximize military and civilian resources to develop a capable joint training facility. The Government of Senegal, U.S. Embassy Law Enforcement Working Group (LEWG) and U.S. Africa Command were consulted to ensure no efforts are duplicated. With minor upgrades and a dedicated USG training venue, interagency partners will have the ability to more efficiently deploy hard skill curriculum to advance partner nations capacity to detect, deter and prevent acts of terrorism and effectively manage such incidents. (SBU) The U.S. Embassy Law Enforcement Working Group (LEWG) concurred that the development of a regional tactical training facility and ATA RPM in francophone West Africa will provide a cost-effective mechanism for the USG to pool resources to conduct effective capacity building. However, in order to support regional training in Senegal and to relieve the burden on Post, the LEWG and ATA recommend establishing a Regional Program Manger based in Dakar, Senegal to coordinate all law enforcement regional training and exercise implementation efforts. (SBU) While it is recommended to fund the position through NADR TSCTP funding for the implementation year to establish the position, there is a possibility for transitioning into a costsharing position in future years if the scope of the position could support interagency non-NADR funded regional training requirements, specifically through Department of Defense funded initiatives.

#### **Project Monitoring:**

(U) Upon award and prior to implementation a performance monitoring plan (PMP) will be established by the Anti-Terrorism Assistance Program through the RPMâ s position description requirements and contract obligations. The ATA West Africa Program Managerâ s will assess if the RPM is meeting all work requirements set forth in the agreed upon contract requirements and determine the effectiveness and impact of the position. (U) Upon implementation of the position, the ATA Regional Program Manager will serve as the primary data collection and quality assurance monitor of the project. The RMP will provide augmentation progress reports throughout the duration of the regional training facility. For TSCTP Regional training implementations, the RPM will collect data against PMP metrics utilizing pre- and post-training surveys with trainees, trainee evaluation forms, and instructor after action reports. Raw data will be provided to CT/P and AF/RSA for analysis. The combination of this qualitative and quantitative data will generate a picture of the results from the training engagements following each activity. (U) The PMP will also include metrics for measuring the impact of trainings, to include the applicability of training and utilization of skills on the job. This monitoring will allow for training curricula to be updated in an evaluation and re-evaluation cycle. These

Monitoring and Evaluation costs are reflecting in the Regional Law Enforcement Center for Combatting Terrorism proposal.

## **Time Frame for Implementation:**

**From:** 08/01/2015 **To:** 09/01/2016

## **Place of Implementation:**

- Mali
- Mauritania
- Niger
- Nigeria
- Senegal

#### **Implementer Information:**

Implementer Partner POC Name		POC Email	POC Phone	
1 n/a	RSO			B6 B7(F)
Program A	Audience:			

## Police, Gendarmes and Customs

## **Funding Breakdown:**

Country	Budget Item	Amount
Senegal	RPM Contract (Labo Category, Travel)	\$190,000.00
Senegal	Ops Cost (ICASS/Start-up)	\$310,000.00
Senegal	FSN Fully Loaded	\$81,847.00

## Funding/Implementation Mechanism Type:

• Fund cite to post

## **Objectives & Indicators:**

**Objective** Indicator

## **Funding Sources:**

• ATA

Fiscal Year:

2015

**Comments:**